



Chesterfield County, Virginia
FY2005 & FY2006 Biennial Financial Plan
and Capital Improvement Program, FY2006-2011

FY2006 Amendments



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Chesterfield County

Virginia

For the Biennium Beginning

July 1, 2004

Nancy L. Zjella
President

Jeffrey R. Emer
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Chesterfield County for its biennium budget beginning July 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CHESTERFIELD COUNTY

Board of Supervisors



Edward B. Barber
Chairman
Midlothian District



R. M. "Dickie" King, Jr.
Vice Chairman
Bermuda District



Kelly E. Miller
Dale District



Arthur S. Warren
Clover Hill District



Renny Bush Humphrey
Matoaca District

Chesterfield County, Virginia



Lane B. Ramsey
County Administrator

VISION

Our vision is to be the recognized leader in local government across the Commonwealth and the nation - the standard by which others measure their progress and success. Every employee has a personal devotion to excellence in public service and embraces the highest standards of ethics and integrity. Every citizen takes pride in knowing that the County provides the best customer service and finest quality of life available in any American community. And working together, we are committed to sustaining Chesterfield County as the premier community of choice – First Choice.

MISSION

Providing a **FIRST CHOICE** Community through excellence in public service.

GUIDING PRINCIPLES

County employees and citizens are shareholders in our progress and serve as stewards for those beliefs we hold dear: fairness, integrity, diversity and teamwork, fiscal accountability, and steadfastness in long-range commitments. We also have great appreciation for lifelong learning and the rich history and culture of our county.

Our employees remain committed to providing a safe and secure environment in which to live, work and raise a family.

We are committed to all of our citizens. Our young people have boundless potential for positive contributions. Their education, development and social growth are vital to our progress. Similarly, we respect and value the contributions of our senior residents and are equally committed to helping them to continue to lead fruitful and rewarding lives.

Business has a major role in providing positive growth and a superior quality of life.

Chesterfield is a leader in shaping not only a vision, but a reality, of the metro-Richmond area.

Employees, businesses and citizens find Chesterfield a place where imagination can flourish, risks can be taken, innovation and freedom of expression are encouraged, and human initiative and potential are unleashed.

VALUES

Customer Focus	Leadership	Employee Involvement
Ethical Behavior	Continuous Improvement	Progressive Thinking
Teamwork	Open Communications	Data-Driven Decisions

READER'S GUIDE TO THE BIENNIAL FINANCIAL PLAN

FY2005 and FY2006

Second Year

Chesterfield County prepares a biennial budget to forecast future resource allocations necessary to meet programmatic needs. The Board of Supervisors, however, cannot adopt a two-year appropriations resolution. Chesterfield's biennium begins on July 1 of even-numbered years. The second year of the biennium begins on July 1 of odd-numbered years. FY2006 is the second year of the biennium. Last year Chesterfield County modified its budget process by strengthening the second year of the biennium. When the FY2005 budget was officially adopted, the Board also approved a budget for FY2006, stopping short of adopting an appropriations resolution. At that time it was understood that what was approved for FY2006 would be revisited, amended and formally adopted a year later. This document summarizes those amendments and should be used in combination with the FY2005 and FY2006 Biennial Financial Plan that was published in 2004.

The amendments are organized along the divisions of county government. Detailed departmental information such as descriptions, programs, initiatives, performance results and analysis can be found in the FY2005 and FY2006 Biennial Financial Plan. Since this document focuses on the amendments, the discussion herein is limited to those changes.

Departments are listed alphabetically in their respective division summary tables. The tables include actual results for FY2004, the adopted figures for FY2005 and what was approved for FY2006 in April 2004. Readers should note that the amendment amounts reflect changes to the FY2006 figures approved by the Board last year. There is a summary explanation of the amendments below the tables. Figures in the FY2006 Amended column reflect the adopted funding levels that have been appropriated. The percentage change in the budget compares the FY2005 adopted budget to the FY2006 Amended budget. Projections for FY2007, FY2008 and FY2009 complete the tables.

Other key components of this document include the:

- Transmittal letter
- Revenue Analysis
- General Fund Balance Analysis
- Multi-year Projections
- Table of Authorized Positions

Readers are once again encouraged to use this document in conjunction with the FY2005 and FY2006 Biennial Financial Plan.



Chesterfield County, Virginia

Lane B. Ramsey, County Administrator

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BOARD OF SUPERVISORS

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Dale District

RENNY BUSH HUMPHREY

Matoaca District

April 13, 2005

Honorable Members of the
Board of Supervisors
County of Chesterfield
Chesterfield, Virginia 23832

Dear Members of the Board:

Last year the Board took steps to strengthen the biennial budgeting process by approving a budget for FY2006, the second year of the biennium. When presented a year ago, it was known that the approved FY2006 budget would need to be revisited, amended and formally adopted in 2005. Under this biennial budgeting approach it was our intention to reduce the budgeting work load on departments, but still continue our forward thinking planning initiatives. We have met that goal, and accordingly, this document focuses on amendments to the FY2006 budget. This plan balances revenues and expenditures within available resources. It continues to provide an outlook on future resource allocations by presenting balanced revenue and expenditure projections for the three years succeeding this last year of the biennium. Development of this plan was guided by the strategic goals last amended by the Board of Supervisors in FY2003 in conjunction with key Board objectives and other immediate priorities. While this document stands on its own in a condensed format, readers are encouraged to reference the FY2005 budget document for expanded information about the county's strategic plan, policies, performance results, departmental descriptions and initiatives along with detailed budget information.

Honorable Members of the
Board of Supervisors
April 13, 2005

In June 2004 the Board adopted a significant amendment to the FY2005 budget that transcends the FY2006 budget. What was an approximately \$15.8 million amendment allowed Chesterfield to advance initiatives in education, public safety, and road construction while taking care of our employees by keeping the total compensation package competitive in the regional marketplace.

The FY2006 budget, totaling \$953.9 million, represents an increase of 7.4 percent over the FY2005 adopted budget. The total budget consists of the general fund; the school funds; comprehensive services; grants; enterprise funds including the airport, wastewater and water; and internal service funds including construction management, vehicle and communications maintenance and risk management. Funding levels for each of these components is highlighted in the table below, showing a comparison to the FY2005 adopted budget and the FY2006 Approved Budget from a year ago. The general fund, the main operating fund of the county, includes most traditional local government programs such as Police, Fire, Libraries, and Parks. Debt service of the county (excluding schools) and funding for capital projects as well as fund balance are also budgeted in the general fund. The FY2006 budget includes 74 new positions representing an increase of 2 percent over the FY2005 adopted staffing levels of 3,396 full time employees.

Chesterfield County, Virginia – Total Budget for FY2006, Second Year of the Biennium

	FY2005 Adopted	FY2006 Approved	FY2006 Amendments	FY2006 Amended
<i>General Fund</i>	\$561,822,300	\$584,178,500	\$20,470,100	\$604,648,600
<i>School Funds</i>	462,386,500	480,552,600	24,039,200	504,591,800
<i>Comprehensive Services</i>	7,964,000	9,058,500	0	9,058,500
<i>Grants</i>	8,945,500	8,374,700	1,105,700	9,480,400
<i>Enterprise Funds</i>	83,569,400	81,040,900	357,600	81,398,500
<i>Internal Service Funds</i>	17,617,300	18,252,500	975,000	19,227,500
<i>Transfers</i>	(253,773,500)	(269,447,200)	(5,013,800)	(274,461,000)
TOTAL BUDGET	\$888,531,500*	\$912,010,500*	\$41,933,800	\$953,944,300
<i>* Does not include amendments referenced above.</i>				

Accomplishments and Coming Challenges

With adoption of this budget the Board has set in place a fiscally responsible plan to provide property owners relief from rising real estate assessments along with targeted relief for the elderly and disabled. The combined benefit to the citizens of these actions exceeds \$1.6 million in FY2006. This budget accommodates an anticipated reduction in the real estate tax rate effective January 1, 2006. The estimated cost of this reduction in FY2006 is \$1.1 million. Future year real estate revenue projections have been conservatively estimated based on the Board's goal to reduce the \$1.07 tax rate by \$0.05 to \$0.07 over the next several years provided economic conditions, growth in assessments and state and federal funding levels are favorable. Targeted tax relief initiatives consist of an expanded tax relief for the elderly and disabled program and a newly-created lower personal property tax rate for specially equipped vehicles for the handicapped and disabled. The estimated benefit of these changes for the taxpayers is estimated at in excess of \$500,000 in FY2006.

Honorable Members of the
Board of Supervisors
April 13, 2005

The county ended fiscal year 2004 with positive fiscal results, quite an accomplishment considering the many challenges we faced when the budget was first adopted. Undesignated fund balance at June 30, 2004 totaled \$49.4 million, representing 8.9 percent of general fund expenditures and exceeding the established target of 7.5 percent. Debt service as a percentage of general fund expenditures was 7.6 percent, far below the target of 10 percent, continuing a decline in our reliance on debt funding. The county's unemployment rate remains below others in the Richmond MSA, the commonwealth and the national averages. New business investments in FY2004 improved 16 percent with announcements totaling in excess of \$113 million.

The county's conservative financial policies and strong economy were reaffirmed earlier in 2005. The county's general obligation debt was rated AAA by all three major rating agencies as we entered the bond markets to sell the first installment of bonds approved in the 2004 referendum. Citizens too cast their vote of confidence in the County by overwhelmingly supporting the 2004 referendum. As part of the referendum, voters were supportive of issuing bonds for road improvements, allowing us the ability to take steps to make up for inadequate state road funding. Bonds for all approved project categories will be issued over a seven year period so as to preserve these enviable bond ratings. With approval of the referendum, the county and schools alike can carry out plans to expand the public infrastructure to keep pace with growing community needs.

There will continue to be challenges in the years ahead. Real estate property tax revenues continue to be the staple of our funding sources. Dependence on strong growth in this revenue long-term must be cautiously guarded as federal and state revenues continue to make up a smaller percentage of our overall revenue. On the expense side, we expect continuing increases in the costs of health care and Virginia Retirement System contributions. We anticipate receiving notice of new rates from VRS in the fall of 2005 that will impact the FY2007 budget. New facilities will also impact future year budgets as debt service and operating expenses are expected to increase in order to pay for the new facilities approved in the referendum. This budget represents a viable blueprint for allocating resources in order to address those challenges and move the county forward.

Our Strategic Focus – Reaching Excellence Through Quality

Chesterfield County services are guided by its strategic plan. Resource allocations are made with these goals in mind and performance is periodically evaluated to gauge our progress. The Board of Supervisors has adopted the following countywide strategic goals:

CHESTERFIELD COUNTY STRATEGIC GOALS

1. To be exemplary stewards of the public trust
2. To provide world-class customer service
3. To be acknowledged for extraordinary quality of life
4. To be the safest and most secure community as compared to similar jurisdictions
5. To be a unifying leader of local government
6. To be the employer of choice
7. To be the FIRST CHOICE business community
8. To be responsible protectors of the environment

Honorable Members of the
Board of Supervisors
April 13, 2005

In addition to the countywide strategic goals, Board objectives were considered in developing the budget.

- Maximize efficiency in government and excellence in customer service consistent with the County's Total Quality Improvement philosophy. Specific goals within this objective include the following:
 - *improve customer satisfaction*
 - *pursue the use of process management*
 - *improve the organizational climate*
 - *synchronize countywide strategic planning efforts*
 - *improve the county's performance measurement system*
- Fund future capital improvement projects through reserve funds whenever possible to reduce future debt requirements.
- Provide an organizational climate that enables the county to attract and retain the kind of employees who support the county's success.
- Promote Chesterfield County as a regional partner with our neighboring communities.
- Reduce the impact of growth by creating strong partnerships with the development community.
- Maintain a fund balance of 7.5 percent of general fund expenditures.
- Administer an effective Capital Improvement Program to ensure the availability of facilities and services.
- Create an environment that attracts new businesses, encourages business expansion and retains existing businesses in the county.
- Ensure an effective process is in place to address fiscal impacts of reductions in federal and state funding.
- Create a system of planning and performance accountability that ensures optimal use of the county's resources.
- Fund future capital improvement projects through reserve funds whenever possible to reduce future debt requirements.

One year ago, we awaited a decision on our application for a second “Award for Continuing Excellence” (ACE) given by the Board of Directors of the U.S. Senate Productivity and Quality Award for Virginia. We viewed the challenge as a test of how well we are keeping pace with best practices and innovative approaches to leadership, strategic planning, customer focus and measurable results. The county was visited by a team of reviewers who spent time with front line employees as well as top administrators. The hard work of all employees paid off - the county was notified that it had earned its second ACE Award in the summer of 2004. Staff efforts are not invested merely for the sake of awards, but reflect the ongoing commitment of our employees and their best efforts in serving our citizens.

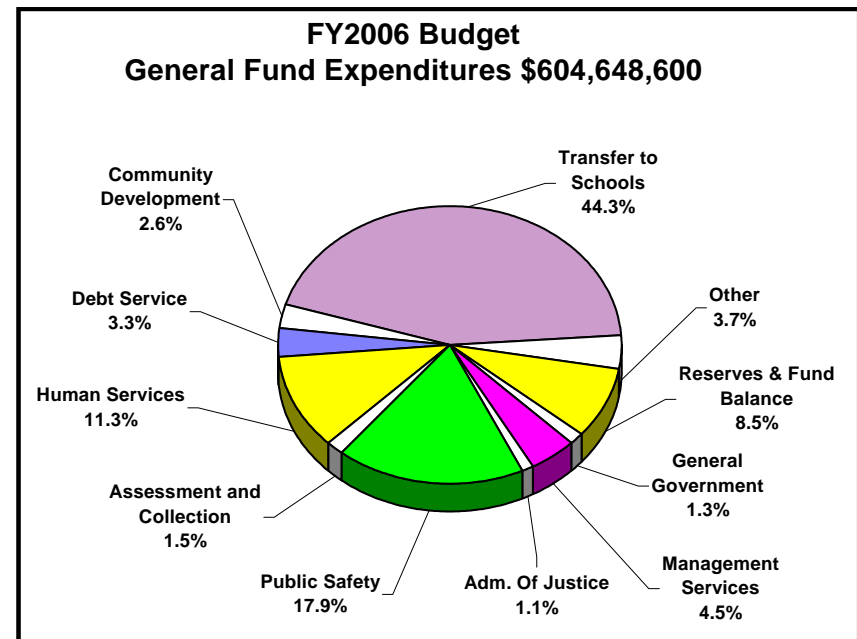
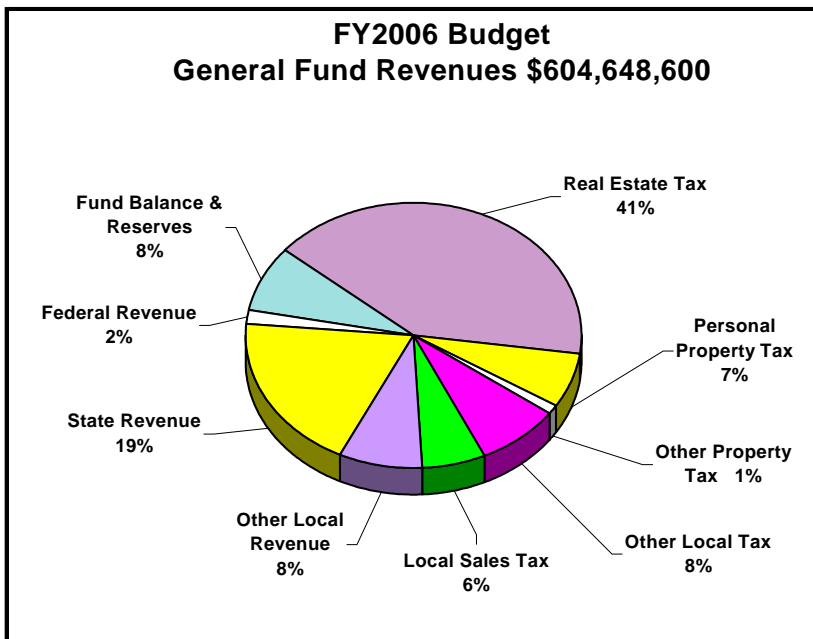
General Fund - What's In the Budget?

General Fund Revenues

The county relies on many different revenue streams to fund the variety of services offered to our citizens. The general fund includes revenues from federal and state sources, as well as locally generated revenues. The FY2006 general fund revenues total \$604.6 million representing a 7.6 percent increase from that adopted in FY2005.

Honorable Members of the
Board of Supervisors
April 13, 2005

Local property taxes continue to provide the largest share of the county's new revenue. Real estate, personal and other property combined with changes in the personal property reimbursements from the state are budgeted at \$25.8 million above that adopted for FY2005. State sales tax and other state revenues are budgeted at \$9.7 million more than FY2005. The state sales tax comprises \$8.7 million of this increase. Federal revenue has increased \$704,100 for FY2006. Other locally generated revenues have increased \$8.1 million over that adopted in FY2005. Changes in reserves and other revenues, which decreased \$4.0 million from that budgeted in FY2005, result in a total of \$40.4 million in new revenues for FY2006. More detailed information on revenues and the economy can be found in the Revenue Analysis section of this document.



General Fund Expenditures

While the FY2006 budget projects higher growth in new revenue than in FY2005, the cost of providing basic services continues to climb. Of the \$40.4 million in new revenue, \$20.3 million has been allocated to public education. An additional \$6.8 million is allocated for employee benefits, including increases in healthcare rates, the balance of the performance-based merit increase that was approved in FY2005 and as a 3 percent performance-based merit increase for eligible county employees in FY2006. The budget also allocates approximately \$2.9 million of the new revenue to public safety, primarily for new police officers and additional sheriff deputies. In Human Services, program adjustments in Mental Health/ Mental Retardation/ Substance Abuse and Social Services and increases in contract costs for the Comprehensive Services program have been funded using \$2.9 million of the new revenue. Adjustments in other departments and other non-departmental expenditures, including debt service, have been funded with \$7.4 million of the new revenue.

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Department requests totaling approximately \$10.6 million have not been funded in FY2006. Public Safety comprises the largest portion of these requests, with 21 police officers making up \$1.9 million of the \$5 million request. Additional funding requests in Human Services total \$2.7 million, the largest portion due to needs in the Mental Health, Social Services and Health departments. Requests in Management Services, more than half of which would address rising costs of fuel, new and replacement capital items, and our expanded recycling program, total approximately \$1 million. An additional \$1.9 million has been requested for other departmental staffing functions.

Highlights of new and continued expenditures in the FY2006 Budget are presented below by strategic goal.

To Be Exemplary Stewards of the Public Trust

- Adheres to adopted financial policies regarding fund balance, debt service to expenditures ratio and funding capital projects with cash rather than debt
- Adds \$2.7 million to fund balance through FY2006 to adhere to the Board's fund balance policy of 7.5 percent - FY2006 ending fund balance projected to be \$41.9 million
- Supports a six-year \$674.7 million proposed Capital Improvement Program (CIP) funding projects approved in the 2004 bond referendum; maintains the ratio of debt service to expenditures at approximately 8.5 percent over the term of the CIP
- Per Board policy, funds the Reserve for Future Capital Projects at 5 percent of projected general governmental expenditures (\$9.3 million in FY2006) - reduces dependence on debt
- Funds the increased cost of insurance to protect taxpayers against losses of county property and other incidents

To Provide World Class Customer Service

- Provides funding in the Treasurer's Office for a Customer Service Supervisor and Account Collector
- Funds operating impacts associated with the new Finance/ Human Resources technology project that enhances internal support for financial and human resource transactions
- Initial capital funding provided for the expansion/ renovation of the Smith Wagner Building for the Health & Social Services departments

To be Acknowledged for its Extraordinary Quality of Life

- Allocates approximately 68 percent of net property tax revenue to schools and provides an increase of approximately \$20.3 million
- Comprehensive Services - provides for the increase in required local match bonds from county and schools for at-risk youth
- Funds debt service for road construction projects approved in the 2004 bond referendum
- Mental Health/Mental Retardation/Substance Abuse
 - New positions to serve adults and youth with serious mental illness and mental retardation (offset by state revenue)
 - Enhances services and reduces waiting times
 - Opening of Chester House, Spring 2005
 - Extensive, long-term rehabilitation and community support services for 150 citizens

Honorable Members of the
Board of Supervisors
April 13, 2005

To be the Safest and Most Secure Community as Compared to Similar Jurisdictions

- Funds the balance of operating expenses for the new Courthouse Road Fire and EMS Station
- Provides for continued enhancements to Emergency Medical Services:
 - Continues increased staffing on apparatus
 - New technology enhancements such as tablet computers and modernized defibrillators
 - New collapsible chairs for moving patients on stairs
- Provides funding for the following positions in the Police Department:
 - 12 new Police Officers (6 partially funded by COPS grant)
 - 11 positions for the Hull Street Station (partial funding – 2 months)
 - 1 Sergeant at the Chester Station and 1 Terrorism Lieutenant
 - 4 Police Aide positions for the new property evidence facility (partial funding – 2 months)
- Provides the balance of funding in the Sheriff's Department for 26 new Deputy positions
- Provides funds for 10 jail relief staff positions in the Sheriff's Department
- Provides funds to cover the cost of higher regional jail per diems due to increasing prisoner counts
- Provides funding for an expanded background check program - Federal registry searches and background checks for all coaches
- Provides funding for euthanasia in Animal Control

To be a Unifying Leader for Local Government

- Furthers regional relationships by continuing the County's commitment to Maymont, Henricus Foundation, the '2007 Tourism Initiative', the Richmond Convention Center and other regional initiatives and programs
- Funds an endowment for the Children's Medical Center
- Provides fiscal agency services for a regional security grant
- Funds a variety of programs in the arts, sciences, environment, health sciences, sports/ recreation as well as senior, youth and special needs advocacy initiatives

To be the Employer of Choice

- Provides for a 3.0 percent performance-based merit increase for eligible employees
- Covers approximately 64 percent of the employee health care rate increases
- Funds a leave staffing plan option in the Fire Department
- Continues career development programs in public safety, providing advancement opportunities for staff
- Includes a three-year Technology Improvement Program (TIP) with continued funding for personal computer replacements, countywide imaging project, and other software initiatives to enhance efficiency

Honorable Members of the
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April 13, 2005

To be the Employer of Choice (continued)

- Continues funding for the county's security management program including enhanced building security for employees and the public
- Continues the county's commitment to preserving aging government facilities with replacement facilities and renovations included in the capital improvement program

To be the FIRST CHOICE Business Community

- Continues targeted tax reductions such as the enterprise zone and Business and Professional Occupational License (BPOL) Tax reductions
- Continues support for the Richmond Convention Center
- Economic Development Initiatives
 - Cloverleaf Mall revitalization
 - Meadowville Technology Park land acquisition

To be Responsible Protectors of the Environment

- Provides for 2 additional staff in the Environmental Engineering department (offset by fees) responsible for BMP program activities and Geographic Information Systems (GIS) enhancements
- Capital Improvement Program includes an increase in funding for maintenance of closed landfills over the six-year period
- Continues the maintenance of existing residential retention ponds (BMP's) - presently maintaining about 100 BMP's countywide

Capital Improvement Program

The Capital Improvement Program (CIP) serves as a planning tool for the efficient, effective and equitable distribution of public improvements throughout the county. The FY2006-2011 CIP totals \$674.7 million and is comprised of county improvements of \$248.8 million, School Board improvements of \$303.6 million and Utilities Department improvements of \$122.3 million.

The Board of Supervisors adopted a seven-year FY2005-2011 CIP on April 14, 2004. This program was the basis for the bond referendum that was passed overwhelmingly by our citizens on November 2, 2004.

The FY2006-2011 CIP is being presented as an update to the seven-year plan that was adopted in April 2004. The CIP now reflects the addition of road projects totaling \$40 million over the six year period. The Board approved the amendment after adopting the FY2005-FY2011 CIP. The School Board has made minimal revisions to the School CIP as it becomes a six-year plan for the period FY2006-2011. Additional funding has been included for high school security enhancements as well as Curtis Elementary cafeteria renovations. The general county FY2006-2011 CIP includes relatively minor changes in project funding levels and schedules over the six-year planning period from that presented last year. The first year of the FY2006-2011 CIP totals \$124.5 million - \$62.8 million for school projects, \$30.4 million for utilities projects, and \$31.3 million for general county projects. Revised construction estimates are being driven primarily by increased costs for materials such as steel and concrete. The projects included in this program will enable us to address critical capital facility demands yet adhere to our established financial management policies.

Honorable Members of the
Board of Supervisors
April 13, 2005

School Funds

On April 26, 2005, the School Board approved the Financial Plan for FY2006 totaling \$492.4 million in four funds. In addition, the county budget includes an appropriation for the school's capital improvement program reserve. Total school funding is shown in the table below. The FY2006 total school operating budget represents an increase of \$42.2 million or 9.1 percent over the FY2005 adopted level. Student enrollment is estimated at 56,828, an increase of approximately 925 students over the revised projected actual September 30, 2005 membership of 55,905. State funding in the school operating fund represents 38 percent of the total revenue for FY2006. The FY2006 budget includes a transfer from the county general fund of \$267.8 million that represents an increase of \$19.8 million, or 8 percent, over the FY2005 adopted level.

Chesterfield County, Virginia – Total School Budget for the FY2005 and FY2006 Biennium

	FY2005 Adopted	FY2006 Approved	FY2006 Amendments	FY2006 Amended
<i>School Operations</i>	\$450,723,500	\$468,484,500	\$23,950,200	\$492,434,700
<i>Appomattox Governor's School</i>	3,552,000	3,552,000	11,000	3,563,000
<i>School Construction Management</i>	468,000	491,000	78,000	569,000
<i>Reserve for CIP</i>	<u>7,643,000</u>	<u>8,025,100</u>	<u>0</u>	<u>8,025,100</u>
TOTAL BUDGET	\$462,386,500*	\$480,552,600*	\$24,039,200	\$504,591,800
<i>* Does not include amendments referenced at the beginning of this letter.</i>				

Major priorities in the school budget focus on preparing for over 900 new students by adding teaching positions, textbooks and supplies. Services for special populations at a cost of \$1.6 million (which includes six English as a Second Language teaching positions, 20 special education teachers, and 10 special education instructional aide positions) are also included. Attracting and retaining quality staff has become perhaps the most critical objective as Chesterfield County Public Schools strives to become the "First Choice" employer in the region. Therefore, \$11.7 million is earmarked to address employee compensation. The FY2006 Proposed Amended Budget also addresses student growth with additional buses and drivers at a cost of \$1.3 million. For a more comprehensive list of changes from the FY2006 Approved to the FY2006 Proposed Amended budget, refer to the School Operating Fund section located within this document. More detailed information regarding the school budget can be found in the School Board's approved FY2006 Financial Plan.

Utilities Fund

Chesterfield County's Department of Utilities is one of the largest water and wastewater utilities in the country and services in excess of 86,000 residential accounts. The Department is entirely funded by user fees that are among the lowest in the area. The FY2006 budget, inclusive of capital improvement projects, totals \$80.7 million. Operating increases outside of those due to performance-based merit increases are primarily due to increases in water purchase rates by the City of Richmond and the Appomattox River Water Authority. In addition, operating capital costs have increased due to needs at the Proctor's

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Creek and Falling Creek wastewater treatment plants. These increases have been offset with decreases in capital improvements resulting in a 2.7 percent decline in the Utilities department budget. This budget does include a rate increase in utility customer and capacity charges. A typical bi-monthly bill for a 5/8 inch residential water meter will increase by \$2.58 (\$1.29 monthly) in water and \$3.00 (\$1.50 monthly) in wastewater.

Vehicle and Communications Fund

The fleet maintenance and communications and electronics divisions operate as internal service funds. These divisions provide efficient repair, servicing, and maintenance operations to users of county and School Board vehicles and radio systems. The fleet is a centralized motor pool of county-owned vehicles provided to departments for use in conducting county business. The FY2006 budget totals \$12.9 million, an increase of \$1.2 million, or 10.7 percent. The increase is primarily due to fuel costs, maintenance of permanently leased vehicles, new vehicles and three new full-time positions. The increase is partially offset by increased charges to departments.

GFOA Distinguished Budget Award

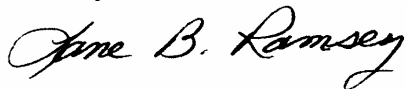
The Government Finance Officers Association of the United States and Canada (GFOA), a national organization, each year recognizes budgets that meet certain rigorous standards. GFOA presented an Award of Distinguished Budget Presentation to Chesterfield County for its biennial budget for the fiscal years beginning July 1, 2004 and ending June 30, 2006. To achieve this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a communications medium and as a financial plan. With our shift to a stronger biennial budget we will now be submitting our budget document to GFOA at the beginning of the biennium. Chesterfield County is one of four localities in Virginia to have earned the award for more than 20 consecutive years. The award, along with the Certificate of Excellence in Financial Reporting and the Accreditation Achievement Award for excellence in public purchasing, helps Chesterfield County present a quality image to bond rating agencies and other outside organizations.

Summary

The budget represents the Administration's best effort to strike a delicate balance between available funding levels and the diversified array of services offered to citizens. I am confident we will find ways to satisfy the most important of priorities, while looking for ways to continually improve on what we do. Although funding for new services and programs has been constrained, productivity enhancements will continue to be advanced by our front line employees utilizing the Total Quality Initiative philosophy. Through these efforts we will preserve existing services to fulfill our mission statement: **PROVIDING A FIRST CHOICE COMMUNITY THROUGH EXCELLENCE IN PUBLIC SERVICE.**

I would like to thank our staff for their many hours of hard work and their contribution to the development of this budget. The input of the Board of Supervisors in establishing priorities is vital. The amount of time devoted by the Budget and Audit Committee of the Board of Supervisors is also greatly appreciated.

Sincerely,



Lane B. Ramsey
County Administrator

CONSOLIDATED REVENUE SUMMARY FY2006 AMENDED FOR ALL FUNDS

Revenue Sources:

	<u>General Fund</u>	<u>School Fund</u>	<u>School Construction Management</u>	<u>Comprehensive Services</u>	<u>Grants</u>	<u>Vehicle & Communications Maintenance</u>
Real Estate Taxes	\$248,348,500					
Personal Property	39,723,100					
Other Property	6,890,500					
Utility & Other Local Taxes	85,839,500					
Permits, Fines, etc.	11,101,000					
Charges for Services	27,705,100	15,567,460	569,000		52,300	12,895,600
Miscellaneous and Recovered						
Costs	8,714,300	2,605,000		200,600	292,600	
State Funding	115,732,900	191,143,400		5,465,900	2,463,200	
Federal Funding	9,440,700	23,592,600			4,783,700	
Other Financing Sources	(1,343,400)	2,168,100				
Use of Money and Property	1,955,700	59,240				
REVENUE GENERATED						
WITHIN FUND	\$554,107,900	\$235,135,800	\$569,000	\$5,666,500	\$7,591,800	\$12,895,600
Transfers from Other funds	1,343,400	267,837,000		3,392,000	1,888,600	
Beginning Fund Balance	49,197,300	1,050,000				
AVAILABLE SOURCES	\$604,648,600	\$504,022,800	\$569,000	\$9,058,500	\$9,480,400	\$12,895,600

CONSOLIDATED REVENUE SUMMARY FY2006 AMENDED FOR ALL FUNDS

<u>Risk Management</u>	<u>Capital Projects Management</u>	<u>Airport</u>	<u>Utilities</u>	<u>Transfers from Other Funds</u>	<u>Total</u>	<u>Percent</u>
					\$248,348,500	27.5%
					39,723,100	4.4%
					6,890,500	0.8%
					85,839,500	9.5%
					11,101,000	1.2%
5,558,600	573,300	565,800	60,563,300		124,050,460	13.7%
	0	84,600	12,556,700		24,453,800	2.7%
					314,805,400	34.8%
					37,817,000	4.2%
					824,700	0.1%
			7,628,100		9,643,040	1.1%
\$5,558,600	\$573,300	\$650,400	\$80,748,100	\$0	\$903,497,000	94.7%
				(274,461,000)	0	
200,000	0				50,447,300	5.3%
\$5,758,600	\$573,300	\$650,400	\$80,748,100	(\$274,461,000)	\$953,944,300	100.0%

CONSOLIDATED EXPENDITURE SUMMARY FY2006 AMENDED FOR ALL FUNDS

Expenditures:

	<u>General Fund</u>	<u>School Fund</u>	School Construction <u>Management</u>	Comprehensive <u>Services</u>	<u>Grants</u>	Vehicle & Communications <u>Maintenance</u>
General Government	\$7,591,500					
Management Services	27,479,000				26,000	12,895,600
Assessment and Collection of Taxes	9,156,300					
Administration of Justice	6,440,600				213,700	
Public Safety	108,318,400				1,161,600	
Human Services	68,265,600			9,058,500	6,053,100	
Community Development	15,841,700				2,026,000	
Education	267,837,000	451,958,514	569,000			
Debt Service	20,070,800	41,233,700				
Miscellaneous	13,631,500					
Reserves	9,292,000	8,025,100				
Transfer to Other Funds	8,825,400					
TOTAL EXPENDITURES	\$562,749,800	\$501,217,314	\$569,000	\$9,058,500	\$9,480,400	\$12,895,600
Ending Fund Balance	41,898,800	2,805,486			0	
TOTAL BUDGET	\$604,648,600	\$504,022,800	\$569,000	\$9,058,500	\$9,480,400	\$12,895,600

**CONSOLIDATED EXPENDITURE SUMMARY
2006 AMENDED FOR ALL FUNDS**

<u>Risk Management</u>	<u>Capital Projects Management</u>	<u>Airport</u>	<u>Utilities</u>	<u>Transfer to Other Funds</u>	<u>Total</u>	<u>Percent</u>
					\$7,591,500	0.8%
5,558,600	573,300	521,500		(5,800)	47,048,200	5.2%
					9,156,300	1.0%
				(79,700)	6,574,600	0.7%
				(285,900)	109,194,100	12.0%
				(5,035,500)	78,341,700	8.6%
			72,847,800	(1,217,100)	89,498,400	9.8%
				(267,837,000)	452,527,514	49.8%
		128,900	7,900,300		69,333,700	7.6%
					13,631,500	1.5%
					17,317,100	1.9%
					8,825,400	1.0%
\$5,558,600	\$573,300	\$650,400	\$80,748,100	(\$274,461,000)	\$909,040,014	100.0%
200,000					44,904,286	
\$5,758,600	\$573,300	\$650,400	\$80,748,100	(\$274,461,000)	\$953,944,300	

GENERAL FUND REVENUES

	Biennium					Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 <u>Actual</u>	FY2005 <u>Adopted</u>	FY2006 <u>Approved</u>	FY2006 <u>Amendments</u>	FY2006 <u>Amended</u>				
<u>Estimated Revenues:</u>									
From Local Sources									
Real Estate Taxes	\$208,758,951	\$222,851,300	\$240,173,000	\$8,175,500	\$248,348,500	11.4%	\$268,169,100	\$285,237,700	\$300,672,800
Other Property Taxes	44,689,791	46,240,500	48,292,700	(1,679,100)	46,613,600	0.8%	49,669,200	53,273,400	57,032,600
Other Local Taxes	83,077,392	81,206,800	83,629,600	2,209,900	85,839,500	5.7%	88,145,200	90,547,700	93,040,700
Permits and Fees	9,769,061	9,261,200	9,363,600	319,000	9,682,600	4.6%	9,682,600	9,682,600	9,682,600
Fines and Forfeitures	1,876,556	1,268,500	1,318,400	100,000	1,418,400	11.8%	1,418,400	1,418,400	1,418,400
Other Local Revenue	<u>36,287,075</u>	<u>34,931,700</u>	<u>36,614,100</u>	<u>1,761,000</u>	<u>38,375,100</u>	<u>9.9%</u>	<u>38,808,300</u>	<u>39,150,000</u>	<u>39,233,300</u>
Subtotal Local Sources	\$384,458,826	\$395,760,000	\$419,391,400	\$10,886,300	\$430,277,700	8.7%	\$455,892,800	\$479,309,800	\$501,080,400
Other Agencies									
State Revenue	\$103,113,205	\$106,548,800	\$110,046,000	\$5,686,900	\$115,732,900	8.6%	\$118,996,200	\$121,509,700	\$124,147,400
Federal Revenue	<u>11,971,024</u>	<u>8,736,600</u>	<u>8,796,000</u>	<u>644,700</u>	<u>9,440,700</u>	<u>8.1%</u>	<u>9,479,600</u>	<u>9,479,700</u>	<u>9,479,700</u>
Subtotal Other Agencies	\$115,084,229	\$115,285,400	\$118,842,000	\$6,331,600	\$125,173,600	8.6%	\$128,475,800	\$130,989,400	\$133,627,100
Reserves and Fund Balance									
Reserves/Transfers/Other	\$82,973,295	\$12,304,300	\$6,722,500	\$1,576,000	\$8,298,500	-32.6%	\$4,975,100	\$3,582,300	\$3,582,500
Undesig. Fund Balance, Beg.	\$0	\$38,472,600	\$39,222,600	\$1,676,200	\$40,898,800	6.3%	\$41,898,800	\$43,398,800	\$45,398,800
Total Reserves & Fund Balance	\$82,973,295	\$50,776,900	\$45,945,100	\$3,252,200	\$49,197,300	-3.1%	\$46,873,900	\$46,981,100	\$48,981,300
Total Revenue, Reserves & Fund Balance									
	\$582,516,350	\$561,822,300	\$584,178,500	\$20,470,100	\$604,648,600	7.6%	\$631,242,500	\$657,280,300	\$683,688,800

GENERAL FUND EXPENDITURES

	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Adopted	FY2006 Approved	FY2006 Amendments	FY2006 Amended	FY2006 Amended				
<u>Estimated Expenditures:</u>										
General Government	\$6,509,703	\$7,068,000	\$7,145,000	\$446,500	\$7,591,500	7.3%	\$7,743,800	\$7,743,800	\$7,743,800	
Management Services	35,394,598	26,352,000	26,589,200	889,800	27,479,000	4.5%	27,643,200	28,086,100	28,090,500	
Assessment and Collection of Taxes	7,955,347	8,667,700	8,764,900	391,400	9,156,300	5.6%	9,209,600	9,209,600	9,209,600	
Administration of Justice	5,650,489	6,163,100	6,234,400	206,200	6,440,600	4.5%	6,503,000	6,503,000	6,503,000	
Public Safety	97,078,732	102,339,200	104,651,400	3,667,000	108,318,400	6.0%	109,937,900	111,103,100	113,237,200	
Human Services	60,283,903	63,856,600	64,429,300	3,836,300	68,265,600	6.7%	68,515,600	69,141,600	69,395,100	
Community Development	13,891,813	15,124,200	15,278,200	563,500	15,841,700	4.7%	16,022,300	16,135,700	16,135,700	
<u>Miscellaneous:</u>										
Non-Departmental	\$931,683	\$1,517,000	\$1,495,000	(\$998,000)	\$497,000	-67.2%	\$160,000	\$160,000	\$160,000	
Community Contracts	1,711,476	1,774,900	1,727,900	245,800	1,973,700	11.2%	1,973,700	1,973,700	1,973,700	
Convention Center	3,681,635	3,410,300	3,529,600	385,600	3,915,200	14.8%	4,073,900	4,196,100	4,322,000	
Debt Service	28,174,751	14,919,000	16,447,600	3,623,200	20,070,800	34.5%	24,264,600	29,081,600	30,759,000	
Employee Benefits	1,098,508	2,635,400	2,635,400	275,900	2,911,300	10.5%	3,142,600	3,915,300	9,452,900	
Transfer from Utilities	1,214,500	1,214,500	1,214,500	0	1,214,500	0.0%	1,214,500	1,214,500	1,214,500	
Interest Paid on Taxes	61,457	59,000	59,000	0	59,000	0.0%	59,000	59,000	59,000	
Tax Relief for Elderly	<u>1,745,928</u>	<u>1,758,700</u>	<u>1,846,600</u>	<u>560,000</u>	<u>2,406,600</u>	36.8%	<u>2,502,800</u>	<u>2,603,000</u>	<u>2,707,000</u>	
Total Miscellaneous	\$38,619,938	\$27,288,800	\$28,955,600	\$4,092,500	\$33,048,100	19.6%	\$37,391,100	\$43,203,200	\$50,648,100	
District Improvement Funds	\$473,345	\$639,200	\$639,200	\$15,000	654,200	2.3%	\$658,200	\$661,000	\$661,000	
<u>Transfers:</u>										
Grants*	\$1,165,831	\$1,386,000	\$1,402,700	\$106,800	\$1,509,500	8.9%	\$1,522,800	\$1,522,800	\$1,522,800	
Schools Operating	227,104,149	240,370,100	255,041,900	4,770,000	259,811,900	8.1%	276,496,700	291,123,600	304,599,200	
Schools CIP Reserve	7,470,700	7,643,000	8,025,100	0	8,025,100	5.0%	8,426,400	8,847,700	9,290,100	
Comprehensive Services	1,265,950	1,483,500	1,759,600	0	1,759,600	18.6%	1,759,600	1,759,600	1,759,600	
Transfer to Capital Projects	<u>11,977,961</u>	<u>4,158,900</u>	<u>3,774,700</u>	<u>(170,400)</u>	<u>3,604,300</u>	-13.3%	<u>3,882,600</u>	<u>1,690,600</u>	<u>1,603,600</u>	
Total Transfers	\$248,984,591	\$255,041,500	\$270,004,000	\$4,706,400	\$274,710,400	8.2%	\$292,088,100	\$304,944,300	\$318,775,300	

GENERAL FUND EXPENDITURES

	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Adopted	FY2006 Approved	FY2006 Amendments	FY2006 Amended					
Reserves:										
Pay-As-You-Go Capital Projects	\$10,184,714	\$9,400,000	\$9,842,000	(\$550,000)	\$9,292,000	-1.1%	\$9,794,100	\$10,321,300	\$10,874,900	
Public Safety	8,085,461	659,400	1,208,600	743,400	1,952,000	196.0%	2,336,800	4,828,800	5,015,800	
Undesignated Fund Bal., Ending	<u>49,403,714</u>	<u>39,222,600</u>	<u>40,436,700</u>	<u>1,462,100</u>	<u>41,898,800</u>	6.8%	<u>43,398,800</u>	<u>45,398,800</u>	<u>47,398,800</u>	
Total Reserves	\$67,673,889	\$49,282,000	\$51,487,300	\$1,655,500	\$53,142,800	7.8%	\$55,529,700	\$60,548,900	\$63,289,500	
Total General Fund Expenditures	\$582,516,350	\$561,822,300	\$584,178,500	\$20,470,100	\$604,648,600	7.8%	\$631,242,500	\$657,280,300	\$683,688,800	

*Does not include transfers to grants which are reflected in individual departments as noted on divisional header sheets.

AIRPORT

	<u>Biennium</u>					<u>Change FY2005 to FY2006</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Adopted</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments</u>	<u>FY2006 Amended</u>				
<u>Revenues:</u>									
Sales of Supplies	\$59,091	\$41,000	\$42,000	\$0	\$42,000	2.4%	\$42,000	\$42,000	\$42,000
Rental Fees	458,690	542,800	565,800	0	565,800	4.2%	565,800	565,800	565,800
Misc. Revenue	148,081	32,400	42,600	0	42,600	31.5%	42,600	42,600	42,600
Total Revenues	\$665,862	\$616,200	\$650,400	\$0	\$650,400	5.6%	\$650,400	\$650,400	\$650,400
<u>Expenditures:</u>									
Personnel	\$238,972	\$291,000	\$293,600	\$7,900	\$301,500	3.6%	\$301,500	\$301,500	\$301,500
Operating Expenses	305,260	317,900	349,300	(7,900)	341,400	7.4%	341,400	341,400	341,400
Capital	11,301	7,300	7,500	0	7,500	2.7%	7,500	7,500	7,500
Total Expenditures	\$555,533	\$616,200	\$650,400	\$0	\$650,400	5.6%	\$650,400	\$650,400	\$650,400
To (From) Retained Earnings	\$110,329	\$0	\$0	\$0	\$0	NA	\$0	\$0	\$0
Total Expenditures & Retained Earnings	\$665,862	\$616,200	\$650,400	\$0	\$650,400	5.6%	\$650,400	\$650,400	\$650,400

CAPITAL PROJECTS MANAGEMENT

	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 <u>Actual</u>	FY2005 <u>Adopted</u>	FY2006 <u>Approved</u>	FY2006 <u>Amendments</u>	FY2006 <u>Amended</u>					
Revenues:										
Service Charges	\$489,802	\$529,500	\$561,900	\$11,400	\$573,300	8.3%	\$573,300	\$573,300	\$573,300	
Misc. Revenue	0	0	0	0	0	N/A	0	0	0	
Total Revenues	\$489,802	\$529,500	\$561,900	\$11,400	\$573,300	8.3%	\$573,300	\$573,300	\$573,300	
Expenditures:										
Personnel	\$407,646	\$417,700	\$438,400	\$7,800	\$446,200	6.8%	\$446,200	\$446,200	\$446,200	
Operating Expenses	107,268	111,800	116,500	9,100	125,600	12.3%	125,600	125,600	125,600	
Capital	<u>13,796</u>	<u>0</u>	<u>7,000</u>	<u>(5,500)</u>	<u>1,500</u>	N/A	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	
Total Expenditures	\$528,710	\$529,500	\$561,900	\$11,400	\$573,300	8.3%	\$573,300	\$573,300	\$573,300	
To (From) Retained Earnings	(38,908)	0	0	0	0	N/A	0	0	0	
Total Expenditures and Retained Earnings	\$489,802	\$529,500	\$561,900	\$11,400	\$573,300	8.3%	\$573,300	\$573,300	\$573,300	

COMPREHENSIVE SERVICES

	<u>Biennium</u>					Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	<u>FY2004 Actual</u>	<u>FY2005 Adopted</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments</u>	<u>FY2006 Amended</u>				
<u>Revenues:</u>									
Reimbursement, Colonial Heights	\$136,652	\$200,600	\$200,600	\$0	\$200,600	0.0%	\$200,600	\$200,600	\$200,600
State Aid, Comp. Services	3,869,194	4,676,400	5,345,900	0	5,345,900	14.3%	5,345,900	5,345,900	5,345,900
State Aid, Comp. Services-Medicaid	402,502	120,000	120,000	0	120,000	0.0%	120,000	120,000	120,000
Transfer from Social Services	495,200	445,200	445,200	0	445,200	0.0%	445,200	445,200	445,200
Transfer from Schools	1,053,850	1,038,300	1,187,200	0	1,187,200	14.3%	1,187,200	1,187,200	1,187,200
Transfer from General Fund	1,265,950	1,483,500	1,759,600	0	1,759,600	18.6%	1,759,600	1,759,600	1,759,600
To (From) Retained Earnings	236,032	0	0	0	0	0.0%	0	0	0
Total Revenues	\$7,459,379	\$7,964,000	\$9,058,500	\$0	\$9,058,500	13.7%	\$9,058,500	\$9,058,500	\$9,058,500
<u>Expenditures:</u>									
Operating Expenditures	\$7,459,379	\$7,964,000	\$9,058,500	\$0	\$9,058,500	13.7%	\$9,058,500	\$9,058,500	\$9,058,500
Total Expenditures	\$7,459,379	\$7,964,000	\$9,058,500	\$0	\$9,058,500	13.7%	\$9,058,500	\$9,058,500	\$9,058,500

GRANTS

	<u>Biennium</u>					<u>Change FY2005 to FY2006</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Adopted</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments</u>	<u>FY2006 Amended</u>				
<u>Revenues:</u>									
From Other Governments	\$7,121,604	\$7,366,600	\$6,601,000	\$990,800	\$7,591,800	3.1%	\$7,230,000	\$6,798,700	\$6,481,800
Operating Transfers from Other Funds	1,361,182	1,578,900	1,773,700	114,900	1,888,600	19.6%	2,050,400	2,010,800	1,629,400
Total Revenues and Other Financing Sources	\$8,482,786	\$8,945,500	\$8,374,700	\$1,105,700	\$9,480,400	6.0%	\$9,280,400	\$8,809,500	\$8,111,200
<u>Expenditures:</u>									
Community Corrections Services:									
Domestic Violence Resource Center	\$56,413	\$79,300	\$80,600	\$700	\$81,300	2.5%	\$82,700	\$82,700	\$82,700
Domestic Violence Victim Advocate (V-STOP)	41,643	38,400	38,400	0	38,400	0.0%	38,400	38,400	38,400
Options	15,024	63,200	63,500	500	64,000	1.3%	64,000	64,000	64,000
Post-Trial	1,449,479	1,571,200	1,576,500	(24,900)	1,551,600	-1.2%	1,558,400	1,558,400	1,558,400
Pretrial	375,069	396,600	397,700	9,800	407,500	2.7%	408,700	408,700	408,700
Targeted Capacity Expansion Grant	265,341	299,200	0	0	0	N/A	0	0	0
Community Development Block Grant	1,741,374	2,446,300	2,006,500	19,500	2,026,000	-17.2%	2,026,000	2,026,000	2,026,000
Community Services Board Part C Grant	551,447	433,000	433,000	51,200	484,200	11.8%	484,200	484,200	484,200
Domestic Violence Prosecutor	67,903	82,800	83,100	3,100	86,200	4.1%	86,200	86,200	86,200
Drug Court	684,001	603,200	278,000	630,800	908,800	50.7%	796,400	796,400	684,000
Edward Byrne Memorial Justice Assistance Grant	0	0	0	105,700	105,700	N/A	0	0	0

GRANTS

Biennium

	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2006</u>	<u>FY2006</u>	<u>Change</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
	<u>Actual</u>	<u>Adopted</u>	<u>Approved</u>	<u>Amendments</u>	<u>Amended</u>	<u>to FY2006</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>
Families First	\$333,042	\$373,700	\$373,700	(\$27,400)	346,300	-7.3%	\$346,300	\$346,300	\$346,300
Federal Day Care Grant	\$9,491	\$30,000	\$30,000	0	\$30,000	0.0%	\$30,000	\$30,000	\$30,000
Juvenile Drug Court	129,975	0	0	207,500	207,500	N/A	207,500	207,500	207,500
Litter Grant	2,072	81,600	46,000	(20,000)	26,000	-68.1%	26,000	26,000	26,000
Police Grants				0					
COPS/UHP	464,514	407,100	966,000	0	966,000	137.3%	966,000	558,900	0
DMV DUI Checkpoint	1,257	0	0	0	0	N/A	0	0	0
DMV Operation Strikeforce	0	0	0	0	\$0	N/A	0	0	0
DMV Selective Enforcement	971	0	0	0	0	N/A	0	0	0
DMV Traffic Safety	848	0	0	0	0	N/A	0	0	0
Domestic Violence Coordinator	48,131	46,600	46,600	2,900	49,500	6.2%	49,500	49,500	49,500
Local Law Enforcement Block Grants	87,686	0	0	0	0	N/A	0	0	0
Project Lifesaver (TRIAD)	6,567	0	0	0	0	N/A	0	0	0
School Resource Officers	38,808	44,900	0	87,000	87,000	93.8%	90,800	27,000	0
Project Exile Grant (Commonwealth's Attorney)	116,196	121,900	123,300	4,200	127,500	4.6%	128,500	128,500	128,500
Terrorism Coordinator Grant	0	59,100	59,100	0	59,100	0.0%	59,100	59,100	59,100
USDA Grant - Juvenile Detention	58,266	40,000	40,000	0	40,000	0.0%	40,000	40,000	40,000
Victim/Witness Assistance	350,976	384,500	387,000	33,500	420,500	9.4%	420,500	420,500	420,500
Virginia Juvenile Community Crime Control Act (VJCCCA)	1,300,680	1,342,900	1,345,700	21,600	1,367,300	1.8%	1,371,200	1,371,200	1,371,200
Total Expenditures	\$8,197,173	\$8,945,500	\$8,374,700	\$543,900	\$9,480,400	6.0%	\$9,280,400	\$8,809,500	\$8,111,200

RISK MANAGEMENT

	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual*	FY2005 Adopted	FY2006 Approved	FY2006 Amendments	FY2006 Amended					
Revenues:										
Operating Revenues	\$3,898,869	\$5,035,200	\$5,463,600	\$95,000	\$5,558,600	10.4%	\$5,558,600	\$5,558,600	\$5,558,600	
Non-operating revenues	<u>7,067,686</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	N/A	<u>0</u>	<u>0</u>	<u>0</u>	
Total Revenues	\$10,966,555	\$5,035,200	\$5,463,600	\$95,000	\$5,558,600	10.4%	\$5,558,600	\$5,558,600	\$5,558,600	
Beginning Retained Earnings	1,018,312	400,000	362,200	(162,200)	200,000	-50.0%	200,000	200,000	200,000	
Total Revenues	\$11,984,867	\$5,435,200	\$5,825,800	(\$67,200)	\$5,758,600	6.0%	\$5,758,600	\$5,758,600	\$5,758,600	
Expenditures:										
Personnel	\$961,621	\$1,055,600	\$1,148,500	(\$60,000)	\$1,088,500	3.1%	\$1,088,500	\$1,088,500	\$1,088,500	
Operating	10,360,138	4,008,200	4,305,600	155,000	4,460,600	11.3%	4,460,600	4,460,600	4,460,600	
Capital	<u>15,272</u>	<u>9,200</u>	<u>9,500</u>	<u>0</u>	<u>9,500</u>	3.3%	<u>9,500</u>	<u>9,500</u>	<u>9,500</u>	
Total Expenses	\$11,337,031	\$5,073,000	\$5,463,600	\$95,000	\$5,558,600	9.6%	\$5,558,600	\$5,558,600	\$5,558,600	
Ending Retained Earnings	647,836	362,200	362,200	(162,200)	200,000	-44.8%	200,000	200,000	200,000	
Total Expenditures and Retained Earnings	\$11,984,867	\$5,435,200	\$5,825,800	(\$67,200)	\$5,758,600	6.0%	\$5,758,600	\$5,758,600	\$5,758,600	

*Note: due to FEMA reimbursements, revenue and expenses were higher than in a typical year

SCHOOL CONSTRUCTION MANAGEMENT

	Biennium					Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 <u>Actual</u>	FY2005 <u>Adopted</u>	FY2006 <u>Approved</u>	FY2006 <u>Amendments</u>	FY2006 <u>Amended</u>				
<u>Revenues:</u>									
Service Charges	\$459,337	\$468,000	\$491,000	\$78,000	\$569,000	21.6%	\$586,100	\$603,700	\$621,800
Total Revenues, Transfers, & Reserves	\$459,337	\$468,000	\$491,000	\$78,000	\$569,000	21.6%	\$586,100	\$603,700	\$621,800
<u>Expenditures:</u>									
Personnel	\$349,232	\$445,849	\$468,141	\$74,359	\$542,500	21.7%	\$558,800	\$575,600	\$592,800
Operating Expenses	110,105	22,151	22,859	3,641	26,500	19.6%	27,300	28,100	29,000
Capital	0	0	0	0	0	0.0%	0	0	0
Total Expenditures	\$459,337	\$468,000	\$491,000	\$78,000	\$569,000	21.6%	\$586,100	\$603,700	\$621,800

FY2006 AMENDMENTS:

Additional charges will be generated to projects to cover the addition of one new full time position and benefit increases.

SCHOOL OPERATING FUND

Biennium

	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2006</u>	<u>FY2006</u>	<u>Change</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
	<u>Actual</u>	<u>Adopted</u>	<u>Approved</u>	<u>Amendments</u>	<u>Amended</u>	<u>to FY2006</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>
Revenues:									
Local Sources	\$4,662,500	\$3,563,500	\$3,563,500	\$137,500	\$3,701,000	3.9%	\$3,886,100	\$4,080,400	\$4,284,400
State	152,061,302	169,077,400	172,346,600	16,021,200	188,367,800	11.4%	207,204,600	227,925,100	250,717,600
Federal	372,284	547,500	547,500	(300,000)	247,500	-54.8%	255,000	265,000	275,000
Food Services	15,485,190	14,352,000	14,352,000	1,949,000	16,301,000	13.6%	17,887,100	19,675,800	21,643,400
Grants	18,716,734	20,529,000	20,529,000	905,600	21,434,600	4.4%	22,135,500	23,020,900	23,941,700
Transfer from School CIP	0	275,000	0	0	0	-100.0%	0	0	0
Transfer from Food Services	693,055	575,000	575,000	130,000	705,000	22.6%	705,000	705,000	705,000
Use of Reserves/Loan Proceeds	52,646,783	434,000	529,000	336,900	865,900	99.5%	0	0	0
Transfer from General Fund									
State Sales Tax	34,773,256	37,467,400	39,247,300	6,923,300	46,170,600	23.2%	48,479,200	50,903,100	53,448,300
Local Taxes	195,301,193	208,510,900	222,233,500	(2,194,100)	220,039,400	5.5%	234,768,100	247,342,100	258,682,300
Prior Year Revenue	2,998,000	456,700	0	0	0	-100.0%	0	0	0
Grounds Maintenance	<u>1,502,400</u>	<u>1,578,100</u>	<u>1,586,200</u>	<u>40,800</u>	<u>1,627,000</u>	<u>3.1%</u>	<u>1,675,800</u>	<u>1,726,100</u>	<u>1,758,700</u>
Total General Fund:	\$234,574,849	\$248,013,100	\$263,067,000	\$4,770,000	\$267,837,000	8.0%	\$284,923,100	\$299,971,300	\$313,889,300
SubTotal Revenue	\$479,212,697	\$457,366,500	\$475,509,600	\$23,950,200	\$499,459,800	9.2%	\$536,996,400	\$575,643,500	\$615,456,400
Beginning Fund Balance	\$8,557,189	\$1,000,000	\$1,000,000	\$0	\$1,000,000	0.0%	\$1,000,000	\$1,000,000	\$1,000,000
Total Revenues, Transfers, & Reserves	\$487,769,886	\$458,366,500	\$476,509,600	\$23,950,200	\$500,459,800	9.2%	\$537,996,400	\$576,643,500	\$616,456,400

SCHOOL OPERATING FUND

	<u>Biennium</u>						<u>Change FY2005 to FY2006</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Adopted</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments</u>	<u>FY2006 Amended</u>					
<u>Expenditures:</u>										
Instruction	\$270,232,560	\$295,287,841	\$304,192,539	\$18,077,285	\$322,269,824	9.1%	\$348,958,214	\$376,212,714	\$403,841,014	
Administration / A. & H.	14,552,088	16,022,729	16,014,145	1,995,333	18,009,478	12.4%	19,810,400	21,791,400	23,970,500	
Pupil Transportation	16,382,936	17,460,702	18,363,771	2,266,961	20,630,732	18.2%	22,281,200	24,063,700	25,988,800	
Operations & Maintenance	43,239,992	45,104,211	45,983,378	2,139,502	48,122,880	6.7%	50,529,000	53,055,500	55,708,300	
Debt Service	90,857,200	38,066,800	41,220,200	13,500	41,233,700	8.3%	43,487,300	45,444,200	47,489,200	
Grants	19,288,747	20,529,000	20,529,000	905,600	21,434,600	4.4%	22,135,500	23,020,900	23,941,700	
Food Service	15,075,303	14,352,000	14,352,000	1,949,000	16,301,000	13.6%	17,887,100	19,675,800	21,643,400	
Grounds Maintenance	1,502,400	1,578,100	1,586,200	40,800	1,627,000	3.1%	1,675,800	1,726,100	1,777,900	
Reserves and Fund Balance	9,167,960	2,322,117	6,243,267	(3,437,781)	2,805,486	20.8%	2,805,486	2,805,486	2,805,486	
Reserve for Capital Projects	7,470,700	7,643,000	8,025,100	0	8,025,100	5.0%	8,426,400	8,847,700	9,290,100	
Total Expenditures	\$487,769,886	\$458,366,500	\$476,509,600	\$23,950,200	\$500,459,800	9.2%	\$537,996,400	\$576,643,500	\$616,456,400	
Appomattox Governor's School	\$0	\$3,552,000	\$3,552,000	\$11,000	\$3,563,000	0.3%	\$3,563,000	\$3,563,000	\$3,563,000	

UTILITIES

Biennium

	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2006</u>	<u>FY2006</u>	<u>FY2006</u>	<u>Change</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
	<u>Actual</u>	<u>Adopted</u>	<u>Approved</u>	<u>Amendments</u>	<u>Proposed</u>	<u>Amended</u>	<u>to FY2006</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>
Revenues:										
Water	\$34,090,198	\$35,497,900	\$35,588,900	\$1,591,000	\$37,179,900	\$37,179,900	4.7%	\$36,827,300	\$37,108,300	\$37,279,300
Wastewater	28,535,598	29,507,700	30,083,700	927,800	31,011,500	31,011,500	5.1%	31,424,200	31,987,200	32,671,200
Used from Reserves	15,043,203	17,947,600	14,717,900	(2,161,200)	12,556,700	12,556,700	-30.0%	5,764,300	22,701,700	0
Total Revenues	\$77,668,999	\$82,953,200	\$80,390,500	\$357,600	\$80,748,100	\$80,748,100	-2.7%	\$74,015,800	\$91,797,200	\$69,950,500
Expenditures:										
Water	\$21,391,042	\$24,234,200	\$25,241,000	\$538,800	\$25,779,800	\$25,779,800	6.4%	\$25,777,500	\$25,781,000	\$25,782,100
Wastewater	21,252,481	22,899,000	22,982,500	1,165,700	24,148,200	24,148,200	5.5%	24,138,500	24,145,500	24,147,700
CIP-Water	27,742,359	18,355,000	13,067,000	(2,050,000)	11,017,000	11,017,000	-40.0%	9,755,000	34,029,000	6,426,000
CIP-Wastewater	<u>4,462,794</u>	<u>17,465,000</u>	<u>19,100,000</u>	<u>320,000</u>	<u>19,420,000</u>	<u>19,420,000</u>	11.2%	<u>13,050,000</u>	<u>4,850,000</u>	<u>4,300,000</u>
Total Expenses	\$74,848,677	\$82,953,200	\$80,390,500	(\$25,500)	\$80,365,000	\$80,365,000	-3.1%	\$72,721,000	\$88,805,500	\$60,655,800
To Retained Earnings:										
Water Fund	\$0	\$0	\$0	\$383,100	\$383,100	\$383,100	N/A	\$1,294,800	\$0	\$5,071,200
Wastewater Fund	<u>2,820,322</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	N/A	<u>0</u>	<u>2,991,700</u>	<u>4,223,500</u>
Total Retained Earnings	\$2,820,322	\$0	\$0	\$383,100	\$383,100	\$383,100	N/A	\$1,294,800	\$2,991,700	\$9,294,700
Total Expenditures & Retained Earnings	\$77,668,999	\$82,953,200	\$80,390,500	\$357,600	\$80,748,100	\$80,748,100	-2.7%	\$74,015,800	\$91,797,200	\$69,950,500

VEHICLE AND COMMUNICATION MAINTENANCE

	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 <u>Actual</u>	FY2005 <u>Adopted</u>	FY2006 <u>Approved</u>	FY2006 <u>Amendments</u>	FY2006 <u>Amended</u>	FY2006 <u>Amended</u>				
<u>Revenues:</u>										
Fleet Management Charges	\$10,797,950	\$9,995,300	\$10,042,500	\$1,055,300	\$11,097,800	11.0%	\$11,097,800	\$11,097,800	\$11,097,800	
Radio Shop Charges	1,485,595	1,657,300	1,822,300	(24,500)	1,797,800	8.5%	1,797,800	1,797,800	1,797,800	
Total Operating Revenues	\$12,283,545	\$11,652,600	\$11,864,800	\$1,030,800	\$12,895,600	10.7%	\$12,895,600	\$12,895,600	\$12,895,600	
<u>Expenditures:</u>										
Fleet Management	\$10,584,282	\$9,995,300	\$10,042,500	\$1,055,300	\$11,097,800	11.0%	\$11,097,800	\$11,097,800	\$11,097,800	
Radio Shop	<u>1,521,301</u>	<u>1,657,300</u>	<u>1,822,300</u>	<u>(24,500)</u>	<u>1,797,800</u>	8.5%	<u>1,797,800</u>	<u>1,797,800</u>	<u>1,797,800</u>	
Total Expenditures	\$12,105,583	\$11,652,600	\$11,864,800	\$1,030,800	\$12,895,600	10.7%	\$12,895,600	\$12,895,600	\$12,895,600	
To (From) Retained Earnings	177,962	0	0	0	0	N/A	0	0	0	
Total Expenditures and Retained Earnings	\$12,283,545	\$11,652,600	\$11,864,800	\$1,030,800	\$12,895,600	10.7%	\$12,895,600	\$12,895,600	\$12,895,600	

REVENUE ANALYSIS: AMENDMENTS TO FY2006 GENERAL FUND REVENUES

All revenues received by Chesterfield County are locally generated or come from state or federal sources. Chesterfield's financial position is affected by economic conditions at all three levels. Amendments to FY2006 revenue projections reflect the current state of the economy and assumptions about future economic conditions. The FY2006 amended

general fund revenue budget is \$604,648,600, an increase of \$20,470,100, or 3.5 percent, from the FY2006 approved budget. Refer to Appendix B of this document for detailed information on FY2006 general fund revenue amendments.

ECONOMIC OVERVIEW

In 2004, low interest rates continued to support new construction and existing home sales in Chesterfield County. The median sales price for all residential properties sold in the county in 2004 was \$179,600, an increase of 11.9 percent over the 2003 median value of \$160,500. The county approved 2,496 single-family building permits in 2004, an increase of 11.6 percent over the 2003 total. Permit activity is expected to remain strong through 2005 with 2,600 single family building permits (including townhouses and condominiums) projected to be issued. Rising loan rates should contribute to a slower real estate market in the future. Local real estate experts saw an increase in demand for commercial property in the last half of 2004.

New and used vehicle registrations in the county increased 5.6 percent from 2003 to 2004. For 2004, the increase in car registrations in the Richmond-Petersburg metropolitan area was the biggest percentage increase of all the metro areas in Virginia (Chmura, p. 14). In 2005 and 2006, registrations in the metro area are expected to increase at a slightly slower pace than in 2004.

The county's retail sales increased 6.3 percent for calendar year 2004. In comparison, 2003 calendar year local retail sales increased 9.3 percent over 2002. For the fiscal year 2005, retail sales in the county are projected to increase 4.8 percent over FY2004. Despite solid growth the past few years, projected retail sales are tempered somewhat due to the uncertainty of the impact the opening of Route 288 will have

on county retailers as this new road allows convenient access to retail establishments in neighboring jurisdictions.

All indicators point to a solid economy at the state level. Virginia's unemployment rate as of February 2005 was 3.6 percent, well below the national rate of 5.8 percent. In 2004, job growth in Virginia was among the fastest in the nation with a net increase of almost 80,000 jobs (Chmura, p. 10). Retail sales in the state increased 8.4 percent in 2004. State retail sales are projected to improve 7.3 percent in 2005 (Chmura, p. 14). Real estate markets continue to be strong in many regions of the state. In 2004, residential building permit activity in the state increased 6.7 percent (Chmura, p. 14).

The national economy continues to expand at a steady pace, but job growth continues to be inconsistent. Gross domestic product, a key indicator of economic health, grew at a solid 3.8 percent annual rate in the last quarter of 2004. The Federal Reserve districts reported sluggish to "somewhat stronger" consumer spending in January and February after stronger than expected consumer spending during the holiday season (The Beige Book). Residential real estate markets "remained strong across most of the nation" for the first couple of months of 2005 according to the Fed (The Beige Book). Employment at the national level continues to be a weak spot. The national unemployment rate continues to hover above 5.5 percent. Job creation in the first part of 2005 was weaker than originally anticipated by experts.

REVENUE ANALYSIS: AMENDMENTS TO FY2006 GENERAL FUND REVENUES

LOCALLY GENERATED REVENUES

Property Taxes

Real Estate Taxes

Total real estate tax collections are budgeted at \$248,348,500 in FY2006, an increase of \$8,175,500, or 3.4 percent, from the FY2006 approved budget of \$240,173,000. The increase can be attributed to the county's higher than projected 2005 total taxable assessed value and a revised projected 2006 assessed value. The county's taxable assessed value as of January 1, 2005 was \$21,238,354,600, an increase of 11.8 percent from the 2004 value of \$18,994,218,100. The FY2006 approved budget was based on a projected increase in assessed value of 8.8 percent for 2005 and a conservative 7.0 percent increase for 2006. The FY2006 amended budget assumes a 9.5 percent increase in the county's projected 2006 total taxable assessed value compared to the 2005 actual assessed value. The FY2006 estimate is based on the strong 2004 residential real estate market and an improving commercial market. The county's 2006 real estate assessments will be based on 2004 property sales.

The FY2006 amended budget reflects a \$1.06 per \$100 real property tax rate beginning January 1, 2006. Chesterfield County's tax year 2005 real property tax rate is \$1.07. The \$0.01 rate reduction is projected to lower real property collections by approximately \$1,100,000 in FY2006 and have an impact of \$2,200,000 and more per year over time.

Personal Property Taxes

Total personal property collections, which do not include Personal Property Tax Relief payments from the state, are budgeted at \$39,723,100. This is a change of (\$1,116,200), or -2.7 percent, from the FY2006 approved budget of \$40,839,300. The majority of the decrease is due to lower than expected used car assessed values based on a national valuation change. The FY2006 amended budget reflects a 3.7 percent increase over the FY2005 revised budget.

In tax year 2005, a separate classification of tangible personal property was established for motor vehicles which are specially equipped to provide transportation for physically handicapped individuals. The tax rate for this new classification is \$0.01 per \$100. These specially equipped vehicles were subject to the \$3.60 per \$100 personal property tax rate in prior years.

As of tax year 2005, if a volunteer rescue squad or fire department member and an auxiliary member are members of the same household, the household is allowed only one special motor vehicle classification that qualifies for a personal property tax rate of \$0.96 per \$100 instead of the \$3.60 per \$100 rate. Beginning in tax year 2006, households of this type are allowed no more than two special classifications.

Machinery and Tools Tax

Machinery and tools tax collections are budgeted at \$4,200,000, a change of (\$562,900), or -11.8 percent, from the FY2006 approved budget of \$4,762,900. In addition to slower than expected annual growth in this revenue source, a large part of the decrease is due to approximately \$275 million in machinery and tools assessments that have been in dispute since 2003. Adjusting for the \$1.00 per \$100 machinery and tool tax rate, this equates to approximately \$275,000 in collections each year. The county cannot collect taxes on disputed machinery and tool assessments until the appeals process is completed.

Utility Taxes

Cellular Phone Tax

Cellular phone tax revenue is increased to \$5,011,300, a change of \$401,300, or 8.7 percent, from the FY2006 approved budget of \$4,610,000. Cellular phones continue to increase in popularity, with approximately 60 percent of the population now owning one. Future cell phone tax revenue collections are not expected to increase as fast as in past years. Collections are projected to be around \$4,900,000 for FY2005.

REVENUE ANALYSIS: AMENDMENTS TO FY2006 GENERAL FUND REVENUES

The FY2006 budgets for the cellular phone tax, telephone utility tax, Emergency 911 landline tax, and the state's Emergency 911 wireless fee are not yet affected by state legislation first introduced in 2004. The proposal called for a uniform 5.0 percent tax for telecommunication related utility taxes and a uniform \$0.75 fee for the 911 taxes beginning in FY2006. The legislation was not passed into law during the 2005 General Assembly session, but may be considered for passage in the future.

Other Local Taxes

Local Sales Tax

The local sales tax revenue is budgeted at \$35,803,600, an \$830,100, or 2.4 percent, increase from the FY2006 approved budget of \$34,973,500. The change is based on an upward revision in projected collections for FY2005 and conservative retail sales growth in future years.

Business Professional and Occupational License (BPOL) Tax

Two significant changes were made to the BPOL rate structure in 2005. The annual BPOL tax liability for financial services businesses was capped at \$90,000. Also, the Board of Supervisors implemented a two-year plan to amend the rate for the professional, financial and real estate services categories from \$0.53 to \$0.32 per \$100 in 2005 and from \$0.32 to \$0.20 in 2006. These changes reflect the Board's strategy to retain and recruit businesses by keeping BPOL revenue capped at the FY99 level of \$15,656,600. Since 1999, the BPOL rate structure has been reviewed annually in order to keep BPOL revenue at this level.

Local Recordation Tax

The budget for local recordation tax collections is increased \$750,000 to \$3,500,000, an increase of 27.3 percent from the FY2006 approved budget of \$2,750,000. The county's recordation tax rate increased from \$0.05 to \$0.083 per \$100 in September 2004 as a result of legislation enacted during the 2004 General Assembly session. Due to the state

budget impasse in 2004, the session did not recess in time for the county to include state changes in the FY2005-2006 biennial budget.

Motor Vehicle Licenses

Beginning in tax year 2006, active auxiliary members of volunteer rescue squads and volunteer fire departments are exempt from paying the county's vehicle license tax in order to receive a county decal. Only one vehicle owned by each active auxiliary member may qualify for the exemption. Prior to the change, active auxiliary members of volunteer rescue squads and volunteer fire departments were not eligible for this exemption.

Use of Money and Property

Interest on Investments

Revenue generated by interest on investments is budgeted at \$1,400,000. This is a change of (\$600,000), or -30.0 percent, from the FY2006 approved budget of \$2,000,000. Short-term investment rates doubled in 2004, but were still yielding below 3.0 percent. The FY2006 approved budget for interest on investments anticipated short-term investment rates would be higher. Consequently, the FY2006 budget has been revised downward. Generally, the additional revenue earned from an increase in rates does not materialize for six to twelve months.

REVENUE ANALYSIS: AMENDMENTS TO FY2006 GENERAL FUND REVENUES

STATE REVENUES

Annexation H.B. 599

Annexation H.B. 599 revenue has been revised by \$850,000 to \$7,150,000 in FY2006. The 13.5 percent increase from the original FY2006 budget of \$6,300,000 is a result of increased funding from the state for this revenue source.

Personal Property Tax Relief (PPTR) Reimbursement

Legislation passed during the 2004 General Assembly alters the way the county will receive PPTR reimbursements from the state. Beginning in tax year 2006, rather than reimburse localities the current 70 percent cost of the program, the state will distribute a total of \$950 million per year statewide. Chesterfield's share of the \$950 million is projected to be approximately \$41 million. The FY2006 amended budget includes \$40,600,000 in anticipated reimbursement under the PPTR program. This is a (\$2,137,500), or -5.0 percent, change from the FY2006 approved budget of \$42,737,500.

State Sales Tax

Chesterfield's public school system receives a portion of the state's sales tax. In FY2005, the state began remitting an amount equivalent to

1.25 percent of statewide retail sales to Virginia localities based on the number of school-aged children residing within each locality. In past years, only 1.0 percent was distributed to localities. The increase in the state sales tax from 3.5 to 4.0 percent enabled the state to allocate an additional .25 percent to public school systems to meet unfunded needs. Because it is earmarked specifically for education, the state sales tax revenue "flows through" the county's general fund and is remitted to the school system.

The FY2006 budget estimates \$46,170,600 in state sales tax revenue, a \$6,923,300, or 17.6 percent, increase from the FY2006 approved budget of \$39,247,300. A majority of the change can be attributed to the revenue from the additional .25 percent. Due to the state budget impasse in 2004, the General Assembly did not recess in time for the county to include this state change in the FY2005-2006 biennial budget.

FEDERAL REVENUES

Total federal revenue is budgeted at \$9,440,700 in FY2006. This is an increase of \$644,700, or 7.3 percent, from the FY2006 approved budget of \$8,796,000. The majority of this revision is comprised of an increase

of \$420,000 in federal pass through revenue related to foster care and adoption programs.

REVENUE ANALYSIS: AMENDMENTS TO FY2006 GENERAL FUND REVENUES

FEE CHANGES

The FY2006 budget includes the following fee increases to cover the cost of services:

Department of Utilities

Increases in water and wastewater base charges and service fees for line installations, bacteriological tests and portable water meter deposits are included in the FY2006 amended budget. The water and wastewater base charge increases are projected to generate an additional \$1,207,000 and \$1,490,000, respectively. Under the changes, a typical bi-monthly water bill will increase \$2.58 (\$1.29 monthly); a typical bi-monthly wastewater bill will increase \$3.00 (\$1.50 monthly); and a typical combined water/wastewater bill will increase \$3.54 (\$1.77 monthly). Even with these changes, the county's bills will remain among the lowest in the region.

The adjustments to the water and wastewater base charges and the service fees for installations, testing and the meter deposit reflect the increased costs to provide the services. The charges and fees were last

adjusted in 1992. The additional revenue will be used to offset increased operating and capital costs in the Department of Utilities.

Waste and Resource Recovery

The first year of the biennial budget provided for a two-year increase in the landfill gate fee. The rate was increased from \$5 to \$7 for FY2005 and was proposed to increase to \$8 in FY2006. The Board of Supervisors approved the increase to \$8 with the adoption of the FY2006 amended budget. The increase to \$8 is expected to generate an additional \$246,000 in FY2006, which is \$94,000 less than the \$340,000 originally anticipated. The FY2006 budget has been revised downward to reflect this change. The customer value card program has proven to be the more attractive alternative thus negatively impacting gate fee revenue. Through the first half of FY2005, the number of residents paying the gate fee has decreased and the tonnage at transfer stations has increased compared to prior years.

Sources:

Chmura, Christine, ed. Virginia Economic Trends, 1st Quarter 2005 Report, Vol. 7, Number 1. (2005)

The Beige Book, Summary of Commentary on Current Economic Conditions, March 9, 2005, the Federal Reserve Board.
<http://www.federalreserve.gov/fomc/beigebook/2005/default.htm>

GENERAL FUND BALANCE ANALYSIS

The schedule below indicates the allocation of the general fund balance at June 30, 2005 through June 30, 2006. Maintaining an adequate general fund balance is an essential element of financial strength and stability. The need for this balance or working capital reserve includes:

- * a cash reserve to help stabilize monthly cash flow requirements
- * funding for emergencies
- * strong credit rating
- * a cash reserve to be combined with other temporary cash balances to promote higher returns for all short term investments
- * a cushion to help provide long term financial stability

As part of the county's debt ratio policies, the Board of Supervisors has established a policy of achieving a ratio of 7.5% (target ratio) for undesignated general fund balance as a percentage of general fund expenditures. At June 30, 2004 this ratio was 8.9%.

FY2005

Projected Beginning Fund Balance	\$	40,148,800
Budgeted Addition to Fund Balance		750,000
Ending Fund Balance, June 30, 2005	\$	40,898,800

FY2006

Projected Beginning Fund Balance	\$	40,898,800
Budgeted Addition to Fund Balance		1,000,000
Ending Fund Balance, June 30, 2006	\$	41,898,800

MULTI-YEAR PROJECTIONS

FY2007 - FY2009 PROJECTIONS

General fund projections for FY2007, FY2008 and FY2009 are based on projected economic trends in the county. Past trends, as well as changes in state and federal regulations, are taken into account when projecting revenues and expenditures for these years.

In addition, projections conform to the county's established financial policies and commitments, which include funding projected increases for debt service, increases to undesignated fund balance at 7.5 percent of expenditures, increases in the transfer to Schools, increases to the reserve for capital projects, and various general operating cost commitments for county departments. The projections for FY2007-FY2009 are conservative due to uncertainty in the national and regional economy.

Debt Service

Conforming to the county's established indebtedness policies, debt service is expected to increase by \$6.3 million between FY2007 and FY2009 as projects identified in the Capital Improvement Program are financed and constructed. This increase includes a transfer from non-departmental to cover costs of lease/purchase repayments on Meadowville Technology Park property, as well as an increase transferred from the reserve for capital projects for transportation debt.

Undesignated Fund Balance

The county's established policy for increases to undesignated fund balance is set at 7.5 percent of general fund expenditures. This ratio indicates the ability of the county to cope with unexpected financial problems or emergencies. As the unreserved general fund balance increases, the county's ability to cope with financial emergencies and fluctuations in revenue cycles improves. Undesignated general fund balance was \$49.4 million or 8.9 percent of general fund expenditures at June 30, 2004. Projections include maintaining undesignated fund balance at 7.5 percent of general fund expenditures.

Transfer To Schools

The FY2005 and FY2006 transfer to Schools has been formulated based on a methodology that was revised in FY1999, which compares growth in school enrollment to growth in the total population. Previously, the local transfer to Schools was not based on this comparison but was a percentage of net property taxes. The general fund transfer to Schools for FY2007 (net of extra services provided by county departments) is \$287.2 million or 6.75 percent above FY2006; for FY2008 is \$303.7 million or 5.7 percent above FY2007, and for FY2009 is \$319.7 million or 5.3 percent above FY2008.

Reserve For Future Capital Improvement Projects

For FY2007, total current revenue projected for the reserve for future capital projects is \$9.8 million and by FY2009 equals \$10.9 million.

Departmental Commitments

General increases for new positions and additional operating costs are included for projection purposes where warranted. In addition, funds have been set aside in the employee benefits area to address future projected compensation/benefit increases for departments. Increased costs due to planned new or expanded facilities are also budgeted in program enhancements. Final decisions on future year funding will be made during the respective fiscal year's budget deliberations.

Currently the county's per diem payments to the Riverside Regional Jail must cover both the county's responsibilities for the construction financing for the facility, as well as ongoing operating costs. The per diem payments for FY2007, FY2008 and FY2009 are \$6.7 million, \$7.2 million, and \$7.4 million, respectively, and are listed separately under the Public Safety Division's header.

MULTI-YEAR PROJECTIONS

OPERATING IMPACTS FROM CAPITAL IMPROVEMENT PROJECTS

(For Projects in the FY2006-2011 CIP)

	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
Personnel	\$1,240,400	\$1,590,400	\$3,302,000
Operating	479,000	370,000	926,600
Total Operating Impact	\$1,719,400	\$1,960,400	\$4,228,600

Note: Table excludes impacts resulting from projects funded in prior year Capital Improvement Programs.
Final funding levels for operating impacts in FY2007 – FY2009 will be made in each year's respective budget deliberations.

GENERAL GOVERNMENT

	<u>Biennium</u>						<u>Change FY2005 to FY2006</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Adopted</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments</u>	<u>FY2006 Amended</u>					
GENERAL FUND										
Board of Supervisors	\$328,017	\$345,500	\$346,100	\$24,200	\$370,300	7.2%	\$370,300	\$370,300	\$370,300	
Budget and Management	841,659	960,600	975,000	71,100	1,046,100	8.9%	1,059,100	1,059,100	1,059,100	
Chesterfield University	557,957	615,900	620,600	73,700	694,300	12.7%	699,100	699,100	699,100	
Clerk to the Board	264,104	219,700	221,700	(1,700)	220,000	0.1%	221,700	221,700	221,700	
County Administration	976,287	1,075,100	1,084,500	28,600	1,113,100	3.5%	1,121,600	1,121,600	1,121,600	
County Attorney	1,221,318	1,336,500	1,352,400	31,600	1,384,000	3.6%	1,394,600	1,394,600	1,394,600	
Human Resource Management	1,539,001	1,679,600	1,701,900	180,800	1,882,700	12.1%	1,990,600	1,990,600	1,990,600	
Intergovernmental Relations	211,552	231,400	232,200	8,900	241,100	4.2%	241,200	241,200	241,200	
Public Affairs	569,807	603,700	610,600	29,300	639,900	6.0%	645,600	645,600	645,600	
TOTAL GENERAL FUND	\$6,509,703	\$7,068,000	\$7,145,000	\$446,500	\$7,591,500	7.4%	\$7,743,800	\$7,743,800	\$7,743,800	

FY2006 AMENDMENTS:

All Departments

An additional 1.5% performance-based merit increase for all eligible full-time county employees was approved for FY2005 after the adoption of the FY2005 budget. Departmental FY2006 budgets have been adjusted by \$72,200.

A 3% performance-based merit increase for all eligible full-time county employees is included in departmental FY2006 budgets and totals \$94,400.

The net change for Risk Management charges in General Government is a reduction of \$800.

GENERAL GOVERNMENT

FY2006 AMENDMENTS (continued):

Budget and Management

Includes \$43,600 for the addition of one full-time Senior Budget Technician to address an increase in workload related to cash proffers.

Chesterfield University

An addition of \$50,000 is included for software licenses for on-line learning resources. Increases in the amount of \$12,000 are added from Risk Management for loss prevention training.

Human Resource Management

An additional \$85,300 is added to expand federal background checks to volunteer coaches and co-sponsored groups. The additional funding for background checks covers the cost of one new full-time position and one part-time position. A total of \$15,800 is being transferred from Security Management to convert one part-time position to full time to assume additional duties associated with employee security identification tags. Increases in the amount of \$14,300 are added from Risk Management for drug and alcohol testing. Funding in the amount of \$27,500 is included for salary adjustments and reclassifications during FY2005.

Public Affairs

A total of \$15,000 is transferring from the Clerk to the Board to Public Affairs to produce and distribute the Clerk's newsletter.

Other

There is a net increase of \$32,200 in total General Government departments, which includes increases for dues and memberships and increases in healthcare costs for the Board of Supervisors, increases in printing costs for the Clerk to the Board's office, increases in operating expenses associated with the Organizational Climate Assessment in Human Resource Management, and increases in consultant contracts in Intergovernmental Relations.

MANAGEMENT SERVICES

	<u>Biennium</u>									
	<u>FY2004</u> <u>Actual</u>	<u>FY2005</u> <u>Adopted</u>	<u>FY2006</u> <u>Approved</u>	<u>FY2006</u> <u>Amendments</u>	<u>FY2006</u> <u>Amended</u>	<u>Change</u> <u>FY2005</u> <u>to FY2006</u>				
GENERAL FUND										
Administration	\$240,879	\$275,800	\$279,000	\$7,500	\$286,500	3.9%	\$290,200	\$290,200	\$290,200	
Accounting	2,596,757	2,798,200	3,136,600	(221,900)	2,914,700	4.2%	2,946,400	2,946,400	2,946,400	
Building and Grounds	4,422,959	4,264,400	4,305,500	160,600	4,466,100	4.7%	4,446,300	4,884,800	4,884,800	
General Services Administration	716,522	699,900	710,200	58,200	768,400	9.8%	795,300	799,700	804,100	
Information Systems Technology	8,408,878	9,127,500	9,325,500	614,300	9,939,800	8.9%	9,950,300	9,950,300	9,950,300	
Internal Audit	558,484	619,200	626,300	31,200	657,500	6.2%	664,500	664,500	664,500	
Printing Center	918,150	940,400	945,700	6,400	952,100	1.2%	956,500	956,500	956,500	
Purchasing	981,307	1,040,900	1,053,400	38,700	1,092,100	4.9%	1,172,700	1,172,700	1,172,700	
Registrar	559,365	1,076,600	650,000	5,500	655,500	-39.1%	658,900	658,900	658,900	
Waste & Resource Recovery	15,991,298	5,509,100	5,557,000	189,300	5,746,300	4.3%	5,762,100	5,762,100	5,762,100	
TOTAL GENERAL FUND	\$35,394,598	\$26,352,000	\$26,589,200	\$889,800	\$27,479,000	4.3%	\$27,643,200	\$28,086,100	\$28,090,500	

FY2006 AMENDMENTS:

All Departments

An additional 1.5 % performance-based merit increase for all eligible full-time county employees was approved for FY2005 after the adoption of the FY2005 budget. Departmental budgets have been adjusted by a total of \$208,700 to reflect the increase.

A 3 % performance-based merit increase for all eligible full-time county employees is included in the departmental FY2006 budgets and totals \$255,900.

The net change for Risk Management charges in Management Services general fund departments is an increase of \$10,900.

MANAGEMENT SERVICES

FY2006 AMENDMENTS (continued):

Accounting

An adjustment to the prior commitment for the "In Focus" project reduces Accounting's expenditures by \$300,000. Check stock cost increases of \$12,000 are included.

Building and Grounds

An additional \$73,500 is included for building service contract increases in FY2006. Increases in fleet and radio shop charges total \$18,100 and are also included in the FY2006 budget.

General Services Administration

An increase of \$34,100 is included for the addition of one Administrative Secretary position for security functions, created after the adoption of the FY2005 budget.

Information Systems Technology

The increase includes a transfer from capital projects of \$121,000 for an "In Focus" Database Administrator position as well as \$132,200 for "In Focus" software and maintenance. An additional \$90,000 for software licenses is included as well as \$64,000 for internet infrastructure redundancy.

Internal Audit

An increase of \$14,000 is included to cover the cost of fringe benefits for a secretarial position added after the adoption of the FY2005 budget.

Purchasing

An increase of \$5,000 is included for additional operating expense.

Registrar

The Registrar's budget reflects a 39.1% reduction from FY2005 to FY2006 due to the one-time purchase of voting machines in FY2005.

Waste and Resource Recovery

An additional \$148,800 is included to cover contract cost increases and additional operating costs in FY2006. Transfer Station gate fees will increase from \$7 to \$8 and will generate an estimated \$240,000 to assist in offsetting cost increases.

Other Adjustments

Miscellaneous increases in operating expenses total \$1,600.

MANAGEMENT SERVICES

	<u>Biennium</u>									
	<u>FY2004</u> <u>Actual</u>	<u>FY2005</u> <u>Adopted</u>	<u>FY2006</u> <u>Approved</u>	<u>FY2006</u> <u>Amendments</u>	<u>FY2006</u> <u>Amended</u>	<u>Change</u> <u>FY2005</u> <u>to FY2006</u>				
SPECIAL REVENUE FUND										
Litter Program	\$2,072	\$81,600	\$46,000	(\$20,000)	\$26,000	-68.1%	\$26,000	\$26,000	\$26,000	\$26,000
TOTAL SPECIAL REVENUE FUND	\$2,072	\$81,600	\$46,000	(\$20,000)	\$26,000	-68.1%	\$26,000	\$26,000	\$26,000	\$26,000
INTERNAL SERVICE FUND										
Capital Projects Management	\$525,354	\$529,500	\$561,900	\$11,400	\$573,300	8.3%	\$573,300	\$573,300	\$573,300	\$573,300
Fleet Management	10,584,282	9,995,300	10,042,500	1,055,300	11,097,800	11.0%	11,097,800	11,097,800	11,097,800	11,097,800
Radio Shop	1,521,301	1,657,300	1,822,300	(24,500)	1,797,800	8.5%	1,797,800	1,797,800	1,797,800	1,797,800
Risk Management	11,984,867	5,435,200	5,825,800	(67,200)	5,758,600	6.0%	5,758,600	5,758,600	5,758,600	5,758,600
TOTAL INTERNAL SERVICE FUND	\$24,615,804	\$17,617,300	\$18,252,500	\$975,000	\$19,227,500	9.1%	\$19,227,500	\$19,227,500	\$19,227,500	\$19,227,500
ENTERPRISE FUND										
Airport	\$555,533	\$616,200	\$650,400	\$0	\$650,400	5.6%	\$650,400	\$650,400	\$650,400	\$650,400
TOTAL ENTERPRISE FUND	\$555,533	\$616,200	\$650,400	\$0	\$650,400	5.6%	\$650,400	\$650,400	\$650,400	\$650,400

MANAGEMENT SERVICES

FY2006 AMENDMENTS:

Litter Program

Due to the reduction of a one-time funding resource from the Virginia Department of Transportation, the Litter Program reflects a decrease of \$20,000. The Litter Program was transferred from Human Services Division beginning with the FY2005 Adopted budget. Other salary and operating expenses totaling \$61,500 associated with the Litter Program are included in the Waste and Resource Recovery operating budget.

Capital Projects Management

An additional \$14,000 is included to cover the cost of market regrades and performance-based merit increases for eligible full-time county employees. Capital expenses are decreasing by \$2,600 to assist in offsetting this increase. In order to cover the net cost increase of \$11,400, rates will increase from \$62.50 to \$63.00 per hour (the FY2005 rate was \$57.00).

Fleet Management

FY2006 amendments include fuel cost increases totaling \$600,000, three additional full-time positions to meet customer service needs totaling \$100,800, and increases in the purchase of new fleet vehicles in the amount of \$200,000. Performance-based merit increases of 1.5% (\$42,300) to eligible full-time county employees were approved after the adoption of the FY2005 budget, and a 3% increase for FY2006 (\$60,300) are included in the FY2006 budget. Risk Management charges decreased by \$114,700 while maintenance of permanently leased vehicles is increasing \$222,200. Changes which reduce the remainder of operating and non-capital equipment purchases of \$55,600 are included. The labor rate will increase to \$45 (from \$42) per hour and will generate \$138,000 to offset cost increases. Car wash charges will increase from \$1.50 to \$3.00 per vehicle in an effort to cover the actual costs associated with this function.

Radio Shop

Maintenance contract costs decreased \$60,500 from the amount estimated in the FY2006 approved budget. Performance based merit increases for eligible full-time county employees of 1.5% approved after the adoption of the FY2005 budget and a 3% increase in FY2006 total \$23,700. An additional \$11,700 is included for anticipated personnel regrades. Risk Management charges increased a total of \$600. The net impact of these adjustments equal a reduction of \$24,500 mainly due to the delay in the beginning of the warranty period for the Computer Assisted Dispatch Systems (CADS) mobile data public safety system.

Risk Management

The FY2006 approved budget reflects a net reduction of \$67,200 due primarily to insurance premium adjustments and changes in other operating expenses. This amount also includes a performance-based merit increase to eligible full-time county employees of 1.5%, which was approved after the adoption of the FY2005 budget, and a 3% merit increase in FY2006. Undesignated Ending Retained Earnings have decreased by approximately \$162,000 due to unanticipated expenses.

ASSESSMENT AND COLLECTION OF TAXES

	<u>Biennium</u>									
	<u>FY2004</u> <u>Actual</u>	<u>FY2005</u> <u>Adopted</u>	<u>FY2006</u> <u>Approved</u>	<u>FY2006</u> <u>Amendments</u>	<u>FY2006</u> <u>Amended</u>	<u>Change</u> <u>FY2005</u> <u>to FY2006</u>				
GENERAL FUND										
Commissioner of the Revenue	\$2,259,016	\$2,622,300	\$2,650,600	\$116,900	\$2,767,500	5.5%	\$2,780,700	\$2,780,700	\$2,780,700	
License Inspector	465,442	517,600	525,500	13,700	539,200	4.2%	544,500	544,500	544,500	
Real Estate Assessments	2,718,627	2,817,600	2,851,700	77,600	2,929,300	4.0%	2,953,000	2,953,000	2,953,000	
Treasurer	2,512,262	2,710,200	2,737,100	183,200	2,920,300	7.8%	2,931,400	2,931,400	2,931,400	
TOTAL GENERAL FUND	\$7,955,347	\$8,667,700	\$8,764,900	\$391,400	\$9,156,300	5.6%	\$9,209,600	\$9,209,600	\$9,209,600	

FY2006 AMENDMENTS:

All Departments

An additional 1.5% performance-based merit increase for all eligible full-time county employees was approved for FY2005 after the adoption of the FY2005 budget. Departmental FY2006 budgets have been adjusted by a total of \$92,500 to reflect the increase.

A 3% performance-based merit increase for all eligible full-time county employees is included in the departmental FY2006 budgets and totals \$143,800.

The net change for Risk Management charges in Assessment and Collection of Taxes is \$2,000.

Commissioner of the Revenue

Includes \$65,300 for the additional salary and benefits associated with the re-grades in FY2005 of five of the department's position classifications.

The Commissioner's budget is reduced by \$26,500 to account for non-recurring operating funding that should not have been included in the FY2006 approved budget.

Treasurer

Includes \$99,100 for salary and benefits for a Customer Service Supervisor and an Account Collector position to assist with delinquent collections. The cost of these positions is offset by an increase in delinquent fee revenue.

Includes \$10,400 for maintenance costs related to the debt collection system and check check signing equipment.

An additional \$4,800 is added to address compensation issues. This increase is offset with state revenue.

ADMINISTRATION OF JUSTICE

	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 <u>Actual</u>	FY2005 <u>Adopted</u>	FY2006 <u>Approved</u>	FY2006 <u>Amendments</u>	FY2006 <u>Amended</u>	FY2006 <u>to FY2006</u>				
GENERAL FUND										
Circuit Court Clerk	\$2,494,248	\$2,767,100	\$2,794,500	\$75,400	\$2,869,900	3.7%	\$2,890,900	\$2,890,900	\$2,890,900	
Commonwealth's Attorney	2,500,669	2,651,300	2,690,600	125,500	2,816,100	6.2%	2,855,000	2,855,000	2,855,000	
Courts										
Circuit Court	520,403	556,500	561,100	4,100	565,200	1.6%	567,700	567,700	567,700	
General District Court	67,566	88,000	88,000	1,200	89,200	1.4%	89,200	89,200	89,200	
JDR Court	62,032	93,000	93,000	0	93,000	0.0%	93,000	93,000	93,000	
Magistrate	<u>5,571</u>	<u>7,200</u>	<u>7,200</u>	<u>0</u>	<u>7,200</u>	<u>0.0%</u>	<u>7,200</u>	<u>7,200</u>	<u>7,200</u>	
SUBTOTAL	\$5,650,489	\$6,163,100	\$6,234,400	\$206,200	\$6,440,600	\$0	\$6,503,000	\$6,503,000	\$6,503,000	
Less Interfund Transfers from										
Commonwealth's Attorney	(8,611)	(70,700)	(72,400)	(7,300)	(79,700)	12.7%	(80,700)	(80,700)	(80,700)	
TOTAL GENERAL FUND	\$5,641,877	\$6,092,400	\$6,162,000	\$198,900	\$6,360,900	\$0	\$6,422,300	\$6,422,300	\$6,422,300	

FY2006 AMENDMENTS:

All Departments

An additional 1.5% performance-based merit increase for all eligible full-time county employees was approved for FY2005 after the adoption of the FY2005 budget. Departmental FY2006 budgets have been adjusted by a total of \$63,300 to reflect the increase.

A 3% performance-based merit increase for all eligible full-time county employees is included in the departmental FY2006 budgets and totals \$75,200.

The net change for Risk Management charges in Administration of Justice is a decrease of \$2,700.

Circuit Court Clerk

An additional \$20,400 is included to fund the remaining cost of a deputy clerk position in the Clerk's criminal division partially funded previously.

Commonwealth's Attorney Office

An additional \$50,000 is included to address operating and staff funding issues.

Interfund Transfers from Commonwealth's Attorney

The \$7,300 amendment represents the cost of a merit increase to be transferred to the Domestic Violence and Project Exile grants.

ADMINISTRATION OF JUSTICE

	<u>Biennium</u>						<u>Change FY2005 to FY2006</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Adopted</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments</u>	<u>FY2006 Amended</u>					
SPECIAL REVENUE FUND										
Domestic Violence Prosecutor	\$67,903	\$82,800	\$83,100	\$3,100	\$86,200	4.1%	\$86,200	\$86,200	\$86,200	
Project Exile	116,196	121,900	123,300	4,200	127,500	4.6%	128,500	128,500	128,500	
TOTAL SPECIAL REVENUE	\$184,100	\$204,700	\$206,400	\$7,300	\$213,700	4.4%	\$214,700	\$214,700	\$214,700	

FY2006 AMENDMENTS:

Domestic Violence Prosecutor and Project Exile

The \$7,300 total amendment represents the cost of merit increases for eligible full-time employees.

PUBLIC SAFETY

	Biennium						Change to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Adopted	FY2006 Approved	FY2006 Amendments	FY2006 Amended	FY2005				
GENERAL FUND										
Animal Control	\$1,116,678	\$999,600	\$1,012,200	\$110,700	\$1,122,900	12.3%	\$1,132,400	\$1,132,400	\$1,132,400	
Emergency Communications Center	5,316,436	5,727,800	5,788,300	131,200	5,919,500	3.3%	5,958,500	5,958,500	5,958,500	
Fire/Emergency Medical Services	33,277,428	37,510,100	38,445,000	580,000	39,025,000	4.0%	39,285,000	39,443,400	40,795,000	
Police	36,730,890	37,787,600	38,170,600	1,559,500	39,730,100	5.1%	40,919,800	41,426,600	42,009,100	
Regional Jail	7,112,843	6,200,300	6,700,300	0	6,700,300	8.1%	6,700,300	7,200,300	7,400,300	
Sheriff	<u>13,524,457</u>	<u>14,113,800</u>	<u>14,535,000</u>	<u>1,285,600</u>	<u>15,820,600</u>	12.1%	<u>15,941,900</u>	<u>15,941,900</u>	<u>15,941,900</u>	
SUBTOTAL	\$97,078,732	\$102,339,200	\$104,651,400	\$3,667,000	\$108,318,400	5.8%	\$109,937,900	\$111,103,100	\$113,237,200	
Less: Interfund Transfers from Police	(83,993)	(108,700)	(285,100)	(800)	(\$285,900)	163.0%	(433,400)	(393,800)	(12,400)	
TOTAL GENERAL FUND	\$96,994,739	\$102,230,500	\$104,366,300	\$3,666,200	\$108,032,500	5.7%	\$109,504,500	\$110,709,300	\$113,224,800	

FY2006 AMENDMENTS:

All Departments

An additional 1.5% performance-based merit increase for all eligible full-time county employees was approved for FY2005 after the adoption of the FY2006 budget. Departmental FY2006 budgets have been adjusted by a total of \$598,100 to reflect the increase.

A 3% performance-based merit increase for all eligible full-time county employees is included in departmental FY2006 budgets and totals \$1,193,300.

The net change for Risk Management charges in Public Safety is \$186,800.

Animal Control

An additional \$70,000 is included to provide funds to change the method of animal euthanasia to lethal injection. Funding in the amount of \$14,000 is included to purchase a replacement truck and \$17,000 is added for increases in Fleet charges.

PUBLIC SAFETY

FY2006 AMENDMENTS (continued):

Emergency Communications Center

An additional \$7,500 is funded for increased software maintenance.

Fire and Emergency Medical Services

The balance of five months of funding for personnel and operating expenses in the amount of \$293,900 is included for the new Courthouse Road Fire and Rescue Station. An additional \$43,900 is added to the personnel base to accommodate changes in the Fair Labor Standards Act (FLSA). An additional \$38,600 is included for increases in radio shop charges and \$28,300 has been added to increase the Two-for-Life appropriation. The Department has realized considerable savings over the past several years from employee retirements and is able to return a total of \$395,700 to the general fund as a result. Expenses related to burn permit program were reduced by \$23,100 to align with revised revenue numbers.

Police

Funding is included to provide an additional six police officers (\$570,300), ten officers and one secretary to staff a new Hull Street Station beginning in May 2006 (\$149,500) as well as a lieutenant and sergeant position (\$158,300). Four Police Aides at the new Property Evidence Storage Facility expected to be completed and operational by March 2006 (\$51,900) are also funded in FY2006. In addition, \$214,100 is added to address expected operating expense issues, including replacement batteries and increases in radio and fleet charges as well as additional career development funds (\$55,200) and increases expected in police over-time costs (\$100,000) offset by off-duty police officer fee revenue. Nine Booking Technician positions and associated operating costs (\$392,900) have been transferred to the Sheriff's Department to reduce duplication of efforts between the two agencies. Identified increases are partially offset by savings of \$404,300 identified within the Police Department budget due to retirement savings over the last several years. Increases in the local match related to the capital and operating costs of the COPS grant is also funded in the amount of \$160,000.

Sheriff

Funding in the amount of \$412,600 is provided for ten new Deputies for jail relief staffing. An additional \$97,600 is provided for uniforms and weapons. An increase in the amount of \$29,200 is added for video arraignment maintenance software and upgrades and additional operating costs associated with the replacement jail. Nine Booking Technicians and associated operating costs totaling \$392,900 transferred from the Police Department budget to reduce duplication of efforts between the two agencies.

Interfund Transfers from Police

The \$800 total amendment represents the increase in the local match transferred to the Domestic Violence Coordinator grant for the revised grant award.

PUBLIC SAFETY

	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 <u>Actual</u>	FY2005 <u>Adopted</u>	FY2006 <u>Approved</u>	FY2006 <u>Amendments</u>	FY2006 <u>Amended</u>	FY2006 <u>Amended</u>				
SPECIAL REVENUE FUND										
Federal Emergency Management Agency (FEMA) Grant ⁽¹⁾										
	\$105,837	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	
Police Grants										
Community Oriented Policing/ Universal Hiring Program (COPS/UHP)										
	0	407,100	966,000	0	966,000	137.3%	966,000	558,900	0	
COPS in Schools										
	0	0	0	87,000	87,000	N/A	90,800	27,000	0	
Domestic Violence Coordinator										
	48,131	46,600	46,600	2,900	49,500	6.2%	49,500	49,500	49,500	
School Resource Officers ⁽¹⁾										
	38,808	44,900	0	0	0	-100.0%	0	0	0	
Terrorism Coordinator Grant										
	0	59,100	59,100	0	59,100	0.0%	59,100	59,100	59,100	
TOTAL SPECIAL REVENUE FUND	\$192,776	\$557,700	\$1,071,700	\$89,900	\$1,161,600	108.3%	\$1,165,400	\$694,500	\$108,600	

⁽¹⁾ Grant ended.

FY2006 AMENDMENTS:

Community Oriented Policing/ Universal Hiring Program (COPS/UHP)

The 137% increase in funding between FY2005 and FY2006 is due to the phase-in of the hiring of a total of 23 new police officers . It is expected that personnel costs related to these officers will increase by \$558,900 to \$966,000 in FY2006, with the county's match increasing by \$176,400. Costs for operating and capital also are anticipated to increase and are funded in the Police Department's operating budget for FY2006.

COPS in Schools

The U.S. Department of Justice, Office of Community Oriented Policing Services awarded the Police Department a new grant which provides funding through FY2008 to hire an additional two School Resource Officers for the schools. The School Board has agreed to fund the local match. Beginning in FY2008 the cost of the positions will be transferred to the Police Department's operating budget.

Domestic Violence Coordinator

The \$2,900 added to this grant brings the total grant budgeted for FY2006 into alignment with the FY2005 grant award which was revised after the adoption of the FY2005 budget.

HUMAN SERVICES

	Biennium					Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Adopted	FY2006 Approved	FY2006 Amendments	FY2006 Amended				
GENERAL FUND									
Administration	\$269,257	\$276,000	\$279,400	\$8,000	\$287,400	4.1%	\$290,600	\$290,600	\$290,600
Access Chesterfield Transportation Program	0	92,000	92,000	95,300	187,300	103.6%	187,400	187,400	187,400
Disability Services Board	12,721	30,400	30,400	(20,000)	10,400	-65.8%	10,400	10,400	10,400
Senior Advocate	8,782	10,000	10,000	0	10,000	0.0%	10,000	10,000	10,000
County Fair	14,800	20,000	20,000	0	20,000	0.0%	20,000	20,000	20,000
Extension Service	267,077	330,300	330,900	4,400	335,300	1.5%	335,300	335,300	335,300
Health	3,375,787	3,419,200	3,431,400	155,500	3,586,900	4.9%	3,590,700	3,590,700	3,590,700
Historic Chesterfield	122,888	116,200	128,400	28,400	156,800	34.9%	157,400	157,400	157,400
Juvenile Detention Home	3,216,479	3,521,000	3,571,400	109,200	3,680,600	4.5%	3,709,300	3,709,300	3,709,300
Juvenile Probation	97,251	85,300	82,800	0	82,800	-2.9%	82,800	82,800	82,800
Cope with Divorce	25,638	24,000	24,000	(24,000)	0	100.0%	0	0	0
Library	6,491,499	6,801,300	6,863,500	301,900	7,165,400	5.4%	7,205,700	7,464,000	7,464,000
Law Library	131,056	112,500	113,300	1,400	114,700	2.0%	115,400	115,400	115,400
Mental Health, Mental Retardation, and Substance Abuse Services (MH/MR/SA)	22,967,565	25,278,300	25,561,400	1,585,700	27,147,100	7.4%	27,164,700	27,164,700	27,164,700
Parks and Recreation	8,239,987	8,426,800	8,478,200	189,900	8,668,100	2.9%	8,757,500	9,017,600	9,271,100
Social Services	14,814,707	15,047,400	15,144,000	1,394,800	16,538,800	9.9%	16,603,000	16,710,600	16,710,600
Youth Planning & Development	<u>228,410</u>	<u>265,900</u>	<u>268,200</u>	<u>5,800</u>	<u>274,000</u>	3%	<u>275,400</u>	<u>275,400</u>	<u>275,400</u>
SUBTOTAL	\$60,283,903	\$63,856,600	\$64,429,300	\$3,836,300	\$68,265,600	6.9%	\$68,515,600	\$69,141,600	\$69,395,100
Less Interfund Transfers from Social Services, MH/MR/SA & Health*	(525,111)	(524,800)	(584,900)	5,700	(579,200)	10.4%	(576,400)	(573,800)	(571,600)
TOTAL GENERAL FUND	\$59,758,792	\$63,331,800	\$63,844,400	\$3,842,000	\$67,686,400	6.9%	\$67,939,200	\$68,567,800	\$68,823,500

*FY2005 restated to reflect transfer from MH/MR/SA to Debt Service for Chester House.

HUMAN SERVICES

FY2006 AMENDMENTS:

All Departments

An additional 1.5% performance-based merit increase for all eligible full-time county employees was approved for FY2005 after the adoption of the FY2005 budget. Departmental FY2006 budgets have been adjusted by a total of \$452,300 to reflect the increase.

A 3% performance-based merit increase for all eligible full-time county employees is included in the departmental FY2006 budgets and totals \$680,300.

The net change for Risk Management charges in Human Services is \$27,300.

Administration

The Community Transportation Program received \$94,300 to address costs related to increased ridership demand. Of the \$94,300, \$50,000 is expected to come from additional ridership revenues. The Disability Services Board's budget decreased by \$20,000 as a result of the state discontinuing the Rehabilitative Service Incentive Fund Grants.

Health

Reimbursements from schools for the School Health Nurse program increased by \$90,100. The county also increased its contribution to the School Health Nurse program by \$3,800. An increase of \$53,100 is included for the county's 45% share of the state cooperative budget.

Historic Chesterfield

Historic Chesterfield received \$13,400 to cover the county's share of one position at the museum and \$11,000 to assume part of the cost of providing a second position for administration.

Juvenile Detention Home

Juvenile Detention received \$30,000 to address the additional costs anticipated to operate the new facility.

Cope with Divorce

The programming responsibility for Cope with Divorce was transferred during FY2005 from Juvenile Probation to MH/MR/SA, resulting in a net change of zero for the division and a decrease in the Cope with Divorce center of \$24,000.

Library

The Library received \$154,600 to cover the cost of FY2005 re-grades of various positions.

HUMAN SERVICES

FY2006 AMENDMENTS (continued):

Mental Health, Mental Retardation and Substance Abuse

In addition to the merit increases for full-time county employees described above, funding is provided by the county in the amount of \$20,500 for anticipated operating increases for a new telephone system installed in the Rogers Building. New and expanded services for clients are funded within the FY2006 budget through the creation of nine new positions to address adult psychiatric services, services to persons with mental retardation, and expected increases in numbers of clients through Medicaid Waiver slots. It is expected that the costs of these positions and services will be funded through increases in Medicaid and other non-general fund revenue. An expected increase in Medicaid rates as well as an increase in the prorata share of a cost-of-living-allowance provided from the state will also provide funds to enhance and fund needed services. The total increase in Medicaid and other non-general fund revenue totals \$976,600. In addition, \$100,000 for unfunded needs in the department's infant program are funded through use of one-time funds received from a settlement with a former Medicaid transportation broker.

Parks and Recreation

The department received \$10,000 for offsite office internet connections, \$4,900 for part-time staffing for the Rockwood Nature Center expansion, and \$6,000 for additional costs associated with conducting background checks. For FY2006, an increase is anticipated in radio shop and fleet expenses. To accommodate the internal service fund increases, the department received \$11,700 and \$20,800, respectively. Other miscellaneous adjustments in the Parks and Recreation budget decrease the total by \$23,700.

Social Services

The amended budget for Social Services reflects \$88,000 in personnel adjustments for one Adult Protective Services Worker received after adoption of the FY2005 budget and one Eligibility Worker approved for FY2006. The \$88,000 includes a county prior commitment of \$40,000, \$24,000 from Mental Health revenues and another \$24,000 in federal pass through revenue. The Eligibility Worker will be a shared position with Mental Health and will be responsible for taking Medicaid and other benefit applications for seriously mentally ill patients.

To address increasing caseloads in the foster care and adoption programs, the department is drawing down \$618,300 in additional state revenue and \$420,400 in federal pass-through revenue. The department anticipates increases in reimbursement revenue from Colonial Heights for service increases and Health Department reimbursement to cover the cost of services provided by the eligibility worker who works with the pregnant population applying for Medicaid. Revenue and expenditure adjustments totaling \$16,600 have been made to reflect these increases.

Interfund Transfers from Social Services, MH/MR/SA & Health

Total amendments for the Human Services Division includes a decrease in the amount of \$5,700 in debt payments from Mental Health for the Chester House.

HUMAN SERVICES

	Biennium						FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Adopted	FY2006 Approved	FY2006 Amendments ¹	FY2006 Amended	Change FY2005 to FY2006			
SPECIAL REVENUE FUND									
Community Corrections Services									
Domestic Violence Resource Center	\$56,413	\$79,300	\$80,600	\$700	\$81,300	2.5%	\$82,700	\$82,700	\$82,700
Domestic Violence Victim Advocate (V-STOP)	41,643	38,400	38,400	0	38,400	0.0%	38,400	38,400	38,400
Options Grant	15,024	63,200	63,500	500	64,000	1.3%	64,000	64,000	64,000
Post Trial	1,449,479	1,571,200	1,576,500	(24,900)	1,551,600	-1.2%	1,558,400	1,558,400	1,558,400
Pretrial Services	375,069	396,600	397,700	9,800	407,500	2.7%	408,700	408,700	408,700
Targeted Capacity Expansion Grant	265,341	299,200	0	0	0	-100.0%	0	0	0
Juvenile Drug Court	129,975	0	0	207,500	207,500	N/A	207,500	207,500	207,500
Comprehensive Services	7,459,379	7,964,000	9,058,500	0	9,058,500	13.7%	9,058,500	9,058,500	9,058,500
Adult Drug Court	684,001	603,200	278,000	630,800	908,800	50.7%	796,400	796,400	684,000
Edward Byrne Memorial Justice Assistance Grant	0	0	0	105,700	105,700	N/A	0	0	0
MH/MR/SA Grants									
Families First	333,042	373,700	373,700	(27,400)	346,300	-7.3%	346,300	346,300	346,300
Federal Day Care Grant	9,491	30,000	30,000	0	30,000	0.0%	30,000	30,000	30,000
Part C	551,447	433,000	433,000	51,200	484,200	11.8%	484,200	484,200	484,200
USDA Juvenile Detention Grant	58,266	40,000	40,000	0	40,000	0.0%	40,000	40,000	40,000
Victim Witness Grant	350,976	384,500	387,000	33,500	420,500	9.4%	420,500	420,500	420,500
Control Act (VJCCCA)									
Court Services Unit	169,262	161,900	161,900	0	161,900	-4.5%	161,900	161,900	161,900
Juvenile Detention Home	324,754	390,900	390,900	0	390,900	0.0%	390,900	390,900	390,900
Youth Group Home	806,664	790,100	792,900	21,600	814,500	3.1%	818,400	818,400	818,400
TOTAL SPECIAL REVENUE FUNDS	\$13,080,225	\$13,619,200	\$14,102,600	\$1,009,000	\$15,111,600	11.0%	\$14,906,800	\$14,906,800	\$14,794,400

HUMAN SERVICES

FY2006 AMENDMENTS:

Community Corrections Services

The decrease of \$13,900 to Community Corrections Services reflects the net result of a decrease of \$85,000 to the Non-Reimbursable center to properly account for drug court revenue and transfers from the general fund of \$22,700 and \$36,900 to cover the cost of performance-based merits of 1.5% for FY2005 and 3.0% for FY2006, respectively, as well as increases in Risk Management and IST charges (\$3,500 and \$8,000, respectively). Funding for the Dual Treatment Track Program (Targeted Capacity Expansion Grant) ends September 2005. This results in the loss of approximately \$300,000 used to fund two clinicians, two case managers and contract services for a psychologist and a nurse. While not reflected in this fund, the department has sustained an additional loss of approximately \$180,000 in Title IV-E funding used to pay for three full-time and two part-time positions.

Juvenile Drug Court

The Juvenile Drug Court grant ends September 2005. Funds identified in the Governor's proposed 2006 budget totaling \$185,000 and local revenue of \$22,500 continue funding for five positions created through the grant.

Adult Drug Court

The \$630,800 increase represents changes in expected grant funding as well as increases expected in contributions from Colonial Heights. The Drug Court received notification in April 2005 of a new four year federal grant in the amount of \$1.8 million to continue and enhance drug court services. Funding for the first year of this new grant is included in the amended budget.

Edward Byrne Memorial Justice Assistance Grant

The FY06 budget includes \$105,700 in federal grant dollars to fund a Juvenile Drug Court Police Officer to provide monitoring of high-risk, substance abusing juveniles and a Probation Officer to provide community based supervision of adult offenders in the Community Corrections Day Reporting Center drug treatment program. In the past these two positions were funded with federal IV-E funds.

Families First

Reductions totaling \$27,400 in federal revenue are expected in both the Healthy Families and Family Preservation grants reflected above. Some reduction in services provided may be required.

Part C

Amendments reflect an additional \$51,200 over FY2005 budgeted levels to more accurately reflect funds expected from the granting agency. The FY2006 budget actually represents a decrease in funding from FY2004 levels and may result in decreased service levels during FY2006.

Victim Witness

The additional \$33,500 included for this grant brings the total grant budgeted into alignment with the current year grant award, revised after the FY2005 budget was adopted.

VJCCCA - Youth Group Home/Court Service Unit

The FY2006 budget reflects a \$21,600 transfer from the general fund to cover the cost of the 1.5 and 3 percent merits for full-time Group Home personnel and Risk Management increases. Funding for other VJCCCA programs remains level with last fiscal year. Though not reflected in this fund, the Court Service Unit of Juvenile Probation sustained a total loss of \$205,000 in Title IV-E funding. These funds were used to provide intensive home-based counseling and anger management services, as well as one diversion coordinator position and clerical support personnel. Loss of these funds will result in the elimination of programs and services available to youths and their families, which will ultimately result in increases in CSA costs, referrals to other county agencies, and commitments to state facilities.

COMMUNITY DEVELOPMENT

Biennium

	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2006</u>	<u>FY2006</u>	<u>Change</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	
	<u>Actual</u>	<u>Adopted</u>	<u>Approved</u>	<u>Amendments</u>	<u>Amended</u>	<u>FY2005</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>	
							<u>to FY2006</u>			
GENERAL FUND										
Administration	\$809,613	\$853,700	\$864,200	\$18,700	\$882,900	3.4%	\$894,600	\$894,600	\$894,600	
Building Inspections	4,108,720	4,838,900	4,854,400	18,200	4,872,600	0.7%	4,910,500	4,910,500	4,910,500	
Economic Development	1,354,500	1,463,700	1,474,000	22,200	1,496,200	2.2%	1,503,100	1,503,100	1,503,100	
Environmental Engineering	3,377,489	3,541,000	3,611,500	312,000	3,923,500	10.8%	4,002,300	3,997,700	3,997,700	
Planning	3,522,208	3,580,100	3,615,200	144,400	3,759,600	5.0%	3,793,700	3,911,700	3,911,700	
Transportation	719,284	846,800	858,900	48,000	906,900	7.1%	918,100	918,100	918,100	
TOTAL GENERAL FUND	\$13,891,813	\$15,124,200	\$15,278,200	\$563,500	\$15,841,700	4.7%	\$16,022,300	\$16,135,700	\$16,135,700	

FY2006 AMENDMENTS:

All Departments

An additional 1.5% performance-based merit increase for all eligible full-time county employees was approved for FY2005 after the adoption of the FY2005 budget. Departmental FY2006 budgets have been adjusted by \$57,600.

A 3% performance-based merit increase for all eligible full-time county employees is included in departmental FY2006 budgets and totals \$202,000.

The net change for Risk Management charges in Community Development is \$7,300.

Environmental Engineering

Funding is provided for the two Engineer positions created subsequent to adoption of the FY2005 budget in the amount of \$112,300, one new Automation Analyst position in the amount of \$56,800 and one new GIS Analyst position in the amount of \$48,300.

Planning

Funding in the amount of \$43,000 is included for a permanent part-time Principal Planner position that was originally funded from one-time project sources.

Transportation

Personnel expenditures have been increased by \$31,200 to address recruitment needs.

Other

Miscellaneous adjustments totaling \$5,000 are reflected in the numbers above.

COMMUNITY DEVELOPMENT

Biennium

	<u>FY2004</u> <u>Actual</u>	<u>FY2005</u> <u>Adopted</u>	<u>FY2006</u> <u>Approved</u>	<u>FY2006</u> <u>Amendments</u>	<u>FY2006</u> <u>Amended</u>	<u>Change</u> <u>FY2005</u> <u>to FY2006</u>	<u>FY2007</u> <u>Projected</u>	<u>FY2008</u> <u>Projected</u>	<u>FY2009</u> <u>Projected</u>
SPECIAL REVENUE FUND									
Community Development									
Block Grant	\$1,741,374	\$2,446,300	\$2,006,500	\$19,500	\$2,026,000	-17.2%	\$2,026,000	\$2,026,000	\$2,026,000
TOTAL SPECIAL REVENUE FUND	\$1,741,374	\$2,446,300	\$2,006,500	\$19,500	\$2,026,000	-17.2%	\$2,026,000	\$2,026,000	\$2,026,000

ENTERPRISE FUND

Utilities	\$77,668,999	\$82,953,200	\$80,390,500	\$357,600	\$80,748,100	-2.7%	\$74,015,800	\$91,797,200	\$69,950,500
TOTAL ENTERPRISE FUND	\$77,668,999	\$82,953,200	\$80,390,500	\$357,600	\$80,748,100	-2.7%	\$74,015,800	\$91,797,200	\$69,950,500

FY2006 AMENDMENTS:

Community Development Block Grant

Federal HUD funding is anticipated to increase by \$26,600 while HOME funding is expected to decrease by \$7,100 for a net increase totaling \$19,500.

Utilities

Increases in personnel in the amount of \$293,400 include the addition of one full-time Senior Engineer in Pretreatment Services, a 3% performance-based merit for all eligible full-time employees and salary adjustments for eleven reclassifications.

Operating increases of \$728,100 include increases in water purchase rates by the City of Richmond and the Appomattox River Water Authority, chemical costs, technical services and interest expenses.

Increases in operating capital in the amount of \$683,000 include the purchase of a new dump truck and unanticipated needs for the Proctor's Creek and Falling Creek wastewater treatment plants.

A net decrease to the Capital Improvement Plan in the amount of \$1,730,000 includes decreases in projects related to capacity for the City of Richmond; new projects for fluoride and phosphate storage, repairs to Swift Creek dam, and a pretreatment building; and other miscellaneous changes. A transfer to reserves in the amount of \$383,100 is also included. Because increases in operating budgets have exceeded revenue growth since FY2004, the FY2006 budget includes a rate increase in customer and capacity charges. A typical bi-monthly bill for a 5/8 inch residential meter will increase by \$2.58 (\$1.29 monthly) in water and \$3.00 (\$1.50 monthly) in wastewater. Other fees that will increase to reflect the cost of providing services are the installation of water service lines, bacteriological tests and deposits for portable water meters.

OTHER

	Biennium						Change to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Adopted	FY2006 Approved	FY2006 Amendments	FY2006 Amended	FY2005				
<u>Non-departmental</u>										
Right-of-Way	\$46,552	\$50,000	\$50,000	\$0	\$50,000	0.0%	\$50,000	\$50,000	\$50,000	
Economic Development Incentive	212,672	110,000	110,000	0	110,000	0.0%	110,000	110,000	110,000	
Other	<u>672,459</u>	<u>1,357,000</u>	<u>1,335,000</u>	<u>(998,000)</u>	<u>337,000</u>	-75.2%	<u>0</u>	<u>0</u>	<u>0</u>	
Subtotal Non-departmental	\$931,683	\$1,517,000	\$1,495,000	(\$998,000)	\$497,000	-67.2%	\$160,000	\$160,000	\$160,000	
<u>Miscellaneous</u>										
Community Contracts	\$1,711,476	\$1,774,900	\$1,727,900	\$245,800	\$1,973,700	11.2%	\$1,973,700	\$1,973,700	\$1,973,700	
Convention Center	3,681,635	3,410,300	3,529,600	385,600	3,915,200	14.8%	4,073,900	4,196,100	4,322,000	
Debt Service	28,174,751	14,919,000	16,447,600	3,623,200	20,070,800	34.5%	24,264,600	29,081,600	30,759,000	
Employee Benefits	1,098,508	2,635,400	2,635,400	275,900	2,911,300	10.5%	3,142,600	3,915,300	9,452,900	
Transfer from Utilities	1,214,500	1,214,500	1,214,500	0	1,214,500	0.0%	1,214,500	1,214,500	1,214,500	
Interest Paid on Taxes	61,457	59,000	59,000	0	59,000	0.0%	59,000	59,000	59,000	
Tax Relief for Elderly	<u>1,745,928</u>	<u>1,758,700</u>	<u>1,846,600</u>	<u>560,000</u>	<u>2,406,600</u>	36.8%	<u>2,502,800</u>	<u>2,603,000</u>	<u>2,707,000</u>	
Subtotal Miscellaneous	\$37,688,255	\$25,771,800	\$27,460,600	\$5,090,500	\$32,551,100	26.3%	\$37,231,100	\$43,043,200	\$50,488,100	
TOTAL MISC. & NON-DEPT.	\$38,619,938	\$27,288,800	\$28,955,600	\$4,092,500	\$33,048,100	21.1%	\$37,391,100	\$43,203,200	\$50,648,100	
District Improvement Funds	\$473,345	\$639,200	\$639,200	\$15,000	\$654,200	2.3%	\$658,200	\$661,000	\$661,000	
<u>Transfers</u>										
Grants*	\$1,165,831	\$1,386,000	\$1,402,700	\$106,800	\$1,509,500	8.9%	\$1,522,800	\$1,522,800	\$1,522,800	
Schools Operating	227,104,149	240,370,100	255,041,900	4,770,000	259,811,900	8.1%	276,496,700	291,123,600	304,599,200	
Schools CIP Reserve	7,470,700	7,643,000	8,025,100	0	8,025,100	5.0%	8,426,400	8,847,700	9,290,100	
Comprehensive Services	<u>1,265,950</u>	<u>1,483,500</u>	<u>1,759,600</u>	<u>0</u>	<u>1,759,600</u>	18.6%	<u>1,759,600</u>	<u>1,759,600</u>	<u>1,759,600</u>	
Subtotal Transfers	\$237,006,629	\$250,882,600	\$266,229,300	\$4,876,800	\$271,106,100	8.1%	\$288,205,500	\$303,253,700	\$317,171,700	
<u>Transfer to Capital Projects</u>										
Capital Project Reserves	\$8,085,461	\$0	\$0	\$156,600	\$156,600	N/A	\$156,600	\$156,600	\$156,600	
Economic Development Project	0	0	0	0	0	N/A	200,000	200,000	200,000	
Oracle Licenses	70,000	75,000	90,000	(90,000)	0	-100.0%	0	0	0	
Cell Phone/E911 Public Safety Projects	3,822,500	4,047,000	3,647,800	(237,000)	3,410,800	-15.7%	3,526,000	1,334,000	1,247,000	
Transfer for CDIS	<u>0</u>	<u>36,900</u>	<u>36,900</u>	<u>0</u>	<u>36,900</u>	0.0%	<u>0</u>	<u>0</u>	<u>0</u>	
Subtotal Transfer to Capital Projects	\$11,977,961	\$4,158,900	\$3,774,700	(\$170,400)	\$3,604,300	-13.3%	\$3,882,600	\$1,690,600	\$1,603,600	
TOTAL TRANSFERS	\$248,984,591	\$255,041,500	\$270,004,000	\$4,706,400	\$274,710,400	7.7%	\$292,088,100	\$304,944,300	\$318,775,300	

OTHER

Biennium

	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2006</u>	<u>FY2006</u>	<u>Change</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>
	<u>Actual</u>	<u>Adopted</u>	<u>Approved</u>	<u>Amendments</u>	<u>Amended</u>	<u>to FY2006</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>
<u>Reserves</u>									
Capital Projects	\$10,184,714	\$9,400,000	\$9,842,000	(\$550,000)	\$9,292,000	-1.1%	\$9,794,100	\$10,321,300	\$10,874,900
Public Safety	0	659,400	1,208,600	743,400	1,952,000	196.0%	2,336,800	4,828,800	5,015,800
Undesignated Fund Bal., Ending	49,403,714	39,222,600	40,436,700	1,462,100	41,898,800	6.8%	43,398,800	45,398,800	47,398,800
TOTAL RESERVES	\$59,588,428	\$49,282,000	\$51,487,300	\$1,655,500	\$53,142,800	7.8%	\$55,529,700	\$60,548,900	\$63,289,500
TOTAL OTHER	\$347,666,302	\$332,251,500	\$351,086,100	\$10,469,400	\$361,555,500	8.8%	\$385,667,100	\$409,357,400	\$433,373,900

*Does not include transfers to grants which are reflected in individual departments as noted on divisional header sheets.

FY2006 AMENDMENTS:

Non-departmental

Anticipates \$1,298,000 in expenditures to be transferred to the Debt Service cost center for support payments to the Industrial Development Authority (IDA) related to the Meadowville Technology Park land acquisition. Includes \$300,000 for Cloverleaf Mall operating costs. Funds are not budgeted for this purpose in subsequent years because of the anticipated limited duration of the county's responsibility for Cloverleaf Mall, for a net decrease of \$998,000.

Community Contracts and Convention Center

A net increase of \$245,800 is budgeted for FY2006 Community Contracts. The County Administrator's budget includes \$100,000 for the Children's Medical Center endowment and is partially offset by the elimination of the prior year's \$75,000 contribution to the VCU School of Engineering. Educational program funding includes \$12,500 for the newly-established John Tyler Community College scholarship program for Chesterfield students; increases totaling \$10,170 are included for the operating budgets of John Tyler and Richard Bland Community Colleges and to fund an expansion of the Jesse J. Mayes Computer Learning Center to benefit students in the Matoaca Middle School after-school program. Funding for local arts, sciences and athletic programs will decrease by \$1,600.

Support for the operations of Henricus Historical Park and Friends of Chesterfield's Riverfront will increase by \$28,000 and \$7,200 respectively, offset by decreases in funding for other organizations. Funding for non-profit agencies assisting those in need such as CCHASM, Christmas Mother, Senior Connections, YMCA daycare programs and the YWCA Domestic Violence shelter will increase \$25,600. Regional marketing initiatives include an increase of \$69,912 for the Richmond Metropolitan Convention & Visitors' Bureau and \$75,000 toward the Richmond Region 2007 campaign. Proceeds provided to the Greater Richmond Convention Center Authority from the 8% transient occupancy tax will increase \$385,600.

OTHER

FY2006 AMENDMENTS (continued):

Debt Service

The debt service increase in the amount of \$3.6 million reflects a transfer for support payments to the Industrial Development Authority (IDA) related to the Meadowville Technology Park land acquisition (these funds were previously budgeted in the non-departmental area) as well as increases associated with planned debt issuances including roads and other capital projects. These increases still maintain debt ratios within targeted policy limits established by the Board of Supervisors.

Employee Benefits

Cost increases for Retiree Health Care, \$100,000, and for Worker's Compensation, \$150,000, have contributed to a \$275,900 increase in the FY2006 cost of employee benefits. An additional \$25,900 is budgeted for materials and supplies related to the county's healthcare enrollment process.

Tax Relief

Includes \$500,000 to reflect an enhanced tax relief for the elderly and disabled program. Revisions to the eligibility requirements are expected to open this program to more participants. An additional \$60,000 is added to cover the projected customary annual increase in the number of eligible applicants.

District Improvement Funds

The District Improvement Fund appropriation is increased by \$15,000 to cover increases in the cost of streetlight electric service. Board of Supervisors district allocations have not been increased.

Transfer to Grants

Increased general fund support of \$106,800 is required to cover insurance and personnel cost increases in Drug Court, Victim Witness, Virginia Juvenile Community Crime Control Act and Community Corrections Services programs.

Transfer to Schools

The \$4,770,000 increase in the transfer to schools is due to growth in the projected real estate tax base. Real estate taxes are shared with schools. The transfer is based on a \$1.07 real estate tax rate for the December 2005 billing and a \$1.06 rate for the June 2006 billing. This increase is also attributed to an increase in the state sales tax that flows through the general fund for schools.

Transfer to Capital Projects

The \$170,400 reduction reflects changes among reserves for certain capital projects.

Reserves

Total reserves reflect an increase of \$1,655,500. This increase is comprised of several items: a \$1,462,100 increase in the county's fund balance in order to maintain the county's ratio of 7.5% of fund balance to general fund expenditures; \$743,400 in cell phone and 911 revenues reserved for future capital projects; and a reduction of \$550,000 previously designated for road construction projects. Funds for these road projects will now be used to help offset the debt service costs for the road projects approved in the referendum.

SCHOOL CONSTRUCTION MANAGEMENT

	<u>Biennium</u>					<u>Change FY2005 to FY2006</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Adopted</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments</u>	<u>FY2006 Amended</u>				
<u>Revenues:</u>									
Service Charges	\$459,337	\$468,000	\$491,000	\$78,000	\$569,000	21.6%	\$586,100	\$603,700	\$621,800
Total Revenues, Transfers, & Reserves	\$459,337	\$468,000	\$491,000	\$78,000	\$569,000	21.6%	\$586,100	\$603,700	\$621,800
<u>Expenditures:</u>									
Personnel	\$349,232	\$445,849	\$468,141	\$74,359	\$542,500	21.7%	\$558,800	\$575,600	\$592,800
Operating Expenses	110,105	22,151	22,859	3,641	26,500	19.6%	27,300	28,100	29,000
Capital	0	0	0	0	0	0.0%	0	0	0
Total Expenditures	\$459,337	\$468,000	\$491,000	\$78,000	\$569,000	21.6%	\$586,100	\$603,700	\$621,800

FY2006 AMENDMENTS:

Additional charges will be generated to projects to cover the addition of one new full time position and benefit increases.

SCHOOL OPERATING FUND

Biennium

	FY2004 <u>Actual</u>	FY2005 <u>Adopted</u>	FY2006 <u>Approved</u>	FY2006 <u>Amendments</u>	FY2006 <u>Amended</u>	Change FY2005 to FY2006	FY2007 <u>Projected</u>	FY2008 <u>Projected</u>	FY2009 <u>Projected</u>
<u>Revenues:</u>									
Local Sources	\$4,662,500	\$3,563,500	\$3,563,500	\$137,500	\$3,701,000	3.9%	\$3,886,100	\$4,080,400	\$4,284,400
State	152,061,302	169,077,400	172,346,600	16,021,200	188,367,800	11.4%	207,204,600	227,925,100	250,717,600
Federal	372,284	547,500	547,500	(300,000)	247,500	-54.8%	255,000	265,000	275,000
Food Services	15,485,190	14,352,000	14,352,000	1,949,000	16,301,000	13.6%	17,887,100	19,675,800	21,643,400
Grants	<u>18,716,734</u>	<u>20,529,000</u>	<u>20,529,000</u>	<u>905,600</u>	<u>21,434,600</u>	4.4%	<u>22,135,500</u>	<u>23,020,900</u>	<u>23,941,700</u>
Subtotal Revenues	\$191,298,010	\$208,069,400	\$211,338,600	\$18,713,300	\$230,051,900	10.6%	\$251,368,300	\$274,967,200	\$300,862,100
Transfer from School CIP	\$0	\$275,000	\$0	\$0	\$0	0.0%	\$0	\$0	\$0
Loan Proceeds/Use of Reserves	52,646,783	434,000	529,000	336,900	865,900	99.5%	0	0	0
Transfer from School Food Services	693,055	575,000	575,000	130,000	705,000	22.6%	705,000	705,000	705,000
Transfer from General Fund:									
State Sales Tax	34,773,256	37,467,400	39,247,300	6,923,300	46,170,600	23.2%	48,479,200	50,903,100	53,448,300
Local Taxes	<u>195,301,193</u>	<u>208,510,900</u>	<u>222,233,500</u>	<u>(2,194,100)</u>	<u>220,039,400</u>	5.5%	<u>234,768,100</u>	<u>247,342,100</u>	<u>258,663,100</u>
Subtotal Taxes	\$230,074,449	\$245,978,300	\$261,480,800	\$4,729,200	\$266,210,000	8.2%	\$283,247,300	\$298,245,200	\$312,111,400
Prior Year Revenue	\$2,998,000	\$456,700	\$0	\$0	\$0		\$0	\$0	\$0
Grounds Maintenance	<u>1,502,400</u>	<u>1,578,100</u>	<u>1,586,200</u>	<u>40,800</u>	<u>1,627,000</u>	3.1%	<u>1,675,800</u>	<u>1,726,100</u>	<u>1,777,900</u>
Subtotal Trf. from General Fund	\$234,574,849	\$248,013,100	\$263,067,000	\$4,770,000	\$267,837,000	8.0%	\$284,923,100	\$299,971,300	\$313,889,300
Beginning Balance	\$8,557,189	\$1,000,000	\$1,000,000	\$0	\$1,000,000	0.0%	\$1,000,000	\$1,000,000	\$1,000,000
Total Revenues	\$487,769,887	\$458,366,500	\$476,509,600	\$23,950,200	\$500,459,800	9.2%	\$537,996,400	\$576,643,500	\$616,456,400
<u>Expenditures:</u>									
Instruction	\$270,232,560	\$295,287,841	\$304,192,539	\$18,077,285	\$322,269,824	9.1%	\$348,958,214	\$376,212,714	\$403,841,014
Admin/Attend. & Health	14,552,088	16,022,729	16,014,145	1,995,333	18,009,478	12.4%	19,810,400	21,791,400	23,970,500
Transportation	16,382,936	17,460,702	18,363,771	2,266,961	20,630,732	18.2%	22,281,200	24,063,700	25,988,800
Operations & Maintenance	43,239,992	45,104,211	45,983,378	2,139,502	48,122,880	6.7%	50,529,000	53,055,500	55,708,300
Debt Service	90,857,200	38,066,800	41,220,200	13,500	41,233,700	8.3%	43,487,300	45,444,200	47,489,200
Grants	19,288,747	20,529,000	20,529,000	905,600	21,434,600	4.4%	22,135,500	23,020,900	23,941,700
Food Services	15,075,303	14,352,000	14,352,000	1,949,000	16,301,000	13.6%	17,887,100	19,675,800	21,643,400
Grounds Maintenance	1,502,400	1,578,100	1,586,200	40,800	1,627,000	3.1%	1,675,800	1,726,100	1,777,900
Ending Balance	9,167,960	2,322,117	6,243,267	(3,437,781)	2,805,486	20.8%	2,805,486	2,805,486	2,805,486
Reserve for CIP	7,470,700	7,643,000	8,025,100	0	8,025,100	5.0%	8,426,400	8,847,700	9,290,100
Total Expenditures	\$487,769,886	\$458,366,500	\$476,509,600	\$23,950,200	\$500,459,800	9.2%	\$537,996,400	\$576,643,500	\$616,456,400

SCHOOL OPERATING FUND

Biennium

		Biennium					Change			
	<u>FY2004 Actual</u>	<u>FY2005 Adopted</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments</u>	<u>FY2006 Amended</u>	<u>to FY2006</u>	<u>FY2005</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
Enrollment	55,012	56,156	57,260	(432)	56,828		1.2%	57,666	58,121	58,828
Average Daily Membership	54,850	55,976	57,077	(431)	56,646		1.2%	57,455	57,908	58,612
Full Time Equivalents	7,430.2	7,365.9	7,428.6	227.3	7,655.9		3.9%	7,761.7	7,820.8	7,912.6
Appomattox Governor's School	N/A	\$3,552,000	\$3,552,000	\$11,000	\$3,563,000		0.3%	\$3,563,000	\$3,563,000	\$3,563,000

FY2006 AMENDMENTS:

Revenues:

State Lottery Proceeds	\$839,300
State Basic Aid	7,866,000
State SOQ Special Education	4,733,800
State SOQ Primary Class Size	(128,800)
State-SOQ English As A Second Language	218,300
State-Special Education	148,400
State-All Other	<u>2,344,200</u>
Subtotal-State Revenue Amendments	\$16,021,200
Federal	(\$300,000)
Transfer from the General Fund	4,770,000
Local, All Other	<u>644,400</u>
Subtotal Schools Operating Fund	\$21,135,600
Food Services	\$1,909,000
Grants	<u>905,600</u>
Total School FY2006 Amendments	\$23,950,200

Expenditures:

Salary and Benefit Increases	\$11,400,000
Elementary Front Office Staffing	1,600,000
Secondary Administrative Deans	1,300,000
Additional Buses and Drivers	1,200,000
Special Ed. and English As Second Language Staffing	1,600,000
Reduce PTR by .5	2,569,500
Staffing Reserve	2,488,500
Overtime for Operations & Maintenance and Transportation	1,474,900
VCU META Grant	150,500
Miscellaneous Adjustments	<u>166,800</u>
Total School FY2006 Amendments	\$23,950,200

APPENDIX A
TABLE OF AUTHORIZED POSITIONS
FY1999 - FY2006

<u>DEPARTMENT</u>	<u>FY99</u>	<u>FY00</u>	<u>FY01</u>	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>	<u>FY06</u>	<u>FY06</u>
	Actual	Actual	Actual	Actual	Actual	Actual	Adopted	Approved	Amended
GENERAL GOVERNMENT									
Budget & Management	12	10	11	11	11	12	12	12	13
Chesterfield University	0	0	0	0	0	5	5	5	5
Clerk to the Board	2	2	2	2	2	2	2	2	2
County Administration	7	8	8	8	8	9	9	9	9
County Attorney	13	13	13	13	13	13	13	13	13
Human Resource Management ⁽¹⁾	19	19	21	21	22	19	20	21	23
Intergovernmental Relations	2	2	2	2	2	2	2	2	2
Public Affairs	<u>7</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>7</u>	<u>7</u>	<u>7</u>	<u>7</u>
Total General Government	62	60	63	63	64	69	70	71	74
MANAGEMENT SERVICES									
Administration	2	2	2	2	2	2	2	2	2
Accounting	37	38	38	38	38	38	38	38	38
Buildings & Grounds	62	62	64	64	65	65	65	65	65
General Services Administration ⁽²⁾	7	7	7	9	9	9	9	9	10
Information Systems Technology ⁽³⁾	84	85	85	86	86	87	89	91	92
Internal Audit	6	7	7	7	7	7	8	8	8
Printing Center	5	6	6	6	6	6	6	6	6
Purchasing	14	14	14	14	14	14	14	14	14
Registrar	5	5	6	6	6	6	6	6	6
Waste and Resource Recovery	<u>35</u>	<u>35</u>	<u>35</u>	<u>35</u>	<u>37</u>	<u>37</u>	<u>37</u>	<u>37</u>	<u>37</u>
Total Management Services	257	261	264	267	270	271	274	276	278

APPENDIX A
TABLE OF AUTHORIZED POSITIONS
FY1999 - FY2006

<u>DEPARTMENT</u>	<u>FY99</u>	<u>FY00</u>	<u>FY01</u>	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>	<u>FY06</u>	<u>FY06</u>
	Actual	Actual	Actual	Actual	Actual	Actual	Adopted	Approved	Amended
ASSESSMENT & COLLECTION									
Commissioner of the Revenue	44	44	45	45	45	45	48	48	48
License Inspector	9	9	9	9	9	9	9	9	9
Real Estate Assessments	42	42	43	43	43	43	43	43	43
Treasurer	<u>41</u>	<u>41</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>44</u>
Total Assessment & Collection	136	136	139	139	139	139	142	142	144
ADMINISTRATION OF JUSTICE									
Circuit Court Clerk	36	36	39	39	40	42	42	42	42
Commonwealth's Attorney	31	31	34	34	32	32	33	33	33
Courts ⁽⁴⁾	<u>4</u>	<u>4</u>	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	<u>6</u>
Total Administration of Justice	71	71	78	78	77	79	80	80	81
PUBLIC SAFETY									
Animal Control	15	16	16	17	17	17	17	17	17
Emergency Communications Center	69	77	81	82	82	82	82	82	82
Fire and Emergency Medical Services	336	354	375	376	405	430	457	457	458
Police ⁽⁵⁾	513	518	519	525	527	533	534	534	550
Sheriff ⁽⁵⁾	<u>170</u>	<u>192</u>	<u>197</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>227</u>	<u>227</u>	<u>247</u>
Total Public Safety	1,103	1,157	1,188	1,200	1,231	1,262	1,317	1,317	1,354

APPENDIX A
TABLE OF AUTHORIZED POSITIONS
FY1999 - FY2006

<u>DEPARTMENT</u>	<u>FY99</u> <u>Actual</u>	<u>FY00</u> <u>Actual</u>	<u>FY01</u> <u>Actual</u>	<u>FY02</u> <u>Actual</u>	<u>FY03</u> <u>Actual</u>	<u>FY04</u> <u>Actual</u>	<u>FY05</u> <u>Adopted</u>	<u>FY06</u> <u>Approved</u>	<u>FY06</u> <u>Amended</u>
HUMAN SERVICES									
Administration	2	2	2	2	2	2	2	2	2
Extension Service	2	2	2	2	2	2	2	2	2
Health	21	21	22	23	23	28	28	28	28
Historic Chesterfield	3	5	8	7	2	2	2	2	2
Juvenile Detention Home ⁽⁶⁾	31	31	32	32	86	84	84	84	74
Library	60	60	63	66	67	67	67	67	67
Law Library	0	0	0	1	1	1	1	1	1
Mental Health Support Services ⁽⁷⁾	207	210	302	292	293	295	308	308	319
Parks and Recreation	93	94	96	101	109	110	111	111	111
Social Services ⁽⁸⁾	156	156	162	163	166	167	167	167	170
Transportation Coordinator	0	0	0	0	0	0	0	0	1
Youth Planning and Development	<u>0</u>	<u>3</u>	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>
Total Human Services	575	584	693	693	755	762	776	776	781
COMMUNITY DEVELOPMENT									
Administration	6	7	6	6	6	7	7	7	7
Building Inspections	62	63	63	63	63	64	69	69	69
Economic Development	8	8	9	9	9	9	9	9	9
Environmental Engineering ⁽⁹⁾	47	49	49	56	58	61	61	61	65
Planning	46	47	49	49	50	51	51	51	53
Transportation	<u>8</u>	<u>8</u>	<u>9</u>	<u>9</u>	<u>9</u>	<u>9</u>	<u>9</u>	<u>9</u>	<u>9</u>
Total Community Development	177	182	185	192	195	201	206	206	212
SUB TOTAL GENERAL FUND	2,381	2,451	2,610	2,632	2,731	2,783	2,865	2,868	2,924

APPENDIX A
TABLE OF AUTHORIZED POSITIONS
FY1999 - FY2006

<u>DEPARTMENT</u>	<u>FY99</u> <u>Actual</u>	<u>FY00</u> <u>Actual</u>	<u>FY01</u> <u>Actual</u>	<u>FY02</u> <u>Actual</u>	<u>FY03</u> <u>Actual</u>	<u>FY04</u> <u>Actual</u>	<u>FY05</u> <u>Adopted</u>	<u>FY06</u> <u>Approved</u>	<u>FY06</u> <u>Amended</u>
OTHER									
Airport	4	5	5	5	5	5	6	6	6
Comprehensive Services	1	1	2	2	2	2	2	2	2
Capital Projects ⁽³⁾	2	3	3	4	5	4	7	5	4
Capital Projects Management	6	6	6	6	6	6	6	6	6
Grants:									
Community Development Block Grant ⁽¹⁰⁾	6	6	6	6	6	6	6	6	5
Community Corrections Services									
Domestic Violence Resource Center	1	1	2	1	1	1	1	1	1
Options	1	1	1	1	1	1	1	1	1
Post Trial	16	16	24	24	24	27	28	28	28
Pretrial Services	6	8	8	8	8	8	8	8	8
SABRE	N/A	N/A	N/A	N/A	2	0	0	0	0
Targeted Capacity Expansion	N/A	N/A	N/A	N/A	N/A	4	2	2	2
Dom. Viol., Vict. Advocate (V-STOP)	N/A	N/A	N/A	1	1	1	1	1	1
Domestic Violence Prosecutor	1	1	1	1	1	1	1	1	1
Drug Court	N/A	N/A	2	2	2	2	2	2	7
Families First	5	6	6	7	7	7	7	7	7
Juvenile Drug Court ⁽¹¹⁾	N/A	N/A	N/A	N/A	N/A	5	5	5	5
Litter Program	1	1	1	1	1	1	1	1	1
MH/MR/SA Part C Program	N/A	N/A	N/A	N/A	N/A	N/A	5	5	5
Police Grants ⁽¹²⁾	N/A	N/A	N/A	N/A	N/A	N/A	17	23	26
Project Exile	0	0	2	2	2	2	2	2	2
Terrorism Coordinator	N/A	N/A	N/A	N/A	N/A	N/A	1	1	1
Victim/Witness	6	6	7	7	7	8	8	8	8
VA Juvenile Community Crime Control	21	29	28	28	29	23	23	23	23

APPENDIX A
TABLE OF AUTHORIZED POSITIONS
FY1999 - FY2006

<u>DEPARTMENT</u>	<u>FY99</u> <u>Actual</u>	<u>FY00</u> <u>Actual</u>	<u>FY01</u> <u>Actual</u>	<u>FY02</u> <u>Actual</u>	<u>FY03</u> <u>Actual</u>	<u>FY04</u> <u>Actual</u>	<u>FY05</u> <u>Adopted</u>	<u>FY06</u> <u>Approved</u>	<u>FY06</u> <u>Amended</u>
Risk Management ^{(2) (13)}	9	9	10	11	11	13	14	14	14
Utilities	268	271	278	278	281	281	287	287	288
Vehicle & Communications Maintenance	70	69	74	79	79	79	86	88	91
"Unassigned" Responsibility Center/Not Funded ^{(1) (4) (6) (8) (13) (14)}	0	0	0	9	8	4	4	4	8
TOTAL OTHER	424	439	466	483	489	491	531	537	551
TOTAL FULL-TIME POSITIONS	2,805	2,890	3,076	3,115	3,220	3,274	3,396	3,405	3,475

This table reflects permanent, full-time positions and excludes School Board employees, part-time personnel, and full-time equivalents. The number of approved part-time, seasonal and temporary employees varies from month to month depending on fluctuations in workload. Part-time positions are established when a need exists and funding is available.

- (1) One position was transferred from the "Unassigned" responsibility center in FY2005 to convert a part-time position to a full-time Human Resource Technician.
- (2) One position was transferred from Risk Management to General Services Administration during FY2005 for an Administrative Secretary.
- (3) Three Data Base Administrator positions were transferred from Capital Projects in FY2006 to Information Systems Technology.
- (4) One position was transferred from the "Unassigned" responsibility center to the General District Court in FY2005 to convert a part-time position to a full-time Secretary.
- (5) Nine Booking Technician positions were transferred from Police to the Sheriff in FY2006.
- (6) Ten positions were transferred from the Juvenile Detention Home to the "Unassigned" responsibility center during FY2005. The new facility was not completely opened due to funding cuts and the positions were not needed.
- (7) A Senior Clinician position and a Pharmacy position were created during FY2005.
- (8) One position was added to the Department of Social Services in an amendment to the FY2005 budget for an Adult Protective Services Worker. One position was transferred from the "Unassigned" responsibility center in FY2005 for a Senior Social Worker.
- (9) Two positions were created during FY2005 for Environmental Engineers.
- (10) The number of full-time employees has been restated to reflect the accurate position count.

APPENDIX A
TABLE OF AUTHORIZED POSITIONS
FY1999 - FY2006

- (11) Five positions were created during FY2004 in the Juvenile Drug Court, one Drug Court Administrator, one Probation Officer and three Treatment Technicians.
- (12) Three new positions were funded with Police Grants during FY2005 for Police Officers.
- (13) One position was transferred from the "Unassigned" responsibility center to Risk Management to convert a part-time Security Coordinator to full time.
- (14) One position was transferred from the "Unassigned" responsibility center to the Circuit Court Clerk's Office for a Deputy Clerk. The position was created and funded during the FY2002 budget cycle and the position count in the Circuit Court Clerk's Office is accurate. One position was transferred from the "Unassigned" responsibility center to the Department of the Commonwealth Attorney. The position was created and funded during the FY2004 budget cycle and the position count in the Department of the Commonwealth Attorney is accurate.

**APPENDIX A
FY2006 NEW POSITIONS**

<u>Department / Suggested Title</u>	<u>#</u>	<u>Net Addition to General Fund</u>	<u>Absorbed w/in FY06 Existing Budget</u>	<u>Offset By Additional Revenue (State, Federal, Other)</u>	<u>Enterprise Fund</u>	<u>Grant Funded</u>	<u>Fee Funded</u>	<u>Total Cost (Salary Only)</u>
Budget and Management								
Senior Budget Technician	1	\$32,000						\$32,000
Environmental Engineering								
Automation Analyst	1						38,500	38,500
GIS Analyst	1						35,500	35,500
Fire and Emergency Medical Services								
Automation Analyst	1		35,500					35,500
Human Resource Management								
Human Resources Specialist	1	31,200						31,200
* Scanning Coordinator (PT to FT)	1	13,300						13,300
Mental Health Support Services								
Accountant	1		31,100					31,100
Case Manager	4			141,900				141,900
MH Counselor	1			35,500				35,500
Relief Counselor	1			20,800				20,800
Secretary (PT to FT)	1		11,900					11,900
Services Supervisor	1			46,300				46,300
Planning								
Customer Assistance Branch Planner	1		33,000					33,000
GIS/CDIS Project Coordinator	1		52,500					52,500

**APPENDIX A
FY2006 NEW POSITIONS**

<u>Department / Suggested Title</u>	<u>#</u>	<u>Net Addition to General Fund</u>	<u>Absorbed w/in FY06 Existing Budget</u>	<u>Offset By Additional Revenue (State, Federal, Other)</u>	<u>Enterprise Fund</u>	<u>Grant Funded</u>	<u>Fee Funded</u>	<u>Total Cost (Salary Only)</u>
Police								
Child Safety Officer (PT to FT)	1		\$7,600					\$7,600
Police Aides	4	27,800						27,800
Police Lieutenant	1	57,000						57,000
Police Officers	11	232,300						232,300
Police Sergeant	6	106,400						106,400
Secretary	2	23,800	19,700					43,500
Sheriff								
Deputies	10	304,000						304,000
Principal Account Clerk (PT to FT)	1		25,000					25,000
Social Services								
Eligibility Worker	1			36,500				36,500
Transportation Coordinator								
Transportation Program Coordinator (PT to FT)	1	8,100						8,100
Treasurer								
Account Collector	1						47,000	47,000
Customer Service Supervisor	1						52,000	52,000
TOTAL GENERAL FUND	57	\$835,900	\$216,300	\$281,000	\$0	\$0	\$173,000	\$1,506,200

APPENDIX A FY2006 NEW POSITIONS

<u>Department / Suggested Title</u>	<u>#</u>	<u>Net Addition to General Fund</u>	<u>Absorbed w/in FY06 Existing Budget</u>	<u>Offset By Additional Revenue (State, Federal, Other)</u>	<u>Enterprise Fund</u>	<u>Grant Funded</u>	<u>Fee Funded</u>	<u>Total Cost (Salary Only)</u>	
Adult Drug Court									
Senior Clinician	2					\$86,800		\$86,800	
MH/MR Services Supervisor	1					54,000		54,000	
Police Officer	1					33,000		33,000	
Probation Officer	1					36,000		36,000	
Fleet Management									
Customer Service Technician	1						18,225	18,225	
Heavy Equipment Technician	2						41,600	41,600	
* School Bus Technician	2						64,000	64,000	
Police Grants									
* Police Officers	6	44,800				143,000		187,800	
Utilities									
Senior Engineer	1				45,000			45,000	
TOTAL OTHER FUNDS		17	\$44,800	\$0	\$0	\$45,000	\$352,800	\$123,825	\$566,425
TOTAL ALL FUNDS		74	\$880,700	\$216,300	\$281,000	\$45,000	\$352,800	\$296,825	\$2,072,625

* Positions approved during the first year of the biennial budget

This table reflects permanent, full-time positions and does not include part-time personnel or full-time equivalents.

This table excludes School Board employees.

APPENDIX B GENERAL FUND REVENUE ESTIMATES

Description	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Budget	FY2006 Approved	FY2006 Amendments ¹	FY2006 Amended					
Current Real Estate	\$197,348,869	\$211,176,300	\$228,498,000	\$8,550,500	\$237,048,500	12.3%	\$256,869,100	\$273,937,700	\$289,372,800	
Real Estate Section 58 Refund	(101,865)	0	0	0	0	0.0%	0	0	0	
Public Service Real Property	11,511,947	11,675,000	11,675,000	(375,000)	11,300,000	-3.2%	11,300,000	11,300,000	11,300,000	
Total Real Property	\$208,758,951	\$222,851,300	\$240,173,000	\$8,175,500	\$248,348,500	11.4%	\$268,169,100	\$285,237,700	\$300,672,800	
Public Service Personal Property	\$233,744	\$180,100	\$183,700	(\$48,800)	\$134,900	-25.1%	\$141,100	\$147,600	\$154,400	
Current Personal Property	39,889,152	38,754,700	40,655,600	(1,067,400)	39,588,200	2.2%	42,637,600	46,235,300	49,987,700	
Refunds, Proration	(901,579)	0	0	0	0	0.0%	0	0	0	
Personal Property Section 58 Refund	(1,452,816)	0	0	0	0	0.0%	0	0	0	
Total Personal Property	\$37,768,502	\$38,934,800	\$40,839,300	(\$1,116,200)	\$39,723,100	2.0%	\$42,778,700	\$46,382,900	\$50,142,100	
Mobile Home	\$201,701	\$205,000	\$205,000	(\$5,000)	\$200,000	-2.4%	\$200,000	\$200,000	\$200,000	
Machinery and Tools	4,155,915	4,715,700	4,762,900	(562,900)	4,200,000	-10.9%	4,200,000	4,200,000	4,200,000	
Total Other Property	\$4,357,615	\$4,920,700	\$4,967,900	(\$567,900)	\$4,400,000	-10.6%	\$4,400,000	\$4,400,000	\$4,400,000	
Penalty, Personal Property	\$1,093,449	\$1,100,000	\$1,125,000	\$0	\$1,125,000	2.3%	\$1,125,000	\$1,125,000	\$1,125,000	
Interest on Personal Prop	248,837	335,000	360,500	(60,000)	300,500	-10.3%	300,500	300,500	300,500	
Penalty, Real Estate	741,012	600,000	625,000	40,000	665,000	10.8%	665,000	665,000	665,000	
Interest on Real Estate	480,376	350,000	375,000	25,000	400,000	14.3%	400,000	400,000	400,000	
Total Penalties and Interest	\$2,563,674	\$2,385,000	\$2,485,500	\$5,000	\$2,490,500	4.4%	\$2,490,500	\$2,490,500	\$2,490,500	
Total Property Taxes	\$253,448,742	\$269,091,800	\$288,465,700	\$6,496,400	\$294,962,100	9.6%	\$317,838,300	\$338,511,100	\$357,705,400	
Telephone Utility Tax	\$3,667,549	\$3,762,300	\$3,799,900	(\$124,900)	\$3,675,000	-2.3%	\$3,675,000	\$3,675,000	\$3,675,000	
Electric Utility Tax	5,584,230	5,850,000	6,025,500	(288,000)	5,737,500	-1.9%	5,909,600	6,086,900	6,269,500	
Gas Utility Tax	1,046,515	1,125,000	1,181,300	26,200	1,207,500	7.3%	1,255,800	1,306,000	1,358,300	
Cellular Phone Tax	4,506,084	4,266,000	4,610,000	401,300	5,011,300	17.5%	5,249,300	5,459,300	5,677,700	
Total Utility Tax	\$14,804,378	\$15,003,300	\$15,616,700	\$14,600	\$15,631,300	4.2%	\$16,089,700	\$16,527,200	\$16,980,500	
Bank Stock Tax	\$839,425	\$775,000	\$813,800	\$0	\$813,800	5.0%	\$854,500	\$897,200	\$942,100	
Local Sales Tax	32,770,997	33,308,100	34,973,500	830,100	35,803,600	7.5%	37,146,500	38,632,400	40,177,700	
Business and Professional License	17,207,560	15,656,600	15,656,600	0	15,656,600	0.0%	15,656,600	15,656,600	15,656,600	
Motor Vehicle License	6,049,304	6,057,700	6,239,400	178,200	6,417,600	5.9%	6,610,100	6,808,400	7,012,700	
Recordation Tax	4,143,559	3,000,000	2,750,000	750,000	3,500,000	16.7%	3,605,000	3,713,200	3,824,500	
Emergency 911 Phone Tax	3,813,252	3,825,000	3,825,000	26,400	3,851,400	0.7%	3,851,400	3,851,400	3,851,400	
Transient Occupancy Tax 2%	920,921	852,600	882,400	96,900	979,300	14.9%	1,018,500	1,049,000	1,080,500	
Short Term Rental	249,704	170,800	225,000	25,000	250,000	46.4%	257,500	265,200	273,200	
Gross Receipts Audit Revenue	7,881	0	0	0	0	0.0%	0	0	0	
Business License Section 58 Refund	(490,302)	0	0	0	0	0.0%	0	0	0	
Trans. Occupancy Tax 6%	2,760,715	2,557,700	2,647,200	288,700	2,935,900	14.8%	3,055,400	3,147,100	3,241,500	
Total Other Taxes	\$68,273,014	\$66,203,500	\$68,012,900	\$2,195,300	\$70,208,200	6.0%	\$72,055,500	\$74,020,500	\$76,060,200	
TOTAL TAXES	\$336,526,134	\$350,298,600	\$372,095,300	\$8,706,300	\$380,801,600	8.7%	\$405,983,500	\$429,058,800	\$450,746,100	

APPENDIX B GENERAL FUND REVENUE ESTIMATES

<u>Description</u>	<u>Biennium</u>						<u>Change FY2005 to FY2006</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Budget</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments¹</u>	<u>FY2006 Amended</u>					
Dog Licenses	\$33,032	\$35,000	\$35,000	\$0	\$35,000	0.0%	\$35,000	\$35,000	\$35,000	
Land Use Application Fees	2,620	1,000	1,000	0	1,000	0.0%	1,000	1,000	1,000	
Real Estate Transfer Fees	12,368	10,000	10,000	0	10,000	0.0%	10,000	10,000	10,000	
Rezoning Fees	405,460	290,000	300,000	100,000	400,000	37.9%	400,000	400,000	400,000	
Plan Review Fees	372,375	285,100	290,000	112,300	402,300	41.1%	402,300	402,300	402,300	
Res BMP Maintenance Fees	263,229	0	0	56,800	56,800	N/A	56,800	56,800	56,800	
Zoning Certificate Fees	4,800	4,500	5,000	0	5,000	11.1%	5,000	5,000	5,000	
Engineering Contribution	31,837	29,000	32,000	0	32,000	10.3%	32,000	32,000	32,000	
Resubmitt Plan Review Fee	14,100	17,000	16,000	0	16,000	-5.9%	16,000	16,000	16,000	
Substantial Accords	12,640	5,000	5,000	5,000	10,000	100.0%	10,000	10,000	10,000	
Electrical Permits	(1,764)	0	0	0	0	0.0%	0	0	0	
Heating Permits	500	0	0	0	0	0.0%	0	0	0	
Plumbing Permits	1	0	0	0	0	0.0%	0	0	0	
Septic Tank Permits	25,850	23,000	23,000	0	23,000	0.0%	23,000	23,000	23,000	
Garnishment Fees	1,960	2,000	2,000	0	2,000	0.0%	2,000	2,000	2,000	
Plumbing Additional Fees	(10)	0	0	0	0	0.0%	0	0	0	
Building Additional Fees	(587)	0	0	0	0	0.0%	0	0	0	
Fire Permits	51,325	90,000	90,000	0	90,000	0.0%	90,000	90,000	90,000	
Sign Permits	48,419	55,000	60,000	(4,000)	56,000	1.8%	56,000	56,000	56,000	
Administrative Fee	46,597	75,000	75,000	0	75,000	0.0%	75,000	75,000	75,000	
Temporary Certificate of Occupancy	39,800	60,000	60,000	0	60,000	0.0%	60,000	60,000	60,000	
On-Site Lot Review Fee	44,640	43,100	43,100	0	43,100	0.0%	43,100	43,100	43,100	
Burn Permit Fees	37,600	46,900	46,900	0	46,900	0.0%	46,900	46,900	46,900	
Cable TV Franchise Fee	2,962,381	2,900,000	2,950,000	0	2,950,000	1.7%	2,950,000	2,950,000	2,950,000	
Bulky Waste Collection Fee	6,741	20,000	20,000	(8,700)	11,300	-43.5%	11,300	11,300	11,300	
Landfill Decal Pass Fee	217,865	69,600	69,600	75,400	145,000	108.3%	145,000	145,000	145,000	
Monthly Refuse Pick Up Fee	198,940	452,000	452,000	(186,800)	265,200	-41.3%	265,200	265,200	265,200	
Solicitors' Fees	720	1,000	1,000	0	1,000	0.0%	1,000	1,000	1,000	
Gold and Silver Dealers' Fees	400	0	0	0	0	0.0%	0	0	0	
Concealed Weapons Fees	42,494	30,000	30,000	0	30,000	0.0%	30,000	30,000	30,000	
Entertainment Permits	700	0	0	0	0	0.0%	0	0	0	
Parade Application Fee	260	0	0	0	0	0.0%	0	0	0	
Residential Building Permit Fees	1,450,471	1,500,000	1,500,000	0	1,500,000	0.0%	1,500,000	1,500,000	1,500,000	
Residential Electric Permit Fees	376,240	375,000	375,000	0	375,000	0.0%	375,000	375,000	375,000	
Residential Heating Permit Fees	213,499	190,000	190,000	0	190,000	0.0%	190,000	190,000	190,000	
Residential Plumbing Permit Fees	695,909	635,000	635,000	0	635,000	0.0%	635,000	635,000	635,000	
Residential Inspection Fees	104,637	125,000	125,000	0	125,000	0.0%	125,000	125,000	125,000	
Commercial Building Permit Fees	882,196	675,000	675,000	200,000	875,000	29.6%	875,000	875,000	875,000	
Commercial Electric Permit Fees	196,186	220,000	220,000	0	220,000	0.0%	220,000	220,000	220,000	
Commercial Heating Permit Fees	150,752	155,000	155,000	0	155,000	0.0%	155,000	155,000	155,000	
Commercial Plumbing Permit Fees	158,734	120,000	120,000	0	120,000	0.0%	120,000	120,000	120,000	
Commercial Reinspection Fees	200	20,000	20,000	0	20,000	0.0%	20,000	20,000	20,000	
Abandoned Vehicle Permits	7,600	0	0	9,000	9,000	N/A	9,000	9,000	9,000	
Mobile Home Applications	2,050	2,000	2,000	0	2,000	0.0%	2,000	2,000	2,000	
Tentative Subdivisions	\$159,502	\$110,000	\$115,000	\$25,000	\$140,000	27.3%	\$140,000	\$140,000	\$140,000	

APPENDIX B GENERAL FUND REVENUE ESTIMATES

Description	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Budget	FY2006 Approved	FY2006 Amendments ¹	FY2006 Amended	FY2006 Amended				
Final Check Subdivisions	93,690	100,000	110,000	(20,000)	90,000	-10.0%	90,000	90,000	90,000	
Conditional Use, Planned Development	59,229	90,000	100,000	(35,000)	65,000	-27.8%	65,000	65,000	65,000	
Variances	26,050	30,000	30,000	(5,000)	25,000	-16.7%	25,000	25,000	25,000	
Special Exceptions	15,200	15,000	15,000	0	15,000	0.0%	15,000	15,000	15,000	
Site Plans	155,340	175,000	180,000	(5,000)	175,000	0.0%	175,000	175,000	175,000	
Conditional Uses	42,459	50,000	50,000	0	50,000	0.0%	50,000	50,000	50,000	
Monitoring Fees	31,276	60,000	60,000	0	60,000	0.0%	60,000	60,000	60,000	
Condition/Standard Enforc.	70,550	70,000	70,000	0	70,000	0.0%	70,000	70,000	70,000	
Total Permits and Fees	\$9,769,061	\$9,261,200	\$9,363,600	\$319,000	\$9,682,600	4.6%	\$9,682,600	\$9,682,600	\$9,682,600	
Court Fines	\$1,400,878	\$1,250,000	\$1,300,000	\$100,000	\$1,400,000	12.0%	\$1,400,000	\$1,400,000	\$1,400,000	
Parking Fines	23,790	16,000	16,000	0	16,000	0.0%	16,000	16,000	16,000	
Restitution to Fire Department	4,230	0	0	0	0	0.0%	0	0	0	
Restitution to Police Department	6,057	1,500	1,500	0	1,500	0.0%	1,500	1,500	1,500	
Hndcp Parking Fine - Late Penalty	2,305	0	0	0	0	0.0%	0	0	0	
Curfew Violations	1,015	1,000	900	0	900	-10.0%	900	900	900	
Forfeitures	438,282	0	0	0	0	0.0%	0	0	0	
Total Fines and Forfeitures	\$1,876,556	\$1,268,500	\$1,318,400	\$100,000	\$1,418,400	11.8%	\$1,418,400	\$1,418,400	\$1,418,400	
Interest on Investments	\$467,704	\$1,300,000	\$2,000,000	(\$600,000)	\$1,400,000	7.7%	\$2,300,000	\$2,500,000	\$2,500,000	
Interest on Bank Deposits	132,215	0	0	0	0	0.0%	0	0	0	
Interest on Fines and Warrants	32,078	28,500	28,000	0	28,000	-1.8%	28,000	28,000	28,000	
Interest, Debt Service	587	0	0	0	0	0.0%	0	0	0	
Accrued Interest-Bond Proceeds	29,354	0	0	0	0	0.0%	0	0	0	
Rent, Health Department	53,280	55,600	55,600	0	55,600	0.0%	55,600	55,600	55,600	
Rent, Welfare	105,400	105,400	105,400	0	105,400	0.0%	105,400	105,400	105,400	
Public Phone Commission	84,013	144,200	144,200	0	144,200	0.0%	144,200	144,200	144,200	
Rent, School Classroom	120	4,000	4,000	(4,000)	0	-100.0%	0	0	0	
Rent, Equipment	2,412	3,100	3,100	0	3,100	0.0%	3,100	3,100	3,100	
Rental of Garden Plots	1,160	1,600	1,600	0	1,600	0.0%	1,600	1,600	1,600	
Use of Park Lights	29,069	31,000	31,000	(2,000)	29,000	-6.5%	29,000	29,000	29,000	
Rent, Shelters	27,662	41,000	41,000	0	41,000	0.0%	41,000	41,000	41,000	
Rent, Building	39,408	30,000	30,000	4,500	34,500	15.0%	34,500	34,500	34,500	
Rent of County Owned Property	54,144	56,200	56,200	0	56,200	0.0%	56,200	56,200	56,200	
Sale of Publications	8,892	8,700	8,700	0	8,700	0.0%	22,200	22,200	22,200	
Sale of Plans	42	100	100	0	100	0.0%	100	100	100	
County Map Sales and Updates	99,236	0	0	48,300	48,300	N/A	52,900	48,300	48,300	
Unrealized Gain/Loss on Investments	17,936	0	0	0	0	0.0%	0	0	0	
Total Use of Money and Property	\$1,184,710	\$1,809,400	\$2,508,900	(\$553,200)	\$1,955,700	8.1%	\$2,873,800	\$3,069,200	\$3,069,200	
Sale of Printing	\$10,880	\$10,700	\$10,700	\$0	\$10,700	0.0%	\$10,700	\$10,700	\$10,700	
Erosion Control Fees	161,410	136,800	137,000	0	137,000	0.1%	137,000	137,000	137,000	
Bad Check, General	10,829	7,500	7,500	0	7,500	0.0%	7,500	7,500	7,500	
Health Insurance and Admin. Fees	1,293	0	0	0	0	0.0%	0	0	0	
Treasurer's Delinquent Admin. Fee	\$88,616	\$120,000	\$125,000	\$99,100	\$224,100	86.8%	\$224,100	\$224,100	\$224,100	
Deferral Charge	10,230	8,000	8,000	1,500	9,500	18.8%	9,500	9,500	9,500	

APPENDIX B GENERAL FUND REVENUE ESTIMATES

<u>Description</u>	<u>Biennium</u>						<u>Change FY2005 to FY2006</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Budget</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments¹</u>	<u>FY2006 Amended</u>					
Court Fees Recovered	10,717	7,100	6,500	0	6,500	-8.5%	6,500	6,500	6,500	
Law Library Fees	115,786	111,100	111,900	1,400	113,300	2.0%	114,000	114,000	114,000	
Sheriff's Fees - Common	18,291	18,300	18,300	0	18,300	0.0%	18,300	18,300	18,300	
Courthouse Maintenance Fees	73,970	96,100	96,100	0	96,100	0.0%	96,100	96,100	96,100	
Comm. Atty. Fees - Circuit Courts	9,924	0	0	0	0	0.0%	0	0	0	
Training Academy Fees	26,720	28,000	28,000	8,000	36,000	28.6%	36,000	36,000	36,000	
HRM Training Fees	21,582	15,000	15,000	0	15,000	0.0%	15,000	15,000	15,000	
Jail Processing Fees	32,356	144,000	144,000	0	144,000	0.0%	144,000	144,000	144,000	
Court Security (Sheriff)	180,832	220,000	220,000	0	220,000	0.0%	220,000	220,000	220,000	
DNA Fees (Sheriff)	2,180	0	0	0	0	0.0%	0	0	0	
Weekender Fees	47,887	0	0	0	0	0.0%	0	0	0	
Police Officers' Fees	746,959	600,000	600,000	100,000	700,000	16.7%	700,000	700,000	700,000	
Accident Reports	28,330	30,000	30,000	0	30,000	0.0%	30,000	30,000	30,000	
Sale of Animals	10,350	10,000	10,000	0	10,000	0.0%	10,000	10,000	10,000	
Dog Board Fees	33,272	35,000	35,000	0	35,000	0.0%	35,000	35,000	35,000	
Appomx. Authority Police Boat	3,000	3,000	3,000	0	3,000	0.0%	3,000	3,000	3,000	
Hazardous Waste Clean-up	6,295	0	0	0	0	0.0%	0	0	0	
False Alarm Charges	148,475	160,000	160,000	0	160,000	0.0%	160,000	160,000	160,000	
False Alarm Refunds	(1,500)	0	0	0	0	0.0%	0	0	0	
Work Release Program	33,928	25,100	25,100	0	25,100	0.0%	25,100	25,100	25,100	
Care of Prisoners	16,122	20,000	20,000	0	20,000	0.0%	20,000	20,000	20,000	
Juvenile Home	125,290	137,700	137,700	0	137,700	0.0%	137,700	137,700	137,700	
Med-Flight Fund	117,100	174,100	174,100	0	174,100	0.0%	174,100	174,100	174,100	
Offense Reports	9,035	11,000	11,000	0	11,000	0.0%	11,000	11,000	11,000	
Photographs, Accidents	387	3,000	3,000	0	3,000	0.0%	3,000	3,000	3,000	
Record Checks	2,175	4,000	4,000	0	4,000	0.0%	4,000	4,000	4,000	
Fingerprint Fee	3,210	2,000	2,000	0	2,000	0.0%	2,000	2,000	2,000	
Drunk Driver Charges	43,832	5,000	5,000	0	5,000	0.0%	5,000	5,000	5,000	
DUI Traffic Offenses	14,525	0	0	0	0	0.0%	0	0	0	
Non-DUI Traffic Offenses	26,023	0	0	0	0	0.0%	0	0	0	
Weed Removal Fees	4,885	3,500	3,500	0	3,500	0.0%	3,500	3,500	3,500	
Acct. Svcs. External Cust.	95,300	95,300	95,300	0	95,300	0.0%	95,300	95,300	95,300	
Leaf Collection Fees	14,138	37,500	37,500	0	37,500	0.0%	37,500	37,500	37,500	
Leaf Vacuum Serv	96,401	0	0	0	0	0.0%	0	0	0	
Quarterly Trash Service	0	0	0	232,600	232,600	N/A	232,600	232,600	232,600	
Coping with Divorce Fees	9,590	24,000	24,000	(24,000)	0	-100.0%	0	0	0	
Penalty Charges	23,743	1,800	1,800	0	1,800	0.0%	1,800	1,800	1,800	
Medical Co-payments	9,490	6,900	6,900	0	6,900	0.0%	6,900	6,900	6,900	
Medicaid Transportation	491,774	390,600	390,600	50,200	440,800	12.9%	440,800	440,800	440,800	
County Dept. Payments to the CSB	284,596	343,100	343,100	(15,900)	327,200	-4.6%	327,200	327,200	327,200	
Services to Courts	161,286	296,700	296,700	9,700	306,400	3.3%	306,400	306,400	306,400	
Dept. of Rehabilitation Services	293,830	279,600	279,600	(10,600)	269,000	-3.8%	269,000	269,000	269,000	
Medicare Payments	24,912	22,100	22,100	3,500	25,600	15.8%	25,600	25,600	25,600	
Client Payments	\$620,287	\$634,700	\$634,700	(\$31,500)	\$603,200	-5.0%	\$603,200	\$603,200	\$603,200	
Medicaid Waiver	6,770,777	6,912,300	6,912,300	380,500	7,292,800	5.5%	7,292,800	7,292,800	7,292,800	
Medicaid Payments	42,999	354,300	357,000	3,500	360,500	1.7%	360,500	360,500	360,500	

APPENDIX B GENERAL FUND REVENUE ESTIMATES

<u>Description</u>	<u>Biennium</u>						<u>Change FY2005 to FY2006</u>	<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Budget</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments¹</u>	<u>FY2006 Amended</u>					
BC/BS Payments	54,813	51,600	51,600	(2,000)	49,600	-3.9%	49,600	49,600	49,600	
Medicaid Rehab	92,839	15,000	15,000	0	15,000	0.0%	15,000	15,000	15,000	
Charges to Parents	1,300	7,800	7,800	(1,100)	6,700	-14.1%	6,700	6,700	6,700	
Medicaid Co-Insurance	6,190	8,500	8,500	(2,200)	6,300	-25.9%	6,300	6,300	6,300	
Other Insurance Payments	56,248	150,200	150,200	(68,000)	82,200	-45.3%	82,200	82,200	82,200	
Medicaid State Plan Option	2,882,613	2,807,900	2,873,300	963,600	3,836,900	36.6%	3,327,300	3,327,300	3,327,300	
Sales to Employees	150	0	0	0	0	0.0%	0	0	0	
Charge for Mailings	0	0	500	0	500	N/A	500	500	500	
Receipts, Special Events	2,758	2,000	2,000	500	2,500	25.0%	2,500	2,500	2,500	
Advertising Fees	8,565	5,000	5,000	2,000	7,000	40.0%	7,000	7,000	7,000	
Instructional Fees	172,043	158,200	158,200	8,700	166,900	5.5%	166,900	166,900	166,900	
Sale of Library Services	1,495	600	600	0	600	0.0%	600	600	600	
Library Fines	333,470	334,700	334,700	0	334,700	0.0%	334,700	334,700	334,700	
City of Richmond Reimbursement	252,604	147,700	153,800	5,800	159,600	8.1%	159,600	159,600	159,600	
Concession Payments	30,001	32,000	30,000	0	30,000	-6.3%	30,000	30,000	30,000	
Camp Fees	65,541	58,700	58,700	4,000	62,700	6.8%	62,700	62,700	62,700	
Amusement Park Sales	12,755	0	0	0	0	0.0%	0	0	0	
Tournament Fees	28,498	26,000	26,000	2,000	28,000	7.7%	28,000	28,000	28,000	
Sports Program Fees	99,180	90,000	90,000	5,000	95,000	5.6%	95,000	95,000	95,000	
School Lecture Fees	8,309	11,400	11,400	(1,900)	9,500	-16.7%	9,500	9,500	9,500	
Playground Fees	6,443	7,500	7,500	(1,000)	6,500	-13.3%	6,500	6,500	6,500	
Non-Resident Fees	13,200	15,000	15,000	0	15,000	0.0%	15,000	15,000	15,000	
Recycling Proceeds	48,569	46,000	46,000	1,000	47,000	2.2%	47,000	47,000	47,000	
Medicaid-Medallion II	93,864	91,800	91,800	(5,600)	86,200	-6.1%	86,200	86,200	86,200	
Reimbursement from Utilities	0	64,000	64,000	0	64,000	0.0%	64,000	64,000	64,000	
Reimbursement from Schools	1,963,158	3,623,200	3,631,300	232,800	3,864,100	6.6%	3,912,900	3,963,200	4,015,000	
Resid Gate Landfill Fee	1,474,352	2,603,800	2,943,800	(94,000)	2,849,800	9.4%	2,849,800	2,849,800	2,849,800	
Sale of Contract	489,528	474,500	474,500	(33,000)	441,500	-7.0%	441,500	441,500	441,500	
Document Copy Fees	1,902	900	900	0	900	0.0%	900	900	900	
EMS Transports	2,070,172	2,347,200	2,893,400	25,800	2,919,200	24.4%	2,919,200	2,919,200	2,919,200	
EMS Subscriptions	98,235	125,000	125,000	(25,800)	99,200	-20.6%	99,200	99,200	99,200	
Document Reproduction	30,350	20,000	20,000	0	20,000	0.0%	20,000	20,000	20,000	
CCCTP Coupon Revenue Funds	0	0	0	37,000	37,000	N/A	37,000	37,000	37,000	
Total Service Charges	\$21,533,459	\$24,871,100	\$25,843,500	\$1,861,600	\$27,705,100	11.4%	\$27,245,000	\$27,295,300	\$27,347,100	
Reimbursed Services	\$1,070,578	\$1,133,800	\$980,300	\$165,400	\$1,145,700	1.0%	\$1,145,700	\$1,145,700	\$1,145,700	
Refunds	20,531	0	0	0	0	0.0%	0	0	0	
Reimbursement Other Localities	20,972	22,300	22,900	0	22,900	2.7%	22,900	22,900	22,900	
Telephone Usage Reimbursement	19,416	10,100	10,100	0	10,100	0.0%	10,100	10,100	10,100	
Other Reimbursement	1,260,050	40,000	40,000	0	40,000	0.0%	40,000	40,000	40,000	
Reimbursement, Colonial Heights	321,271	396,900	396,900	2,800	399,700	0.7%	399,700	399,700	399,700	
Reimbursement, Towing	6,417	2,900	2,900	0	2,900	0.0%	2,900	2,900	2,900	

APPENDIX B GENERAL FUND REVENUE ESTIMATES

Description	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Budget	FY2006 Approved	FY2006 Amendments ¹	FY2006 Amended	FY2006 Amended				
Reimbursement, Health Department	\$11,309	\$0	\$0	\$12,000	\$12,000	N/A	\$12,000	\$12,000	\$12,000	
Refunds, Healthcare Provider	46,426	0	0	0	0	0.0%	0	0	0	
Reimb. From Conv. Ctr. of 2% Trans. Occ. Tax	1,946,657	852,600	882,400	96,900	979,300	14.9%	1,018,500	1,049,000	1,080,500	
State - Exp. Refunds	85,080	0	0	0	0	0.0%	0	0	0	
State - Vehicle Refunds	28,116	0	0	0	0	0.0%	0	0	0	
Reimb. - Drug Testing	9,965	0	8,000	0	8,000	N/A	8,000	8,000	8,000	
Health Co-op Refund	90,911	0	0	0	0	0.0%	0	0	0	
Contributions	31,525	13,300	13,300	0	13,300	0.0%	13,300	13,300	13,300	
Donations	250,115	91,000	91,000	0	91,000	0.0%	91,000	91,000	91,000	
Contribution, DARE Program	1,937,300	2,040,700	2,126,500	18,800	2,145,300	5.1%	2,145,300	2,145,300	2,145,300	
Purchasing Fees	164,700	168,100	170,600	0	170,600	1.5%	170,600	170,600	170,600	
Internal Audit Fees	3,450	2,800	3,000	300	3,300	17.9%	3,300	3,300	3,300	
Data Processing Fees	1,306,544	1,182,500	1,182,500	64,000	1,246,500	5.4%	1,182,500	1,182,500	1,182,500	
PC Charges	287,250	275,000	275,000	0	275,000	0.0%	275,000	275,000	275,000	
Accounting Fees	246,808	325,000	325,000	3,700	328,700	1.1%	328,700	328,700	328,700	
Treasurer Coll. & Inv. Service	65,651	77,400	81,000	0	81,000	4.7%	81,000	81,000	81,000	
Reimbursement Utilities Dept.	305,809	264,400	264,400	12,700	277,100	4.8%	277,100	277,100	277,100	
Printing Charges	461,665	460,000	460,000	0	460,000	0.0%	460,000	460,000	460,000	
Janitorial Services	55,848	65,000	65,000	0	65,000	0.0%	65,000	65,000	65,000	
Loss Prevention Services	194,500	194,500	194,500	26,300	220,800	13.5%	220,800	220,800	220,800	
Reimbursement from Schools	1,502,400	0	0	0	0	0.0%	0	0	0	
Insurance Recoveries	144,844	50,000	50,000	0	50,000	0.0%	50,000	50,000	50,000	
FEMA Isabel Recoveries	853,784	0	0	0	0	0.0%	0	0	0	
Sale of Vehicles	180,570	80,000	80,000	0	80,000	0.0%	80,000	80,000	80,000	
Sale of Surplus Equipment	(7,855)	12,000	12,000	0	12,000	0.0%	12,000	12,000	12,000	
Social Sec. Incentive Payments	2,400	0	0	0	0	0.0%	0	0	0	
Wood Waste Revenue	47,229	0	0	0	0	0.0%	0	0	0	
Other Misc. Revenue	596,669	490,900	524,400	49,700	574,100	16.9%	574,100	639,600	639,600	
Total Recovered Costs & Misc.	\$13,568,905	\$8,251,200	\$8,261,700	\$452,600	\$8,714,300	5.6%	\$8,689,500	\$8,785,500	\$8,817,000	
ABC Profits	\$396,356	\$250,000	\$275,000	(\$125,000)	\$150,000	-40.0%	\$150,000	\$150,000	\$150,000	
Wine Tax	245,684	155,500	158,000	(3,000)	155,000	-0.3%	155,500	155,500	155,500	
Rolling Stock Tax	83,206	90,000	90,000	(5,000)	85,000	-5.6%	85,000	85,000	85,000	
Mobile Home Sales Tax	69,608	67,000	69,000	0	69,000	3.0%	70,000	70,000	70,000	
Clerk's Excess Fees	1,627,577	1,153,700	1,100,000	50,000	1,150,000	-0.3%	1,155,000	1,212,800	1,273,400	
Annexation, H.B. 599	6,252,496	6,200,000	6,300,000	850,000	7,150,000	15.3%	7,150,000	7,150,000	7,150,000	
Vehicle Rental Tax Disbursement	828,260	725,000	800,000	50,000	850,000	17.2%	875,000	900,000	925,000	
PPTR State Reimbursement	39,464,620	40,702,300	42,737,500	(2,137,500)	40,600,000	-0.3%	41,000,000	41,000,000	41,000,000	
Tax Relief Refunds, Prorated	(1,228,911)	0	0	0	0	0.0%	0	0	0	
P.P. Tax Relief Section 58 Refund	(1,028,046)	0	0	0	0	0.0%	0	0	0	
Shared Exp - Commonwealth Attny	1,088,723	1,101,800	1,101,800	35,200	1,137,000	3.2%	1,137,000	1,137,000	1,137,000	
Shrd Exp FICA Cmwltth Atty	80,036	84,900	84,900	4,900	89,800	5.8%	89,800	89,800	89,800	
Shrd Exp VSRS Cmwltth Atty	39,724	41,200	41,200	3,700	44,900	9.0%	44,900	44,900	44,900	
Shrd Exp DP Cmwltth Atty	100,112	98,700	98,700	(8,800)	89,900	-8.9%	89,900	89,900	89,900	
Shared Exp - Sheriff	2,473,481	1,474,000	1,474,000	88,000	1,562,000	6.0%	1,562,000	1,562,000	1,562,000	

APPENDIX B GENERAL FUND REVENUE ESTIMATES

Description	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Budget	FY2006 Approved	FY2006 Amendments ¹	FY2006 Amended	FY2006 Amended				
Shrd Exp FICA Sheriff	\$308,441	\$317,500	\$317,500	\$0	\$317,500	0.0%	\$317,500	\$317,500	\$317,500	
Shrd Exp VSRS Sheriff	150,389	66,200	66,200	0	66,200	0.0%	66,200	66,200	66,200	
Comp Board Aid, Jail Exp	1,537,436	2,553,600	2,553,600	(97,800)	2,455,800	-3.8%	2,455,800	2,455,800	2,455,800	
State Aid Treatment Prsnl	134,627	160,800	160,800	0	160,800	0.0%	160,800	160,800	160,800	
Shared Exp - Comm. of Revenue	400,943	425,400	425,400	4,500	429,900	1.1%	429,900	429,900	429,900	
Shrd Exp FICA Comm of Rev	28,221	35,800	35,800	300	36,100	0.8%	36,100	36,100	36,100	
Shrd Exp VSRS Comm of Rev	13,943	15,800	15,800	200	16,000	1.3%	16,000	16,000	16,000	
Shared Exp - Treasurer	448,782	458,100	458,100	19,000	477,100	4.1%	477,100	477,100	477,100	
Shrd Exp FICA Treasurer	32,702	38,500	38,500	0	38,500	0.0%	38,500	38,500	38,500	
Shrd Exp VSRS Treasurer	16,967	17,000	17,000	0	17,000	0.0%	17,000	17,000	17,000	
Shared Exp - Medical Examiner	2,610	5,000	5,000	0	5,000	0.0%	5,000	5,000	5,000	
Shared Exp - Registrar	73,303	524,300	70,000	0	70,000	-86.6%	70,000	70,000	70,000	
Shared Exp - Circuit Court Clerk	854,662	856,900	856,900	53,000	909,900	6.2%	909,900	909,900	909,900	
Shrd Exp FICA Clk of Crct	0	22,000	22,000	0	22,000	0.0%	22,000	22,000	22,000	
Shrd Exp VSRS Clk of Crct	0	11,500	11,500	0	11,500	0.0%	11,500	11,500	11,500	
Other State Shared Exp.	0	39,100	39,100	0	39,100	0.0%	39,100	39,100	39,100	
Shared Exp - FICA	22,825	0	0	0	0	0.0%	0	0	0	
Shared Exp - VSRS	11,944	0	0	0	0	0.0%	0	0	0	
State Aid - Welfare	2,904,303	3,097,200	3,094,000	618,300	3,712,300	19.9%	3,712,300	3,712,300	3,712,300	
State Sales Tax	36,020,413	37,467,400	39,247,300	6,923,300	46,170,600	23.2%	48,479,200	50,903,100	53,448,300	
State Aid	1,746,418	510,900	510,900	(20,000)	490,900	-3.9%	490,900	490,900	490,900	
State - Misc Revenue	505,250	492,000	492,000	0	492,000	0.0%	492,000	492,000	492,000	
State Library Aid	234,253	234,300	234,300	(5,800)	228,500	-2.5%	228,500	228,500	228,500	
Jail Block Grant	778,303	685,700	685,700	(61,300)	624,400	-8.9%	624,400	624,400	624,400	
Major Emerg Medical Expense	0	1,400	1,400	0	1,400	0.0%	1,400	1,400	1,400	
State Aid	1,489,500	1,455,200	1,455,200	(20,000)	1,435,200	-1.4%	1,435,200	1,435,200	1,435,200	
State Aid - Probation	7,878	16,000	5,500	0	5,500	-65.6%	5,500	5,500	5,500	
Emergency Medical Service	126,068	125,800	125,800	0	125,800	0.0%	125,800	125,800	125,800	
Fire Programs Fund	387,805	348,600	348,600	0	348,600	0.0%	348,600	348,600	348,600	
Care of State Children	4,250	2,600	2,600	0	2,600	0.0%	2,600	2,600	2,600	
Chapter 10 Grant - MH	2,005,596	1,979,400	1,979,400	(387,200)	1,592,200	-19.6%	2,095,000	2,095,000	2,095,000	
Chapter 10 Grant - MR	154,483	154,400	154,400	7,500	\$161,900	4.9%	168,700	168,700	168,700	
Chapter 10 Grant - SA	775,544	756,800	756,800	29,200	786,000	3.9%	786,000	786,000	786,000	
Recordation Tax	1,340,633	1,529,500	1,528,800	(178,800)	1,350,000	-11.7%	1,363,600	1,370,400	1,377,300	
Other State Categorical Aid	101,788	0	0	0	0	0.0%	0	0	0	
Total State Revenue	\$103,113,205	\$106,548,800	\$110,046,000	\$5,686,900	\$115,732,900	8.6%	\$118,996,200	\$121,509,700	\$124,147,400	
Presquile Refuge	\$5,338	\$5,300	\$5,300	\$0	\$5,300	0.0%	\$5,300	\$5,300	\$5,300	
Federal Pass Through - Welfare	8,665,859	7,751,900	7,811,300	596,000	8,407,300	8.5%	8,446,200	8,446,300	8,446,300	
Federal Pass Through - VDOT	50,467	0	0	0	0	0.0%	0	0	0	
VHDA Section 8 Housing	18,915	16,100	16,100	0	16,100	0.0%	16,100	16,100	16,100	
Federal Misc. Revenue	2,237,634	0	0	0	0	0.0%	0	0	0	
Federal Block Grant	948,205	938,300	938,300	48,700	987,000	5.2%	987,000	987,000	987,000	

APPENDIX B GENERAL FUND REVENUE ESTIMATES

Description	Biennium						Change FY2005 to FY2006	FY2007 Projected	FY2008 Projected	FY2009 Projected
	FY2004 Actual	FY2005 Budget	FY2006 Approved	FY2006 Amendments ¹	FY2006 Amended	FY2006 Amended				
Fed Aid - Public Safety	\$24,906	\$25,000	\$25,000	\$0	\$25,000	0.0%	\$25,000	\$25,000	\$25,000	
Other Federal Assistance	19,700	0	0	0	0	0.0%	0	0	0	
Total Federal Revenue	\$11,971,024	\$8,736,600	\$8,796,000	\$644,700	\$9,440,700	8.1%	\$9,479,600	\$9,479,700	\$9,479,700	
TOTAL REVENUE AND TAXES	\$499,543,055	\$511,045,400	\$538,233,400	\$17,217,900	\$555,451,300	8.7%	\$584,368,600	\$610,299,200	\$634,707,500	
Proceeds from Refunding Bonds	\$14,675,654	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	
04 GO Refund Add'l.	167,334	0	0	0	0	0.0%	0	0	0	
Proceeds from Lease/ Purchase	315,872	0	0	0	0	0.0%	0	0	0	
Transfer fr General Fund	0	66,100	126,200	(5,700)	120,500	82.3%	117,700	115,100	112,900	
Transfer fr County Capital Project	273,297	184,000	225,000	5,700	230,700	25.4%	233,500	236,100	238,300	
Transfer fr Risk Management	181,179	0	0	0	0	0.0%	0	0	0	
Transf fr Vehicle Communication Maint Fund	0	0	0	5,800	5,800	N/A	11,400	11,600	11,700	
Water Impr. Repl. and Ext. Fund	0	0	0	1,300	1,300	N/A	2,500	2,500	2,550	
Transfer fr Water Operating Fund	1,214,500	1,214,500	1,214,500	0	1,214,500	0.0%	1,214,500	1,214,500	1,214,500	
Transfer fr Wasterwater Operating Fund	0	0	0	1,300	1,300	N/A	2,500	2,500	2,550	
Shrd Train Acad Fee Clear	116	0	0	0	0	0.0%	0	0	0	
Total Financing Sources	\$16,827,952	\$1,464,600	\$1,565,700	\$8,400	\$1,574,100	7.5%	\$1,582,100	\$1,582,300	\$1,582,500	
Use of Other Reserves	\$23,881,157	\$0	\$3,700,000	(\$3,700,000)	\$0	0.0%	\$3,393,000	\$2,000,000	\$2,000,000	
Use of Other Reserves - Streetlight Electrical Service	0	42,100	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Juvenile Detention Home	0	49,500	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Buildings & Grounds	0	105,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - BMP Maintenance Fees	0	11,500	26,800	0	26,800	133.0%	0	0	0	
Use of Other Reserves - ERP System Maintenance	0	300,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Employee Benefits - Workers' Comp.	0	400,000	0	200,000	200,000	-50.0%	0	0	0	
Use of Other Reserves - E911 Revenue for CADS	0	112,900	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - CADS Operating Impact Reserve	0	300,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Fire: Grant Match	0	10,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Fire Staffing	0	30,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Registrar Equipment	0	29,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Countywide Technology Improvements	0	225,100	0	26,300	26,300	-88.3%	0	0	0	
Use of Other Reserves - Assessor	0	47,500	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Police	0	377,200	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Clerk of the Circuit Court Reserve	0	167,100	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Offset Employee Benefit Costs	0	0	0	400,000	400,000	N/A	0	0	0	
Use of Other Reserves - Economic Development Opportunities	0	700,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Offset Costs - CSA	0	325,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Building Inspection	0	0	0	150,000	150,000	N/A	0	0	0	
Use of Other Reserves - Grant Match	0	200,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Minimum Staffing - Sheriff	0	100,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Offset Employee Benefit Costs	0	1,590,000	0	741,400	741,400	-53.4%	0	0	0	
Use of Other Reserves - Chesterfield University Salary Reserve	0	40,000	0	0	0	-100.0%	0	0	0	
Use of Other Reserves - Solid Waste Costs	0	128,000	0	0	0	-100.0%	0	0	0	

APPENDIX B GENERAL FUND REVENUE ESTIMATES

<u>Description</u>	<u>Biennium</u>						<u>FY2007 Projected</u>	<u>FY2008 Projected</u>	<u>FY2009 Projected</u>
	<u>FY2004 Actual</u>	<u>FY2005 Budget</u>	<u>FY2006 Approved</u>	<u>FY2006 Amendments¹</u>	<u>FY2006 Amended</u>	<u>Change FY2005 to FY2006</u>			
Use of Other Reserves - Regional Jail Per Diems	\$0	\$550,000	\$350,000	(\$50,000)	\$300,000	-45.5%	\$0	\$0	\$0
Use of Other Reserves - Operating Impact - New Jail	0	300,000	0	0	0	-100.0%	0	0	0
Use of Other Reserves - Drug Court Match	0	200,000	0	0	0	-100.0%	0	0	0
Use of Other Reserves - Unspent Prior Year Appropriations	0	3,133,000	0	0	0	-100.0%	0	0	0
Use of Other Reserves - Results of Operations - County Rev.	0	102,900	0	2,163,200	2,163,200	2002.2%	0	0	0
Use of Other Reserves - Results of Operations - County Exp.	0	27,000	0	226,500	226,500	738.9%	0	0	0
Use of Other Reserves - Probation Telephone Charges	0	20,000	0	0	0	-100.0%	0	0	0
Use of Other Reserves - Environmental Engineering NPDES	0	84,200	0	0	0	-100.0%	0	0	0
Use of Other Reserves - Prior Year Results of Operations - Schools	0	456,700	0	0	0	-100.0%	0	0	0
Use of Other Reserves - Convention Center 2004 Refund	0	650,000	370,000	(150,000)	220,000	-66.2%	0	0	0
Use of Other Reserves - DUI Fees	0	26,000	0	0	0	-100.0%	0	0	0
Use of Other Reserves - Offset Debt Service Costs	0	0	710,000	68,700	778,700	N/A	0	0	0
Use of Other Reserves - Offset Public Safety Expenditures	0	0	0	100,000	100,000	N/A	0	0	0
Use of Other Reserves - Library Revenue from the City of Richmond	0	0	0	100,000	100,000	N/A	0	0	0
Use of Other Reserves - Reallocated 1988 Bond & L/P Refi. Interest	0	0	0	30,000	30,000	N/A	0	0	0
Use of Other Reserves - Other	0	0	0	8,900	8,900	N/A	0	0	0
Use of Other Reserves - Countywide Technology Improvements	0	0	0	49,200	49,200	N/A	0	0	0
Use of Other Reserves - Offset CSA Vendor Increases	0	0	0	200,000	200,000	N/A	0	0	0
Use of Other Reserves - Offset Employee Benefit Costs	0	0	0	400,000	400,000	N/A	0	0	0
Use of Other Reserves - Regional Jail Per Diems	0	0	0	203,400	203,400	N/A	0	0	0
Use of Other Reserves - FY05 Convention Center Refund	0	0	0	300,000	300,000	N/A	0	0	0
Use of Other Reserves - Infant Program	0	0	0	100,000	100,000	N/A	0	0	0
Used from Fund Balance	<u>42,264,186</u>	<u>38,472,600</u>	<u>39,222,600</u>	<u>1,676,200</u>	<u>40,898,800</u>	6.3%	<u>41,898,800</u>	<u>43,398,800</u>	<u>45,398,800</u>
Total Transfers & Reserves	\$66,145,343	\$49,312,300	\$44,379,400	\$3,243,800	\$47,623,200	-3.4%	\$45,291,800	\$45,398,800	\$47,398,800
Total Other	\$82,973,295	\$50,776,900	\$45,945,100	\$3,252,200	\$49,197,300	-3.1%	\$46,873,900	\$46,981,100	\$48,981,300
TOTAL REVENUE, RESERVES AND OTHER	\$582,516,350	\$561,822,300	\$584,178,500	\$20,470,100	\$604,648,600	7.6%	\$631,242,500	\$657,280,300	\$683,688,800



Chesterfield County, Virginia

Lane B. Ramsey, County Administrator
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BOARD OF SUPERVISORS

April 13, 2005

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Matoaca District

The Honorable Members of the Board of Supervisors
County of Chesterfield
Chesterfield, Virginia 23832

Dear Members of the Board:

I am pleased to submit to you and to the citizens of Chesterfield County the Adopted Capital Improvement Program for fiscal years 2006-2011. This Program serves as a planning tool for the efficient, effective, and equitable distribution of public improvements throughout the county. It advances priorities established in recent years, and includes projects to be financed with general obligation bonds approved through the 2004 referendum. The Program represents a balance between finite resources and an ever-increasing number of competing county priorities. This balance was achieved using the priorities and objectives established by the Board of Supervisors and is consistent with the county's Strategic Plan.

The county continues to benefit financially from a credit rating of AAA on outstanding general obligation bonds from each of the three major rating agencies. This is the highest possible rating, and Chesterfield is one of less than twenty-five county governments nationwide to be so designated. The county will realize lower interest rates on debt issued with this rating.

This Capital Improvement Program totals \$674,702,000, and is comprised of county improvements of \$248,797,000, School Board improvements of \$303,558,000, and Utilities Department improvements of \$122,347,000.

The Honorable Members of the

Board of Supervisors

April 13, 2005

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The Board of Supervisors adopted a seven-year FY2005-2011 Capital Improvement Program on April 14, 2004. This Program was the basis for the bond referendum that was passed overwhelmingly by our citizens on November 2, 2004.

The FY2006-2011 Capital Improvement Program is being presented as an update to the seven-year plan that was adopted in April 2004. As such, the School Board will make relatively minor changes to the School CIP as it becomes a six year plan for the period FY2006-2011. Revisions include renovations to the cafeteria at Curtis Elementary School, and high school security enhancements. The general county FY2006-2011 CIP includes revisions in project funding levels and schedules over the six year planning period. Revised construction estimates are being driven primarily by increased costs for materials such as steel and concrete. The projects included in this Program will enable us to address critical capital facility demands yet adhere to our established financial management policies.

As this Program has been developed as a revision to the Adopted FY2005-2011 Capital Improvement Program, summaries of the county, school and utility plans are presented, along with this transmittal letter that details the revisions to the county's CIP projects. Detailed descriptions of individual projects may be found in the Adopted FY2005-2011 Capital Improvement Program document and are not reprinted here.

Highlights of the Adopted FY2006-2011 CIP compared to the Adopted FY2005-2011 CIP are as follows:

General Services

Changes:

- Increases annual allotment of funds for Maintenance of Closed Landfills (total increase of \$975,000 for the 2006-2011 planning period)
- Adds small amount of additional funding (\$50,000) in 2007 for programming – Renovation of Rose, Parks and Recreation and Extension Services Buildings
- Adjustments in funding for various Airport Improvements
- Reallocates \$100,000 in 2006 from the Five Story Administration Building Renovation project to the Miscellaneous Facilities Improvements project

Health and Social Services

Changes:

- Increases funding (\$2,230,000) for Smith-Wagner Building (scope of work now includes renovation of existing facility in 2008)

The Honorable Members of the

Board of Supervisors

April 13, 2005

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Libraries

Changes:

- Slight increase in funding (\$29,300) in 2010 for Central Library Feasibility Study
- Additional funding of \$50,000 in 2008 for Library Furniture Upgrades
- Acceleration (to fiscal year 2005) of \$50,000 for initial programming work for the Chester Library Community Arts Center, resulting in a corresponding reduction of \$50,000 in 2009

Parks and Recreation

- Additional funding of \$600,000 for restroom and portable concession facilities at various athletic sites across the county, including Providence Middle School, Salem Church Middle School and Swift Creek Middle School

Public Safety

Changes:

- Reallocates funds from Enon Public Safety Training Center project (\$950,000 in 2006) to cover shortfall in Police Evidence/Storage Facility project (Board of Supervisors Action - December 2004)
- Provides additional funding (\$405,000) in 2006 - 2007 for Route 360 West Police District Station (revised estimates for design, construction and site improvements)
- Provides additional funding (\$104,000) in 2006 for design work – Fire Logistics Warehouse/Equipment Repair Facility
- Provides additional funds (\$382,000) in 2006-2008 for Phase II Security Project for Two, Three & Five Story Administration Buildings, and \$100,000 in 2006 for additional security work in the Government Center Complex

Regional

Changes:

- Adds \$100,000 in 2006 for the Diamond

Technology

Changes:

- Increases funding for the Technology Improvement Program (request from Information Technology Steering Committee; additional \$400,000 for the 2006-2011 planning period)

Transportation

New Projects:

- Addition of projects (\$40,000,000) from 2004 Bond Referendum
- Includes funds totaling \$1,600,000 in 2008 for Powhite Parkway Extension/Magnolia Green Right-of-Way Dedication

Changes:

- Reallocation of \$3.3 million (\$550,000 annually) from the General Road Improvements account for debt service on road projects approved in the 2004 Bond Referendum
- Additional funding of \$500,000 in 2006 for VDOT Revenue Sharing match

The projects in this Program have been reviewed for consistency with the Adopted Comprehensive Plan and the Public Facilities Plan, a form of “needs assessment” which precedes the preparation of the county’s Capital Improvement Program. The Public Facilities Plan is an element of the county’s Comprehensive Plan.

In addition, the Board of Supervisors’ debt ratio and financial management policies provided guidance for the development of this Capital Improvement Program. Adherence to these policies allows the county to plan for the necessary financing of capital projects while maintaining its creditworthiness.

The most critical ratio for the county, and the ratio which primarily guided the establishment of planned debt issuance for fiscal years 2006-2011, is the ratio of debt service as a percentage of general government expenditures. At June 30, 2004, this ratio was 7.6%. While the county’s target is to maintain this ratio below 10.0%, this Program was developed to maintain a debt ratio closer to 8.5% over the 2006-2011 planning period. We continue to receive favorable responses to our conservative approach to capital facilities planning from each of the three major rating agencies (Moody’s, Fitch, and Standard & Poor’s).

The Honorable Members of the

Board of Supervisors

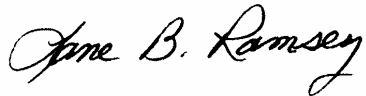
April 13, 2005

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This plan represents a continued conservative approach in its reliance on long-term financing for general county improvement projects. Further, in keeping with the Board of Supervisors' financial policy regarding funding a portion of capital improvements with current revenues, this Program exceeds the targeted current revenue funding levels for both general county and school projects. The county has a goal of funding 20% of the general county projects and 10% of the school projects with current revenues. This Program proposes current revenue funding levels (including cash proffers) of 39.4% for the county projects and 27.3% for school projects over the six-year planning period.

In summary, this FY2006-2011 Capital Improvement Program proposes relatively minor revisions to the seven-year Capital Improvement Program adopted by the Board in April 2004. However, it continues to sustain the county's strong financial position, proposes affordable service enhancements, including an emphasis on aging facilities, and presents to the citizens of Chesterfield County the broad range of capital facilities required of a FIRST CHOICE community.

Sincerely,

A handwritten signature in cursive script that reads "Lane B. Ramsey". The signature is written in black ink and is positioned above the printed name and title.

Lane B. Ramsey
County Administrator

**COMPOSITION OF THE
CAPITAL IMPROVEMENT PROGRAM
FY2006 - 2011**

Chesterfield County's Capital Improvement Program is contained in three separate documents:

County Capital Improvement Program	\$248,797,000
School Board Capital Improvement Program	303,558,000
Utilities Department Capital Improvement Program	<u>122,347,000</u>
TOTAL CIP	<u>\$674,702,000</u>

Summaries of the School Board Capital Program and the Utilities Department Capital Program are contained in this document

COUNTY CIP SUMMARY

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>TOTAL FY2006-2011</u>
SOURCES:							
General Fund	\$11,171,300	\$11,931,700	\$9,180,200	\$8,976,500	\$8,691,900	\$10,370,800	\$ 60,322,400
Debt Funded	16,258,500	43,520,700	19,981,600	8,206,500	25,803,400	27,681,000	141,451,700
Other Sources	2,576,300	1,304,700	1,404,700	840,000	3,109,400	134,000	9,369,100
Cash Proffers	1,299,000	1,477,100	1,618,000	725,000	2,086,900	30,447,800	37,653,800
TOTAL SOURCES	\$31,305,100	\$58,234,200	\$32,184,500	\$18,748,000	\$39,691,600	\$68,633,600	\$248,797,000

USES:

Administration of Justice

Circuit Court Parking Phase I & II (GF)	\$0	\$738,700	\$1,124,300	\$0	\$0	\$0	\$1,863,000
Circuit/General District Courthouse Expansion (GF, LP)	0	4,334,300	832,500	0	0	0	5,166,800
Circuit/General District Courts - New Courtrooms (GF)	0	0	0	350,000	0	1,350,000	1,700,000
Juvenile and Domestic Relations Courtroom (GF)	45,000	556,000	0	0	0	0	601,000
Youth Group Home - Phase II (GF, Other)	0	0	50,000	296,800	2,612,000	0	2,958,800
Total	\$45,000	\$5,629,000	\$2,006,800	\$646,800	\$2,612,000	\$1,350,000	\$12,289,600

Airport

Airport Improvements (GF, Grant)	\$1,651,300	\$158,000	\$158,000	\$300,000	\$500,000	\$0	\$2,767,300
Total	\$1,651,300	\$158,000	\$158,000	\$300,000	\$500,000	\$0	\$2,767,300

Environmental Engineering

Archway Drainage (GF)	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$200,000
Beechwood Drainage (GF)	60,000	0	0	0	0	0	60,000
Conifer & Bluffside Drainage (GF)	0	0	0	0	100,000	100,000	200,000
Falling Creek Farms, Section F (GF)	40,000	0	0	0	0	0	40,000
Falling Creek Reservoir Restoration (GF)	70,000	0	200,000	170,000	100,000	100,000	640,000
Falling Creek Stream Restoration (GF)	0	0	0	30,000	100,000	100,000	230,000
Hollyberry Drive Drainage (GF)	30,000	0	0	0	0	0	30,000
Hopkins Road Drainage (GF)	70,000	0	0	0	0	0	70,000
Lakewood Farms Drainage (GF)	0	0	0	0	100,000	0	100,000
Lynport Court Drainage (GF)	0	50,000	0	0	0	0	50,000

Funding Source Key:

(GF) General Fund, (GO-Ref.) General Obligation Bonds-Referendum, (LP) Lease Purchase Financing, (Grant) Grant Funding Sources, (CP) Cash Proffers, (Other) Federal/State Contributions, Donations

COUNTY CIP SUMMARY

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>TOTAL FY2006-2011</u>
Environmental Engineering (cont.)							
Oakland Avenue Drainage (GF)	0	0	0	0	0	100,000	100,000
Pocoshock Creek Stream Restoration (GF)	130,000	200,000	0	0	0	0	330,000
River Oaks Drainage (GF)	0	10,000	0	0	0	0	10,000
Surrywood Drainage (GF)	0	0	100,000	100,000	0	0	200,000
Wrens Nest Road Drainage (GF)	0	140,000	0	0	0	0	140,000
Total	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,400,000
General Services							
Blight Eradication/Demolition (GF)	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
Environmental Management Program (GF)	201,000	195,000	144,000	100,000	100,000	100,000	840,000
Feasibility Study For Government Complex Facilities (GF)	0	0	0	150,000	0	0	150,000
Five Story Administration Building Renovation (GF, LP)	1,305,000	1,405,000	0	0	520,000	0	3,230,000
Miscellaneous Facility Improvements (GF)	321,700	230,000	238,100	246,400	255,000	262,700	1,553,900
Post Closure Maintenance at Landfills (GF)	375,000	500,000	500,000	500,000	500,000	500,000	2,875,000
Renovation of Rose, Parks & Recreation/Extension Buildings (GF)	0	100,000	656,300	656,300	656,300	0	2,068,900
Total	\$2,277,700	\$2,505,000	\$1,613,400	\$1,727,700	\$2,106,300	\$937,700	\$11,167,800
Health and Social Services							
Smith Wagner Building Expansion/Renovation (GF, LP)	\$1,000,000	\$12,499,500	\$0	\$2,080,000	\$0	\$0	\$15,579,500
Total	\$1,000,000	\$12,499,500	\$0	\$2,080,000	\$0	\$0	\$15,579,500
Libraries							
Bon Air Library Improvements (GO-Ref.)	\$0	\$2,682,900	\$0	\$0	\$0	\$0	\$2,682,900
Central Library Feasibility Study (GF)	0	0	0	0	125,000	0	125,000
Chester Library Community Arts Center (GO-Ref.)	0	0	0	951,000	5,948,800	0	6,899,800
Ettrick-Matoaca Library Renovation & Feasibility Study (GF, CP, GO-Ref.)	0	0	58,400	220,000	2,317,500	125,000	2,720,900
Library Facilities: Planning, Design, Const. & Land Acquisition (CP)	0	0	0	0	0	231,300	231,300
Library Furniture Upgrades (GF)	50,000	50,000	100,000	50,000	50,000	50,000	350,000
Library Technology Upgrades (GO-Ref.)	0	0	500,000	0	0	500,000	1,000,000
Meadowdale Library Expansion (GF, CP, GO-Ref.)	1,895,900	0	0	0	0	0	1,895,900
Reams-Gordon Library (CP, GO-Ref.)	0	2,911,300	7,933,400	0	0	0	10,844,700
Robious Road Area Library (CP, GO-Ref.)	0	0	96,000	25,000	839,000	9,575,000	10,535,000
Route 360 West Area Library (CP, GO-Ref.)	0	0	0	0	0	1,300,000	1,300,000
Total	\$1,945,900	\$5,644,200	\$8,687,800	\$1,246,000	\$9,280,300	\$11,781,300	\$38,585,500

Funding Source Key:

(GF) General Fund, (GO-Ref.) General Obligation Bonds-Referendum, (LP) Lease Purchase Financing, (Grant) Grant Funding Sources, (CP) Cash Proffers, (Other) Federal/State Contributions, Donations

COUNTY CIP SUMMARY

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>TOTAL FY2006-2011</u>
Parks and Recreation							
Appomattox River Canoe Launch Expansion (GO-Ref.)	\$0	\$0	\$535,000	\$0	\$0	\$0	\$535,000
Brown & Williamson Conservation Area (CP, Grant)	0	0	0	0	435,000	0	435,000
Chester Kiwanis Community Park (GO-Ref.)	0	0	0	0	0	100,000	100,000
Clover Hill Athletic Complex (GF, CP, Grant)	602,100	890,400	0	0	0	0	1,492,500
Cogbill Road Community Park (GF, Grant)	0	0	0	0	50,000	384,000	434,000
County Fairground Improvements (GF)	0	100,000	0	0	0	200,000	300,000
Dutch Gap Conservation Area Development (CP, GO-Ref., Grant)	125,000	950,000	675,000	1,325,000	1,040,000	0	4,115,000
Eppington Plantation (GF)	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Expansion of School Gymnasiums (GF, CP)	0	0	1,030,000	0	0	1,726,000	2,756,000
Falling Creek Ironworks Park (GF)	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Falling Creek Park - North (CP, GO-Ref., Grant)	0	75,000	555,000	0	0	904,000	1,534,000
Fernbrook Neighborhood Park (GO-Ref.)	0	127,000	0	0	0	0	127,000
Goyne Park/Ecoff Elementary (CP, GO-Ref.)	350,000	700,000	0	0	0	0	1,050,000
Henricus Historical Park (GF)	300,000	300,000	300,000	200,000	200,000	200,000	1,500,000
Hensley Soccer Complex (GF)	70,000	0	0	0	0	0	70,000
Irvin G. Horner Park - Phase III (CP, GO-Ref.)	0	0	0	628,000	410,000	407,100	1,445,100
Lake Chesdin Park Phases II, III & IV (GO-Ref., Grant)	294,500	175,000	0	0	0	0	469,500
Lowe's Soccer Complex, Phases II, III and IV (GO-Ref., Grant, GF)	0	250,000	366,000	0	0	584,000	1,200,000
Manchester Middle School and New Clover Hill Middle School Athletic Facilities (GF, GO-Ref.)	0	530,000	0	0	0	0	530,000
Matoaca Park - Phase III Expansion (GO-Ref.)	0	0	0	0	0	827,000	827,000
Mid-Lothian Coal Mines Park (GO-Ref., Other)	70,000	0	530,000	0	660,000	0	1,260,000
Midlothian High School Sports Complex (GO-Ref.)	0	744,000	0	0	0	0	744,000
Midlothian Middle School Athletic Complex (GO-Ref.)	517,000	0	0	0	0	0	517,000
Park Improvements (GF, CP, GO-Ref.)	593,700	620,000	940,000	2,162,300	1,978,700	1,500,000	7,794,700
Parks & Recreation Facilities Planning, Design, Const. & Land Acq. (CP)	0	0	0	0	0	527,600	527,600
Restrooms at Athletic Facilities (GF)	225,000	100,000	100,000	0	275,000	0	700,000
Robious Landing Park (CP, GO-Ref.)	178,500	100,000	0	0	0	0	278,500
Rockwood Park Improvements (GF)	200,000	0	0	0	0	0	200,000
Rt. 360 West Area Park (CP, GO-Ref., Grant)	0	650,000	0	200,000	1,600,000	0	2,450,000
School Site Improvements (GF, GO-Ref.)	250,000	0	390,000	780,000	946,000	0	2,366,000
Spring Run Neighborhood Athletic Park (GO-Ref.)	0	0	0	200,000	0	0	200,000
Total	\$3,915,800	\$6,451,400	\$5,561,000	\$5,635,300	\$7,734,700	\$7,499,700	\$36,797,900

Funding Source Key:

(GF) General Fund, (GO-Ref.) General Obligation Bonds-Referendum, (LP) Lease Purchase Financing, (Grant) Grant Funding Sources, (CP) Cash Proffers, (Other) Federal/State Contributions, Donations

COUNTY CIP SUMMARY

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>TOTAL</u> <u>FY2006-2011</u>
Public Safety							
360 West District Police Station (Lease Agreement)	\$484,000	\$2,256,500	\$0	\$0	\$0	\$0	\$2,740,500
Courthouse/Route 288 Fire & Rescue Station (CP, GO-Ref.)	0	0	763,000	365,200	5,719,300	0	6,847,500
Courthouse Security (GF)	60,000	0	0	0	0	0	60,000
Emergency Systems Integration (GF)	422,500	0	0	0	0	0	422,500
Fire Logistics Warehouse and Equipment Repair Facility (GF, LP)	254,000	2,393,300	0	0	0	0	2,647,300
Fire Station Facilities Planning, Design, Const. & Land Acquisition (CP)	0	0	0	0	0	500,700	500,700
Harrowgate Fire & Rescue Station (CP, GF, GO-Ref.)	721,000	345,100	5,404,500	0	0	0	6,470,600
North Woodlake Fire and Rescue Station (GF, CP)	0	0	0	0	0	1,200,000	1,200,000
Phillips Fire and Rescue Station (GF)	0	0	0	0	0	120,000	120,000
Public Safety Training Center at Enon (GF, GO-Ref.)	3,389,600	3,948,200	0	0	0	0	7,337,800
Replacement 911 Phone System (GF)	0	0	1,000,000	1,000,000	1,000,000	0	3,000,000
Riverside Regional Jail (Service Agreement)	0	2,500,000	2,500,000	3,000,000	3,000,000	3,500,000	14,500,000
Security Enhancements (GF)	410,000	214,000	290,000	147,000	139,000	200,000	1,400,000
Self-Contained Breathing Apparatus Replacement Bottles (GF)	253,300	190,000	0	0	0	0	443,300
Total	\$5,994,400	\$11,847,100	\$9,957,500	\$4,512,200	\$9,858,300	\$5,520,700	\$47,690,200
Regional							
Governor's School (GF)	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
The Diamond (GF)	100,000	0	0	0	0	0	100,000
Total	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,300,000
Technology Improvements							
Technology Improvements (GF)	\$1,000,000	\$1,100,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,300,000	\$7,000,000
Total	\$1,000,000	\$1,100,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,300,000	\$7,000,000

Funding Source Key:

(GF) General Fund, (GO-Ref.) General Obligation Bonds-Referendum, (LP) Lease Purchase Financing, (Grant) Grant Funding Sources, (CP) Cash Proffers, (Other) Federal/State Contributions, Donations

COUNTY CIP SUMMARY

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>TOTAL FY2006-2011</u>
Transportation							
Industrial Access Projects (GF)	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,800,000
Bond Referendum Projects (GO-Ref.)	11,300,000	11,000,000	0	0	5,000,000	12,700,000	40,000,000
Powhite Parkway Ext. & Magnolia Green R/W Dedication (GF)	0	0	1,600,000	0	0	0	1,600,000
Road Fund Projects (GF)	1,000,000	500,000	500,000	500,000	500,000	500,000	3,500,000
Road Planning, Design, Construction & Right of Way Acquisition (CP)	0	0	0	0	0	26,144,200	26,144,200
Woolridge Road Extended (CP)	175,000	0	0	0	0	0	175,000
Total	\$12,775,000	\$11,800,000	\$2,400,000	\$800,000	\$5,800,000	\$39,644,200	\$73,219,200
TOTAL USES COUNTY	\$31,305,100	\$58,234,200	\$32,184,500	\$18,748,000	\$39,691,600	\$68,633,600	\$248,797,000

Funding Source Key:

(GF) General Fund, (GO-Ref.) General Obligation Bonds-Referendum, (LP) Lease Purchase Financing, (Grant) Grant Funding Sources, (CP) Cash Proffers, (Other) Federal/State Contributions, Donations

SCHOOL CIP SUMMARY

<u>Sources:</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>TOTAL</u> <u>FY2006-2011</u>
CIP Reserve Transfer	\$8,025,100	\$8,426,400	\$8,847,700	\$9,290,100	\$9,754,600	\$10,242,300	\$54,586,200
Debt Financing	50,390,000	54,986,100	57,727,000	16,463,100	23,245,400	16,507,700	219,319,300
State Construction	821,500	0	0	0	0	0	821,500
Transfer from Food Service	415,000	0	0	0	0	0	415,000
Cash Proffers	3,125,800	3,750,900	4,313,600	4,960,600	5,704,700	6,560,400	28,416,000
TOTAL SOURCES	\$62,777,400	\$67,163,400	\$70,888,300	\$30,713,800	\$38,704,700	\$33,310,400	\$303,558,000

<u>Uses:</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>TOTAL</u> <u>FY2006-2011</u>
Annual Major Maintenance	\$3,000,000	\$2,347,500	\$2,000,000	\$2,000,000	\$2,000,000	\$2,500,000	\$13,847,500
Technology Plan	2,290,900	2,065,900	2,388,300	2,463,800	0	0	9,208,900
Computer Replacement	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000	19,500,000
Future Acquisitions	1,500,000	0	2,000,000	4,000,000	5,704,700	6,560,400	19,765,100
Replacement for Clover Hill High	6,000,000	0	45,500,000	3,500,000	0	0	55,000,000
Technical Center Improvements	40,000	0	0	0	0	0	40,000
Security Enhancements/High Schools	821,500	0	0	0	0	0	821,500
Curtis Elementary Cafeteria Renov.	375,000	0	0	0	0	0	375,000
Addition at L. C. Bird High	2,000,000	0	8,000,000	0	0	0	10,000,000
New Elementary #1 - 360 West	17,500,000	0	0	0	0	0	17,500,000
New Elementary #2 - Bermuda	17,500,000	0	0	0	0	0	17,500,000
New Middle School - Clover Hill	0	29,500,000	1,000,000	0	0	0	30,500,000
New Middle School - Bermuda	0	29,500,000	1,000,000	0	0	0	30,500,000
Bellwood Elementary	0	0	500,000	5,500,000	0	0	6,000,000
Bon Air Elementary	3,500,000	0	0	0	0	0	3,500,000
Ecoff Elementary	500,000	0	3,500,000	0	0	0	4,000,000
Falling Creek Elementary	4,500,000	0	0	0	0	0	4,500,000
Gates Elementary	0	0	0	500,000	0	3,500,000	4,000,000
Watkins Elementary	0	0	0	500,000	0	4,500,000	5,000,000
Falling Creek Middle	0	500,000	0	6,500,000	0	0	7,000,000
Midlothian Middle	0	0	1,000,000	0	8,000,000	0	9,000,000
Robious Middle	0	0	0	500,000	6,500,000	0	7,000,000
Salem Church Middle	0	0	0	1,000,000	8,000,000	0	9,000,000
Swift Creek Middle	0	0	750,000	0	5,250,000	0	6,000,000
Midlothian High	0	0	0	1,000,000	0	13,000,000	14,000,000
TOTAL USES	\$62,777,400	\$67,163,400	\$70,888,300	\$30,713,800	\$38,704,700	\$33,310,400	\$303,558,000

UTILITY CIP SUMMARY WATER SYSTEM

SOURCES		<u>Estimated Cost</u>	<u>Prior Appropriation</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>TOTAL FY2006-2011</u>
Transfer from Water Operating/Bonds		\$0	\$0	\$11,017,000	\$9,755,000	\$34,029,000	\$6,426,000	\$4,350,000	\$4,150,000	\$69,727,000
TOTAL SOURCES		\$0	\$0	\$11,017,000	\$9,755,000	\$34,029,000	\$6,426,000	\$4,350,000	\$4,150,000	\$69,727,000
PROJECTS	TYPE									
1.0 MG Dutch Gap Water Tank	E	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$2,000,000
2.0 MG Clover Hill Water Tank	E	3,400,000	0	0	0	3,400,000		0	0	3,400,000
2.0 MG Elkhardt Elevated Tank	E/R	3,200,000	0	3,200,000	0	0	0	0	0	3,200,000
AEWTP Fluoride & Phosphate Storage	R	180,000	0	180,000	0	0	0	0	0	180,000
Bailey Bridge Road	R	115,000	0	0	0	115,000	0	0	0	115,000
Billing System	R	1,500,000	0	50,000	600,000	700,000	150,000	0	0	1,500,000
Contingency Fund	E/R	ON-GOING	0	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Ecoff Rd Water Line Extension	R	170,000	0	0	0	0	170,000	0	0	170,000
Ext. for Economic Development	E/R	ON-GOING	0	0	0	100,000	100,000	100,000	100,000	400,000
Hicks/Cardiff Water Line Improvements	E	264,000	0	0	0	264,000	0	0	0	264,000
Highway Projects	E/R	ON-GOING	0	150,000	100,000	50,000	50,000	50,000	50,000	450,000
Hopkins Road Water Line Replacement	R	1,750,000	0	1,750,000	0	0	0	0	0	1,750,000
Rate Stabilizaton Reserve	R	ON-GOING	0	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	3,700,000	17,700,000
Richmond Capacity-Replacement	R	ON-GOING	0	0	0	1,000,000	1,000,000	1,000,000	0	3,000,000
Route 1 - 8" Water Line Replacement	E/R	3,900,000	0	200,000	3,700,000	0	0	0	0	3,900,000
South Chester Road W/L Improvements	E	300,000	0	0	0	0	0	300,000	0	300,000
SW Corridor - 2 MG River Tank	E	1,845,000	0	145,000	660,000	1,040,000	0	0	0	1,845,000
SW Corridor - Otterdale W/L	E	4,146,000	0	0	0	0	0	0	0	0
SW Corridor - Physic Hill Pump Station	E	4,155,000	0	145,000	1,350,000	2,660,000	0	0	0	4,155,000
SW Corridor - River Pump Station	E	4,492,000	0	277,000	155,000	4,060,000	0	0	0	4,492,000
SW Corridor - River Water line	E	9,910,000	0	950,000	140,000	8,820,000	0	0	0	9,910,000
SW Corridor - River/Riverway Water Line	E	10,020,000	0	950,000	150,000	8,920,000	0	0	0	10,020,000
Swift Creek Dam Repairs	R	120,000	0	120,000	0	0	0	0	0	120,000
Walton Bluff Parkway	R	56,000	0	0	0	0	56,000	0	0	56,000
Whitehouse Rd Water Line	R	200,000	0	0	0	0	0	0	200,000	200,000
TOTAL WATER				\$11,017,000	\$9,755,000	\$34,029,000	\$6,426,000	\$4,350,000	\$4,150,000	\$69,727,000
E = EXPANSION				\$5,218,000	\$3,776,000	\$29,289,000	\$2,125,000	\$425,000	\$125,000	\$40,958,000
R = REPLACEMENT				\$5,799,000	\$5,979,000	\$4,740,000	\$4,301,000	\$3,925,000	\$4,025,000	\$28,769,000

UTILITY CIP SUMMARY WASTEWATER SYSTEM

SOURCES	<u>Estimated Cost</u>	<u>Prior Appropriation</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>	<u>TOTAL FY2006-2011</u>
Transfer from Wastewater Operating/Bonds	\$0	\$0	\$19,420,000	\$13,050,000	\$4,850,000	\$4,300,000	\$4,150,000	\$6,850,000	\$52,620,000
TOTAL SOURCES	\$0	\$0	\$19,420,000	\$13,050,000	\$4,850,000	\$4,300,000	\$4,150,000	\$6,850,000	\$52,620,000

PROJECTS	TYPE									
Billing System	R	1,500,000	0	50,000	600,000	700,000	150,000	0	0	1,500,000
Contingency Fund	E/R	ON-GOING	0	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Emergency Power	E	150,000	0	150,000	0	0	0	0	0	150,000
Ext for Economic Development	E/R	ON-GOING	0	200,000	200,000	100,000	100,000	100,000	100,000	800,000
Highway Projects	E/R	ON-GOING	0	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Pre-Treatment Building	R	170,000	0	170,000	0	0	0	0	0	170,000
Proctor's Creek Eq. Upgrade	E/R	16,800,000	0	13,800,000	7,200,000	0	0	0	0	21,000,000
Rate Stabilization Reserve	R	ON-GOING	0	3,900,000	3,900,000	3,900,000	3,900,000	3,900,000	6,600,000	26,100,000
Upgrades to Pump Stations	E	ON-GOING	0	1,000,000	1,000,000	0	0	0	0	2,000,000
TOTAL WASTEWATER			\$19,420,000	\$13,050,000	\$4,850,000	\$4,300,000	\$4,150,000	\$6,850,000	\$52,620,000	

E = EXPANSION	\$8,915,000	\$5,135,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	14,550,000
R = REPLACEMENT	\$10,505,000	\$7,915,000	\$4,725,000	\$4,175,000	\$4,025,000	\$6,725,000	38,070,000	

**GENERAL COUNTY AND SCHOOLS
FISCAL YEARS 2005 - 2011 DEBT ANALYSIS
CAPITAL IMPROVEMENT PROGRAM 2005 - 2011**

	Actual	Projections					
	2005	2006	2007	2008	2009	2010	2011
Planned Issuance							
General County	\$34,044,000	\$28,224,800	\$43,520,700	\$19,981,600	\$8,256,500	\$25,803,400	\$27,681,000
Schools	11,906,000 ⁽¹⁾	48,962,400	54,986,100	57,727,000	16,463,100	23,245,400	16,507,700
Financial System	4,300,000	3,569,000	0	0	0	0	0
Total	\$53,750,000	\$77,187,200	\$98,506,800	\$77,708,600	\$24,719,600	\$49,048,800	\$44,188,700

Net Tax - Supported Debt at Beginning of Fiscal Year	\$438,126,056	\$456,503,081	\$495,405,306	\$555,607,921	\$590,731,996	\$570,066,641	\$574,332,287
Anticipated Issuance	\$53,750,000	\$77,187,200	\$98,506,800	\$77,708,600	\$24,719,600	\$49,048,800	\$44,188,700
Retirements:	35,372,975	38,284,975	38,304,185	42,584,525	45,384,955	44,783,153	45,865,375
Net Tax - Supported Debt at End of Fiscal Year	\$456,503,081	\$495,405,306	\$555,607,921	\$590,731,996	\$570,066,641	\$574,332,287	\$572,655,612

Tax - Supported Debt Service:	\$54,187,254	\$57,517,863	\$61,570,460	\$71,046,105	\$77,282,427	\$76,182,986	\$78,399,372
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General Government Expenditures and Other Uses	\$729,180,900	\$791,222,200	\$822,871,100	\$855,785,900	\$890,017,400	\$925,618,100	\$962,642,800
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Debt Service as a % of Expenditures and Other Uses ⁽²⁾	7.43%	7.27%	7.48%	8.30%	8.68%	8.23%	8.14%
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⁽¹⁾ The Schools Planned Issuance amount does not include \$1,720,000 for FY05 or \$1,427,600 for FY06. These amounts are shown in the financial system category.

⁽²⁾ The actual debt service to expenditure ratios will differentiate from projected figures. The Regional Jail per diem payments are considered debt service for debt projection purposes. However, the actual expense is considered operating, and therefore, is not included in the audited debt service calculation at June 30.

**Technology Improvement Program
Technology Funding FY2006 - FY2008**

<u>Project Name</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>Total to FY2008</u>
Countywide				
Document Imaging System	\$68,000	\$75,000	\$50,000	\$193,000
E-Government	0	0	75,000	75,000
Enterprise Business Application Conversion	200,000	250,000	361,100	811,100
PC Replacement Program	100,000	100,000	100,000	300,000
Constitutional Officers				
Property Tax Customer Service System - Treasurer	183,700	155,700	65,400	404,800
Human Services				
Record Room Tracking System - Health	25,000	0	0	25,000
Data Warehouse - Mental Health	45,000	0	0	45,000
Fault-Tolerant Server - Mental Health	0	70,000	0	70,000
Integrated Records Management System - Mental Health	0	0	88,900	88,900
Remote Computing - Mental Health	0	0	18,800	18,800
Software License Upgrade - Mental Health	0	54,000	0	54,000
Remote Access to Parks Offices - Parks & Recreation	28,200	0	0	28,200
Information System Rewrite - Social Service	100,000	100,000	142,000	342,000
Management Services				
Automated Time Collection System - Accounting	276,400	152,300	0	428,700
Fire Records Interface to ERP - Accounting	0	65,000	0	65,000
Electronic Customer Value/Credit Cards - General Services	88,000	0	0	88,000
REACH Sketching/Application Rewrite - Real Estate Assessments	108,800	0	0	108,800
Public Safety				
Medical Priority Dispatch System - Emergency Communications Center	0	0	254,600	254,600
CAD ADAM Software - Fire & EMS	0	78,000	0	78,000
Mobile Tactical Simulator - Fire & EMS	0	0	44,200	44,200
Technology Plan Consultant - Fire & EMS	48,000	0	0	48,000
TIP Contingency	(271,100)	0	0	(271,100)
Total	\$1,000,000	\$1,100,000	\$1,200,000	\$3,300,000

**Technology Improvement Program
Technology Funding FY2006 - FY2008**

FY2006 AMENDMENTS:

New Projects:

Countywide: Enterprise Business Application Conversion

Constitutional Officers: Property Tax Customer Service System (Treasurer)

Public Safety: Medical Priority Dispatch System (ECC), CAD/ADAM Software and Mobile Tactical Simulator (Fire & EMS)

Deletions:

Community Development: Community Development Information System

Constitutional Officers: Document Imaging System (Circuit Court Clerk)

Management Services: The costs of Fixed Asset Inventory Scanners (Accounting) has been transferred to the In-Focus capital project budget.

TIP Contingency: Funding has been re-allocated to various projects.

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

A RESOLUTION TO APPROPRIATE DESIGNATED FUNDS AND ACCOUNTS FROM DESIGNATED ESTIMATED REVENUES FOR FY2006 FOR FISCAL PLANNING PURPOSES FOR THE OPERATING BUDGET AND THE CAPITAL IMPROVEMENTS PROGRAM FOR THE COUNTY OF CHESTERFIELD, VIRGINIA

BE IT HEREBY RESOLVED by the Board of Supervisors of the County of Chesterfield:

That for the fiscal year beginning on the first day of July 2005 and ending on the thirtieth day of June 2006, the following sections shall be adopted:

Sec. 1 The following designated funds and accounts shall be appropriated from the designated estimated revenues to operate and to provide a capital improvement program for the county. It is the intent of the Board of Supervisors that general property taxes levied on January 1, 2005 and due December 5, 2005 be appropriated for FY2006.

Sec. 2 Appropriations in addition to those contained in the general appropriation resolution may be made by the Board only if there is available in the fund an unencumbered and unappropriated sum sufficient to meet such appropriations.

General Fund

Estimated Revenue:

	<u>FY06 Amended</u>
From Local Sources:	
General Property Taxes	\$294,962,100
Other Local Taxes	85,839,500
Licenses, Permits, Fees	9,682,600
Fines, Forfeitures and Uses of Money & Property	3,374,100
Service Charges	27,195,500
Miscellaneous and Recovered Costs	8,714,300
From Other Agencies:	
State and Federal	\$125,683,200
Other Financing Sources:	
Reserves	\$6,724,400
Transfer from General Fund	120,500
Transfer from County Capital Projects	230,700
Transfer from Vehicle & Communications Maintenance Fund	5,800
Transfer from Water Improvement, Replacement & Extension Fund	1,300
Transfer from Water Operating Fund	1,214,500
Transfer from Wastewater Operating Fund	1,300
Anticipated Fund Balance 7/1/05	<u>40,898,800</u>
Total Revenues	<u>\$604,648,600</u>

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

<i>Appropriations:</i>	General Government	\$36,984,700
	Administration of Justice	6,555,300
	Public Safety	116,954,400
	Public Works	15,812,100
	Health and Welfare	50,448,500
	Parks, Rec., Cultural	18,206,500
	Community Development	11,763,100
	Debt Service	20,070,800
	Operating Transfers	282,170,900
	Reserves	3,783,500
	Ending Fund Balance, 6/30/2005*	41,898,800
	Total General Fund:	\$604,648,600

*This includes encumbrances carried forward in all funds not to exceed \$15 million. (See "Section 5")

Comprehensive Services Fund

<i>Estimated Revenue:</i>	Reimbursement, Colonial Heights	\$200,600
	State Aid, Comprehensive Services	5,345,900
	State, Miscellaneous	120,000
	Transfer from Social Services	445,200
	Transfer from Schools	1,187,200
	Transfer from General Fund	<u>1,759,600</u>
	Total Revenue	\$9,058,500

<i>Appropriations:</i>	Operating Expenses	<u>\$9,058,500</u>
	Total Appropriations	\$9,058,500

School Operating Fund

<i>Estimated Revenue:</i>	Local Sources	\$15,976,000
	State	190,200,800
	Federal	23,243,100
	Use of Reserve	905,900
	Transfer from School Operating	592,000
	Transfer from School Food Service	705,000
	Transfer from General Fund:	
	State Sales Tax	46,170,600
	Local Taxes	206,014,300
	Grounds Maintenance	<u>1,627,000</u>
	Total General Fund	\$253,811,900

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

Beginning Balance	1,000,000
Total Revenues, Transfers & Reserves	\$486,434,700

<i>Appropriations:</i>	Instruction	340,114,881
	Administration / Attendance & Health	18,346,381
	Pupil Transportation	20,688,858
	Operations & Maintenance	48,122,880
	Debt Service	41,233,700
	Food Service	16,301,000
	Grounds Maintenance	1,627,000
	Total Appropriations	\$486,434,700

School Capital Projects Fund

<i>Estimated Revenue:</i>	Bond Proceeds	\$50,390,000
	Proffered Funds	3,125,800
	State Construction Allocation	821,500
	Reimbursement for Services	569,000
	Transfer from Food Services	415,000
	Total Revenue	\$55,321,300

<i>Appropriations:</i>	Transfer to School Operating Fund:	
	School Projects	\$54,752,300
	CIP Management	569,000
	Total Appropriations	\$55,321,300

Schools - Appomattox Regional Governor's School Fund

<i>Estimated Revenue:</i>	Local Sources	\$2,215,600
	State	792,200
	Federal	500,000
	Transfer from Operating	5,200
	Total Revenues	\$3,513,000

Beginning Fund Balance	50,000
Total Revenues, Transfers and Reserves	\$3,563,000

<i>Appropriations</i>	Education	\$3,557,800
	Transfer to Grants	5,200
	Total Appropriations	\$3,563,000

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

County Grants Fund:

<i>Estimated Revenue:</i>	From Other Governments	\$7,591,800
	From the General Fund	<u>1,888,600</u>
	Total Revenue	\$9,480,400

<i>Appropriations:</i>	Commonwealth Attorney - Drug Court	\$908,800
	Community Corrections Services:	
	Domestic Violence Resource Center	81,300
	Options	64,000
	Pretrial	407,500
	Post Trial	1,551,600
	Community Development Block Grant	2,026,000
	Community Services Board Part C Grant	484,200
	Domestic Violence Prosecutor	86,200
	Domestic Violence Victim Advocate (V-STOP)	38,400
	Edward Byrne Memorial Justice Assistance Grant	105,700
	Families First	346,300
	Federal Day Care Grant	30,000
	Juvenile Drug Court Grant	207,500
	Litter Grant	26,000
	Police - Domestic Violence Coordinator	49,500
	Police - School Resource Officers	87,000
	Police - COPS/Universal Hiring Practices Grant	966,000
	Project Exile Grant (Commonwealth's Attorney)	127,500
	Terrorism Coordinator Grant	59,100
	USDA Juvenile Detention Grant	40,000
	Victim/Witness Assistance	420,500
	VJCCCA	<u>1,367,300</u>
	Total Appropriations	\$9,480,400

County CIP Fund

<i>Estimated Revenue:</i>	General Obligation Bonds	4,958,500
	Transfer from General Fund	9,671,300
	Transfer from Cash Proffers	1,124,000
	State Grants/Reimbursements	<u>425,000</u>
	Total Revenue	\$16,178,800

<i>Appropriations:</i>	County Capital Projects	<u>\$16,178,800</u>
	Total County CIP Funds	\$16,178,800

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

County Maintenance Projects Fund

<i>Estimated Revenue:</i>	Transfer from General fund	\$1,200,000
	General Obligation Bonds	<u>\$11,300,000</u>
	Total Revenue	\$12,500,000
 <i>Appropriations:</i>	 County Maintenance Projects	 <u>\$12,500,000</u>
	Total County Maintenance Projects	\$12,500,000

Cash Proffer Fund

<i>Estimated Revenue:</i>	Cash Proffers	<u>\$1,299,000</u>
	Total Revenues	\$1,299,000
 <i>Appropriations:</i>	 Reimbursement	 \$175,000
	Transfer to County Capital Projects Fund	<u>1,124,000</u>
	Total Appropriations	\$1,299,000

Vehicle and Communications Maintenance

<i>Estimated Revenue:</i>	Fleet Management Charges	\$11,097,800
	Radio Shop Charges	<u>1,797,800</u>
	Total Revenue	\$12,895,600
 <i>Appropriations:</i>	 Fleet Management Charges	 \$11,097,800
	Radio Shop Charges	<u>1,797,800</u>
	Total Appropriations	\$12,895,600

Capital Projects Management Fund

<i>Estimated Revenue:</i>	Reimbursement for Services	<u>\$573,300</u>
	Total Revenue	\$573,300
 <i>Appropriations:</i>	 Construction Management Operations	 <u>\$573,300</u>
	Total Appropriations	\$573,300

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

Risk Management Fund

<i>Estimated Revenue:</i>	Operating Revenues	\$5,558,600
	Interest Earnings	0
	Beginning Retained Earnings	<u>200,000</u>
	Total Revenue	\$5,758,600

<i>Appropriations:</i>	Risk Management Operations	\$5,558,600
	Ending Retained Earnings	<u>200,000</u>
	Total Appropriations	\$5,758,600

Airport Fund

<i>Estimated Revenue:</i>	Operating Revenue	<u>\$650,400</u>
	Total Revenue	\$650,400

<i>Appropriations:</i>	Airport Operations	<u>\$650,400</u>
	Total Appropriations	\$650,400

Airport Capital Fund

<i>Estimated Revenue:</i>	Federal Grant	\$1,516,500
	State Grant	<u>\$134,800</u>
	Total Revenue	\$1,651,300

<i>Appropriations:</i>	Airport Improvements	<u>\$1,651,300</u>
	Total Appropriations	\$1,651,300

Utilities Fund

<i>Estimated Revenue:</i>	Service Charges	\$47,180,000
	Capital Cost Recovery Charges	12,563,000
	Hydrant/Fire Protection	1,214,500
	Transfer from General Fund	0
	Used from Water/Wastewater Improvement Replacement Fund	0
	Other Revenue	7,233,900
	Anticipated Future Revenue	<u>12,556,700</u>
	Total Revenue	\$80,748,100

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

<i>Appropriations:</i>	Operations	\$40,813,200
	Debt Service	7,900,300
	Transfer to County Capital Projects	0
	Transfer to Capital Projects	30,437,000
	Payment in Lieu of Taxes	1,214,500
	Transfer to Water Improvement Replacement Fund	<u>383,100</u>
	Total Appropriations	\$80,748,100

Utilities Capital Project Funds

<i>Estimated Revenue:</i>	Transfer from Water/Wastewater Operating Fund	\$30,437,000
	Anticipated Future Revenues	<u>0</u>
	Total Revenue	\$30,437,000

<i>Appropriations:</i>	Capital Projects	<u>\$30,437,000</u>
	Total Appropriations	\$30,437,000

Sec. 3 The County Administrator may, as provided herein, except as set forth in Sections 7, 12, 13, 15, 16, 17 and 19, authorize the transfer of any unencumbered balance or portion thereof from one classification of expenditure to another within the same department or appropriation category. The County Administrator may transfer up to \$50,000 from the unencumbered appropriated balance of one appropriation category to another appropriation category. No more than one transfer may be made for the same item causing the need for a transfer, unless the total amount to be transferred for the item does not exceed \$50,000.

Sec. 4 The County Administrator may increase appropriations for non-budgeted revenue that may occur during the fiscal year as follows:

- a) Insurance recoveries received for damage to any county property, including vehicles, for which County funds have been expended to make repairs.
- b) Refunds or reimbursements made to the county for which the county has expended funds directly related to that refund or reimbursement.
- c) Revenue not to exceed \$50,000.

Sec. 5 All outstanding encumbrances, both operating and capital, in all county funds up to \$15 million, at June 30, 2005 shall be an amendment to the adopted budget and shall be reappropriated to the 2005-2006 fiscal year to the same department and account for which they were encumbered in the previous year. At the close of the fiscal year, all unencumbered appropriations lapse for budget items other than: capital projects; general fund transfers for capital projects and grants; District Improvement Funds; construction reserve for capital projects; reserves; refunds for off-site and oversized water and wastewater facilities; federal and state grants, other revenue and program income; Title IV-E funds; cash proffers; Economic Development incentive funds; actual transient occupancy tax revenues received and budgeted expenditures in connection with the Richmond Convention Center; donations restricted to specific purposes; and reserves for county and school future capital projects.

Sec. 6 Appropriations designated for capital projects will not lapse at the end of the fiscal year. The County Administrator may approve transfers between funds to enable the capital projects to be accounted for correctly. Upon completion of a capital project, staff is authorized to close out the project and transfer any remaining balances to the original funding source. The County Administrator may approve construction contract change orders up to an increase of \$49,999

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

and approve all change orders for reductions to contracts. The Board of Supervisors must approve all change orders of \$50,000 or more or when the aggregate of all changes to a contract exceeds 10% of the original contract amount (or 20% if the contract is for less than \$500,000).

- Sec. 7 The County Administrator may authorize the transfer of Utilities capital projects funds that are either 20% or up to \$100,000 of the original project cost, whichever is less, from any Utilities capital project to any other Utilities capital project. Should the actual contract price for a project be less than the appropriation, the County Administrator may approve the transfer of excess funds upon completion of the project.
- Sec. 8 Upon completion of a grant project, the County Administrator is authorized to close the grant and transfer balances back to the funding source. The County Administrator is authorized to reprogram Community Development Block Grant funds by closing program cost centers and transferring funding to newly approved programs based on adoption by the Board of Supervisors.
- Sec. 9 The County Administrator may reduce revenue and expenditure appropriations related to programs funded all or in part by the Commonwealth of Virginia and/or the federal government to the level approved by the responsible state or federal agency.
- Sec. 10 The Director of Accounting is authorized to make transfers to various funds for which there are transfers budgeted. The Director shall transfer funds only as needed up to amounts budgeted, or in accordance with any existing bond resolutions that specify the manner in which transfers are to be made.
- Sec. 11 The Treasurer may advance monies to and from the various funds of the county to allow maximum cash flow efficiency. The advances must not violate county bond covenants or other legal restrictions that would prohibit such an advance. The Treasurer may also advance cash in support of employee benefit accounts.
- Sec. 12 The County Administrator is authorized to make expenditures from Trust & Agency Funds for the specified reasons for which the funds were established. In no case shall the expenditure exceed the available balance in the fund.
- Sec. 13 The County Administrator is authorized to transfer among appropriation categories and/or appropriate funds in excess of \$50,000 for supplemental retirement, Worker's Compensation, healthcare for retirees, and other compensation costs.
- Sec. 14 The portion of the reserve for capital projects related to the school budget will be designated for school projects in the general fund.
- Sec. 15 The County Administrator may appropriate revenues and increase expenditures in excess of \$50,000 for funds received by the county from asset forfeitures for expenditures related to drug enforcement or other allowable expenditures. The balance of these funds shall not lapse but be carried forward into the next fiscal year.
- Sec. 16 The County Administrator may increase the general fund appropriation in the School Operating Fund contingent upon availability of funds and other circumstances, based on the following schedule:
- a) Increase general fund transfer/appropriation on December 15 by \$2,000,000.
 - b) Increase general fund transfer/appropriation on February 15 by \$2,000,000.
 - c) Increase general fund transfer/appropriation on May 05 by \$2,000,000.

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

- Sec. 17 The County Administrator is authorized to reallocate funding sources for capital projects, arbitrage rebates/penalties, and debt service payments and to appropriate bond interest earnings to minimize arbitrage rebates/penalties. This authority would include the appropriation of transfers among funds to accomplish such reallocations. Budgets for specific capital projects will not be increased beyond the level authorized by Sections 3 and 4.
- Sec. 18 Salaries for Planning Commissioners will be increased equivalent to the increase given to all county employees. The effective date for pay increases, including the Planning Commission and the Board of Supervisors, may cross fiscal years. Increases will be effective on the first day of the pay period that includes July 01.
- Sec. 19 The County Administrator is authorized to approve transfers among funds and capital projects as long as total net appropriation is not increased.
- Sec. 20 Beginning with the FY97 budget and effective upon adoption of this resolution, the Utilities Department rate stabilization reserve shall be created and maintained as per guidelines outlined below:
- a) The minimum annual contribution to the reserve will be 50% of the previous year's depreciation on fixed assets.
 - b) The annual contribution to the reserve will continue until 100% of accumulated depreciation on the fixed assets is funded. If at the beginning of a fiscal year a reserve balance exceeds 100% of accumulated depreciation, a reduction in the annual contribution may be considered.
 - c) Funds cannot be used from the rate stabilization reserve if the balance falls below 25% of that utility's fixed asset accumulated depreciation, other than for Utility internal borrowing purposes.
 - d) The declaration of a financial emergency by the Director of Utilities and a corresponding four-fifths vote by the Board of Supervisors at a publicly advertised meeting declaring the existence of such an emergency is required to suspend Sec. 20 a, Sec. 20 b, and Sec. 20 c.
- Sec. 21 Upon adoption of this resolution, the School Board and/or the School Superintendent may make expenditure and revenue changes within the school fund as follows:
- a) Transfers and/or appropriation of revenue of \$50,000 or less are subject to the approval of the Superintendent.
 - b) Transfers and/or appropriation of new revenue of \$50,001 to \$499,999 require the approval of the Superintendent and the School Board.
 - c) Transfers and/or appropriation of new revenue of \$500,000 or more require the approval of the Superintendent, the School Board, and the Board of Supervisors.
- The School Board and/or the School Superintendent shall prepare a budget status report reflecting changes to the approved school budget between appropriation categories, as amended, and the report shall be presented to the County Administrator quarterly.
- Sec. 22 The County Administrator is authorized to reclassify budgeted revenues to reflect implementation of the state's Personal Property Tax Relief Act reimbursement.

FY2006 SECOND YEAR APPROPRIATIONS RESOLUTION

- Sec. 23 The County Administrator is authorized to reduce a department's current year budget appropriation by a dollar amount equal to the prior year's overspending inclusive of encumbrances carried forward.
- Sec. 24 Staff is authorized to make changes to FY2006 appropriations, including consolidating, separating or re-classifying appropriations in connection with the county's new financial system and its functionality. This section will not apply after FY2006.